

## **Board Report**

Los Angeles County
Metropolitan Transportation
Authority
One Gateway Plaza
3rd Floor Board Room
Los Angeles, CA

Agenda Number: 19.

CONSTRUCTION COMMITTEE OCTOBER 20, 2016

SUBJECT: REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT

File #: 2016-0814, File Type: Informational Report

ACTION: AUTHORIZE THE CHIEF EXECUTIVE OFFICER (CEO) TO EXECUTE A CONTRACT

MODIFICATION TO CONTRACT C0980 TO REVISE CONSTRUCTION SEQUENCING AND ALLOW FOR EARLIER RETRIEVAL OF TBM

### RECOMMENDATION

AUTHORIZE the Chief Executive Officer to negotiate and execute Modification No. 73 to Contract No. C0980, with **Regional Connector Constructors, to Revise Construction Sequencing and Allow for Earlier Retrieval of the Tunnel Boring Machine** (TBM), within a not-to-exceed amount of \$3,700,000 increasing the total contract price from \$995,188,519 not-to-exceed \$998,888,519. This action does not increase the life-of-project budget.

### **ISSUE**

On April 30, 2015, the Metro Board approved Contract Modification No. 10, to transfer incomplete utility relocation work from Contract No. C0981R to Contract No. C0980 for a not-to-exceed amount of \$27.1 million. On December 3, 2015, the Metro Board approved Contract Modification No. 32, for additional utility work and schedule recovery measures, in an amount not-to-exceed \$49.0 million. One of the schedule recovery measures included the re-sequencing of piling and decking work on Flower Street to facilitate an earlier retrieval of the TBM following boring of the first tunnel, which is a critical path activity.

In the ensuing 10 months, cumulative impacts have occurred on Flower Street which have been beyond the contractor's control and have led to two additional months of forecasted delay to the project critical path. To avoid this delay and associated costs, the project team has developed a further schedule recovery approach which permits a faster excavation of the TBM retrieval shaft located at the intersection of 4<sup>th</sup> and Flower streets. This approach requires additional design, piling, night-time and weekend work at additional project cost. The project is seeking authority to issue a contract modification in an amount not-to-exceed \$3.7 million so that work critical to the project schedule may begin by the end of October 2016. The final negotiated price of the work and the success of this added recovery measure is highly dependent upon the project's ability to secure extended night and weekend work permits. Time constraints require that the design of a

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supplemental shoring system commence immediately, so that appropriate approvals can be secured before work must begin. This action is estimated to save two months to the critical path. Based on the approximate delay costs of \$5 million per month, this approach would keep the project from incurring \$10 million in additional delay costs, a net savings of \$6.3 million.

## **DISCUSSION**

#### **Project Description:**

The Regional Connector Transit Corridor Project (the Project) consists of the design and construction of a 1.9-mile light rail transit subway in downtown Los Angeles connecting the existing Metro Gold Line, Metro Blue Line, and Metro Exposition Line light rail transit (LRT) systems. The Project begins at the existing 7th/Metro Station and extends north to 2nd Street and Hope Street, turning east along 2nd Street to a new underground rail junction on Alameda Street. The Project includes a cut-and-cover box structure on Flower Street between the 7<sup>th</sup> /Metro Station and 4<sup>th</sup> Street and three new underground stations at 2nd/Hope, 2nd/Broadway, and 1st/Central Avenue.

On April 24, 2014, the Board authorized the CEO to award a 76-month firm fixed price contract (C0980) with Regional Connector Constructors (a Joint Venture between Skanska USA Civil West California District, Inc., and Traylor Bros. Inc.) for the final design and construction of the Regional Connector Transit Corridor Project. The CEO awarded the Contract to Regional Connector Constructors (RCC) on May 6, 2014, and staff issued the Notice-to-Proceed (NTP) on July 7, 2014.

#### **DETERMINATION OF SAFETY IMPACT**

This Board action will not have any negative impact on established safety standards.

#### FINANCIAL IMPACT

Funds are included in the FY17 budget for this action under Project 860228 - Regional Connector Transit Corridor Project in Cost Center 8510 (Construction Project Management), and Account Number 53101 (Acquisition of Building and Structure). Since this is a multi-year project, the Chief Program Management Officer and the Project Manager will be responsible for budgeting costs in future years.

## Impact to Budget

The sources of funds for the recommended action are Federal 5309 New Starts, Measure R 35% TIFIA Loan, and various other federal and state grants as stated in the project funding plan. The approved FY17 budget is designated for the Regional Connector Transit Corridor Project and does not have an impact to operations funding sources. This Project is not eligible for Propositions A and C

funding due to the proposed tunneling element of the project. No other funds were considered.

## **ALTERNATIVES CONSIDERED**

The Board may decline to approve the recommended action. This is not recommended as this recommendation allows the project to avoid additional delays and associated costs.

## **ATTACHMENTS**

Attachment A - Procurement Summary

Attachment B - DEOD Summary

Attachment C - Contract Modification Authority (CMA) Summary

Prepared by:

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Reviewed by:

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Phillip A. Washington Chief Executive Officer

#### PROCUREMENT SUMMARY

## REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT/ CONTRACT NO. C0980

1.						
2.	Contractor: Regional	Connector Constru	ctors, J.V.			
3.	Mod. Work Descripti	on: Revise excavati	on to provide TBM Remov	al Shaft		
4.			onnector Transit Corridor P	roject		
5.	The following data is		tember 30, 2016			
6.	Contract Completion	Status:				
		1				
	Bids/Proposals	4	% Completion \$s	37.8%		
	Opened:		(Total Incurred			
			Cost per Draft Sep			
	0	05/00/4.4	2016 Invoice):	0.40/		
	Contract Awarded:	05/06/14	% Completion time (Duration %	34%		
		Complete):				
	NTP:	07/07/14	Original Contract	2,430		
		07/07/14	Days:	2,430		
	Original Complete	03/01/21	Change Order	0		
	Date:		Days:			
	Current Est.	03/01/21	Suspended Days:	0		
	Complete Date:					
			Total Revised Days:	2,430		
7.	Financial Status:					
	Contract Award:		\$927,226,995			
	Total Contract Modif	ications	\$ 67,961,524			
	Approved:					
	Current Contract Val	ue:	\$995,188,519			
	Contract Administrat	tor:	Telephone Number:			
	Susan Santoro		213-922-4974			
8.	Project Manager:	Vocutive Officer	Telephone Number:			
	Gary Baker, Deputy E Project Management	executive Officer,	213-893-7118			
	rioject wanagement					

# A. Contract Action Summary

This Board Action is to approve the authorization of the CEO to negotiate and execute Contract Modification No. 73, to revise excavation to form a TBM removal pit to allow for earlier retrieval of the TBM at 4<sup>th</sup> Street and Flower Street.

This Contract Modification will be processed in accordance with Metro's Acquisition Policy and the contract type is a Firm Fixed Price.

On May 6, 2014, Contract No. C0980 was awarded to Regional Connector Constructors (RCC), a Joint Venture between Skanska USA Civil West California District, Inc., and Traylor Bros. Inc., the responsive and responsible proposer

determined to provide Metro with the best value, in the amount of \$927,226,995 for the final design and construction of the Regional Connector Transit corridor project.

Contract Modification No. 73 is for the revision to the support of excavation on Flower Street to construct a new bulkhead that will support the early construction of the TBM retrieval shaft, allowing the tunneling operations to continue as currently scheduled. Due to the time sensitivity of this proposed work, it must commence by the end of October 2016, to successfully recover the schedule delay.

## **B.** Cost/Price Analysis

The final price for the contract changes will be reviewed and analyzed by Metro staff and determined to be fair and reasonable in accordance with Vendor/Contract Management Policies and Procedures. The final value for this Contract Modification will be determined to be fair and reasonable based upon an independent cost estimate, cost analysis, technical evaluation, audit, fact finding, and negotiations.

Item No.	Changes	Proposal amount	Metro ICE	NTE amount
1.	Mod No. 73 Revise Excavation	TBD	TBD	\$3,700,000
	to Provide TBM Removal Shaft			

#### **DEOD SUMMARY**

# REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT / CONTRACT NO. C0980

# A. (1) Small Business Participation - Design

Regional Connector Constructors (RCC) made a 22.63% Disadvantaged Business Enterprise (DBE) commitment for Design. Design is currently 95% complete. DBE commitments were made to 11 DBE subcontractors at the time of award, and one (1) DBE subcontractor has been added to-date. Current DBE participation is 23.14%. RCC is currently exceeding its commitment.

	SMALL BUSINESS COMMITMENT	DBE 22.63%	SMALL BUSINESS PARTICIPATION	DBE 23.14%
	Design DBE Subcontractors	Ethnicity	% Committed	Current Participation <sup>1</sup>
1	Abratique & Atienza, Inc.	Asian-Pacific American	1.32%	0.61%
2	Anil Verma Associates, Inc.	Subcontinent Asian American	0.25%	1.01%
3	Armand Consulting, Inc.	Subcontinent Asian American	2.19%	1.64%
4	D'Leon Consulting Engineers Corporation	Hispanic American	2.50%	2.32%
5	Earth Mechanics Inc.	Asian-Pacific American	1.32%	0.49%
6	Electrical Building Systems, Inc.	Hispanic American	3.21%	2.29%
7	MARRS Services, Inc.	Subcontinent Asian American	1.75%	2.32%
8	Mc Lean & Schultz, Inc.	Hispanic American	3.51%	4.16%
9	PacRim Engineering, Inc.	Asian-Pacific American	2.19%	2.65%
10	Parthenon Corporation	Hispanic American	ADDED*	0.59%
11	Transmetrics, Inc	Hispanic American	1.76%	1.54%
12	V & A Inc.	Hispanic American	2.63%	3.52%
	Total	Lawrence Bailtie Bata ta BB5	22.63%	23.14%

<sup>1</sup>Current Participation = Total Actual amount Paid-to-Date to DBE firms ÷Total Actual Amount Paid-to-date to Prime. \*DBE(s) added after contract award

## A. (2) Small Business Participation – Construction

RCC made an 18% DBE commitment for Construction at the time of contract award, and made one (1) known DBE subcontractor commitment. After the start of Construction, 51 DBE subcontractors were added. The Project is 34% complete (completion time). RCC is currently achieving 4.12% of their proposed 18% DBE subcontract commitment for Construction. It is expected that DBE commitments will continue to increase as Construction progresses.

Based on the total amount paid to-date to RCC and the total amount paid to-date to DBE subcontractors, current participation is 19.36%. RCC is expected to continue ongoing outreach and good faith efforts to meet its DBE contract commitment.

SI	SMALL BUSINESS COMMITMENT DBE 18%		SMALL BUSINESS PARTICIPATION	DBE 19.36%
Item No.	Construction DBE Subcontractors	Ethnicity	% Commitment	Current <sup>1</sup> Participation
1.	A A A Oil, Inc. dba California Fuels & Lubricants*	Hispanic American	0.01%	0.05%
2.	Abratique & Atienza, Inc.*	Asian-Pacific American	0.05%	0.31%
3.	Absolute Security International, Inc. dba Absolute International Security*		0.00%	0.30%
4.	Alameda Construction Services, Inc.*	African American	0.04%	0.13%
5.	Angela Liu Consulting Arborist, LLC*	Asian-Pacific American	0.00%	0.01%
6.	Anytime Dumping, Inc.*	African American	0.01%	0.09%
7.	APW Construction, Inc. dba Ace Fence Co.*	Hispanic American	0.03%	0.19%

8.	Aragon Construction Inc.*	Hispanic American	0.01%	0.04%
9.	Armed Exterminators*	African American	0.00%	0.00%
10.	BA, Inc.*	African American	0.02%	0.24%
11.	C G O Construction Company*	African American	0.03%	0.13%
12.	C2PM, Inc.*	Asian-Pacific American	0.00%	0.00%
13.	Clean Street Sweeping, Inc.*	Hispanic American	0.01%	0.04%
14.	Clean Up America, Inc.*	African American	0.08%	0.09%
15.	D & D Lee, Inc.*	African American	0.00%	0.00%
16.	Davis Blue Print Co., Inc.*	Hispanic American	0.00%	0.07%
17.	E-Nor Innovations Inc.*	African American	0.03%	0.72%
18.	Ellis Equipment, Inc.*	Asian-Pacific American	0.00%	0.03%
19.	Empire Steel, Inc.*	Asian-Pacific American	0.01%	0.07%
20.	EW Corporation Industrial Fabricators*	Hispanic American	2.08%	12.98%
21.	EW Moon Inc.*	African American	0.01%	0.10%
22.	G & C Equipment Corporation*	African American	0.08%	0.57%
23.	G & F Concrete Cutting, Inc.*	Hispanic American	0.02%	0.16%
24.	JET Drilling, Inc.*	Hispanic American	0.11%	0.32%

25.	Invictus Environmental Safety Solutions*	African American	0.00%	0.00%
26.	J L M Staffing Solutions*	African American	0.00%	0.04%
27.	J N A Builders, Inc.*	Asian-Pacific American	0.03%	0.14%
28.	JET Drilling, Inc.*	Hispanic American	0.00%	0.00%
29.	Juan Carlos Marquez Vega*	Hispanic American	0.02%	0.18%
30.	Jungle Communications,Inc.*	Hispanic American	0.00%	0.02%
31.	The Jungle Nursery, Inc.*	Hispanic American	0.00%	0.00%
32.	Kramer Translation*	Asian-Pacific American	0.00%	0.00%
33.	Morgner Technology Management*	Hispanic American	0.07%	0.33%
34.	EXARO Technologies Corp.*	Hispanic American	0.00%	0.00%
35.	P B & A, Inc.*	Non-Minority Women	0.04%	0.33%
36.	Parthenon Corporation*	Hispanic American	0.00%	0.01%
37.	Pre-Con Products Ltd.*	Hispanic American	0.01%	0.05%
38.	PTS Surveying Inc.*	Native American	0.05%	0.67%
39.	California Testing & Inspections, Inc.*	Hispanic American	0.40%	0.38%
40.	R. Dugan Construction*	Non-Minority Women	0.01%	0.05%

	Total Com	mitment	4.12%	19.36%
49.	Young Communications Group*	African American	0.00%	0.00%
48.	Ultimate Maintenance Services*	Hispanic American	0.00%	0.01%
47.	TSG Enterprises, Inc.*	Hispanic American	0.04%	0.07%
46.	Treesmith Enterprises, Inc.*	Hispanic American	0.00%	0.00%
45.	Supreme Wholesale Electric, Inc.*	African American	0.00%	0.23%
44.	Super Seal & Stripe*	Non-Minority Women	0.01%	0.04%
43.	Soteria Company, LLC	Hispanic American	0.01%	0.01%
42.	Robnett Electric, Inc.*	African American	0.00%	0.06%
41.	Rivera Trucking LLC*	Native American	0.81%	0.00%

<sup>1</sup>Current Participation = Total Actual amount Paid-to-Date to DBE firms ÷Total Actual Amount Paid-to-date to Prime.
\*DBE(s) added after contract award

# B. Project Labor Agreement / Construction Careers Policy (PLA/CCP)

The Contractor has committed to complying with PLA/CCP requirements for this project. This project is 34% complete (completion time) and the contractor is achieving the 40% Targeted Worker Goal at 57.68%, not achieving the 20% Apprentice Worker Goal at 19.22%, and not achieving the 10% Disadvantaged Worker Goal at 7.28%. The Prime Contractor has submitted an Employment Hiring Plan which states compliance with the PLA/CCP workforce goals will be met in the latter part of 2016. Staff will continue to monitor and report the contractor's progress toward meeting the goals of the PLA/CCP.

# C. Prevailing Wage Applicability

Prevailing Wage requirements are applicable to this project. DEOD will continue to monitor contractors' compliance with the State of California Department of Industrial Relations (DIR), California Labor Code, and, if federally funded, the U S Department of Labor (DOL) Davis Bacon and Related Acts (DBRA).

# D. Living Wage Service Contract Worker Retention Policy

The Living Wage and Service Contract Worker Retention Policy is not applicable to this modification.

# CONTRACT MODIFICATION/CHANGE ORDER LOG REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT - CONTRACT NO. C0980

	. Description	Status	Cost			
Mod. No.		(approved or pending)	Contract Value	Mods.		Board Approved CMA
N/A	Initial Award	Approved	\$927,226,995			\$92,722,700
CO001	TIFIA Certification Requirements	Approved		\$	-	
CO002	Revision to SP-01 DBE Reporting	Approved		\$	-	
	Contract Modification Authority Issued					
	04-30-15	Approved				\$27,100,000
	Additional Utility Relocations (Transfers from					
CO003.1	C0981R)	Approved		\$	19,340,692	
CO009	Admin.Modification to Incorporate Missing Specifications	Approved		\$	-	
CO012	Addition of Bulkhead for TBM Retrieval Pit			\$	50,000	
	Design Only	Approved		Ľ	,	
	Contract Modification Authority Issued	Ammroured				¢2 220 000
	10-02-14 Opt No. 3 - 2nd/Hope Upper Level Ent. &	Approved		-		\$3,320,000
2	Ped. Bridge	Approved		\$	3,320,000	
3	Opt RCC-1 2nd/Broadway SEM Cavern	Approved		\$	16,000,000	
4	Opt. No. 10 Add Open Roof	Approved		\$	4,100,000	
5		Approved		\$	2,150,000	
6	Opt. No. 11 Add Ventilation Under Deck	Approved		\$	8,000,000	
7	Opt RCC-2 Add Deep Foundations @ 2nd/Broadway			\$	1,250,000	
8	Opt RCC-5 2nd/Broadway Decking	Approved Approved		\$	100,000	
9	Opt. RCC-3 Glazing at Portal Canopies	Approved		\$	500,000	
11	Rail Truck and Trailer	Approved		\$	991,749	
12	Little Tokyo Second Entrance (Design)	Approved		\$	150,528	
13	Shoofly Temporary Communications Design	Approved		\$	26,880	
14	Additional Site Investigation at Volk Property			\$	16,606	
15	Additional Abatement at Bldg. Demo.	Approved		\$	13,115	
16	Analysis of Track Design Options at Wye	Approved		\$	11,123	
17	Hazardous Soil Removal at Volk Property	Approved		\$	377,237	
18	1st/Central SOE Tieback Easement	Approved		\$	595,560	
19	Lead-Contaminated Soil Removal at Volk Property - Ph. 2	Approved		\$	131,822	
20	Opt RCC-8 Revert to Tunnel Lighting Spacing of 25'	Approved		\$	340,000	
21	1st/Alameda Bumpouts (Design)	Approved		\$	626,287	
22	Extra Utility Relocation Mobilization	Approved		\$	999,971	
23	Deputy Grading Inspector for TBM Launch Pit SOE	Approved		\$	165,424	
24	Delete subsurface easement at Stavrium Property	Approved		\$	-	
25	Tactile Guidance Strips in Stations - Design Only	Approved		\$	209,637	
26	Cancelled.	Approved		\$	-	
27	JVP Tunnel Liners Reinforcement - Design Only	Approved		\$	41,209	
28	Buried Bricks in Shoofly excavation in Mangrove (DSC)	Approved		\$	102,900	
29	Little Tokyo Second Entrance (Construction) & Shoofly Temp Comm.	Approved		\$	552,520	

		Status		Cost	
Mod. No.	Description	(approved or pending)	Contract Value	Mods.	Board Approved CMA
30	Relocate Cherry Tree	Approved		\$ 10,540	
31	Rail Car Transporter Modifications	Approved		\$ 27,200	
	Contract Modification Authority Issued				
	12-03-15	Approved			\$61,000,000
33	Add Wye Junction Fan Plant (Design Only)	Approved		\$ 1,210,000	
34	K-Rail Modifications for Clarke Closure	Approved		\$ 24,193	
	Additional Traffic Control/Flaggers at			\$ 287,830	
35	2nd/Broadway LA Times	Approved			
36	1st/Alameda Additional Utility Potholing	Approved		\$ 425,010	
37	CN 25.1, CN 32, CN 33	Approved		\$ 51,796	
38	Environmental Impairment Liability Site			\$ 402,602	
	(Pollution Legal Liability) Ins.	Approved			
39	Cut and Cover SOE Redesign (1/A & 2/B)	Approved		\$ 676,749	
40	Tunnel Liner Revisions	Approved		\$ 329,817	
41	Sprint Relocation at 2nd/Broadway	Approved		\$ 87,362	
42	Delete Public Pay Phones	Approved		\$ (25,910)	
43	2nd/Hope Ped Bridge Design	Approved		\$ 123,713	
44	Little Tokyo TVM Relocations	Approved		\$ 24,420	
45	24" W.L Conflict w/MFS telecomm./Flower			\$ 180,727	
45	Exploratory Potholing	Approved		\$ 180,727	
46	Revisions to Metro Station Signage			\$ 181,732	
40	Standards - Design Only	Approved			
47	CFD Analysis	Approved		\$ 77,000	
50	Additional DSSP Install @ JVP	Approved		\$ 106,068	
52.1	Increase Quantities for Bid Item 64 Removal			\$ 10,000	
	Hazardous Materials - Asbestos	Approved			
53	2nd/Broadway Mandrel Pulice Conduits	Approved		\$ 80,358	
54	Shoofly Catch Basin Revised Design	Approved		\$ 11,818	
55	Automatic Train Control Synchronization	Approved		\$ 59,286	
56	Flower Street Roadway, Sidewalk &				
	Lighting Improvements - (Design Only)	Approved		\$ 372,018	
57	Repair of Qwest Conduit on 5th Street E/O			\$ 30,280	
•	Flower	Approved		Ψ 00,200	
58	Temporary Relocation of Storm Drain	A ====================================		\$ 130,861	
	Lateral at 4th and Flower	Approved		,	
59	Flower Street Cut and Cover Mandrel of	Approved		\$ 53,550	
	DWP(P) Ductbanks Add ATSAC CCTV Video Camera Sys. at	Approved			
60	1st/Hope and 1st/Broadway	Approved		\$ 306,030	
	Revise 2nd/Hope Station Ped Bridge Design	Approved			
61	Only	Approved		\$ 778,267	
63	Add Longitudinal Settlement Sensors	Approved		\$ 406,849	
	MFS Telecom Duct bank Relocation on				
64	Flower Street	Approved		\$ 362,500	
0-	Revise Communications Radio System	1 1-1-1-0-0		Φ 222.25:	
65	SOW (Design Only)	Approved		\$ 298,221	
00	Otium Preconstruction Survey - Hope	.,		e 45 577	
66	Station	Approved		\$ 45,577	
67	1/C & Flower Certified Welding Inspector			\$ 213,000	
67	(For 981 work)	Approved			
70	Common Station Features Redesign	Approved		\$301,000	
71	Add Construction Document Management				
<i>i</i> I	Software	Approved		\$137,800	
· · · · · · · · · · · · · · · · · · ·		Subt	otal (Approved)	\$67,961,524	\$184,142,700

	Description	Status		Cost		
Mod. No.		(approved or pending)	Contract Value	Mods.	Board Approved CMA	
10	Additional Utility Relocations (Transfers from					
10	C0981R)	Pending		\$7,759,308		
32	Additional Utility Work and Schedule					
32	Recovery Measures	Pending		\$49,000,000		
48	Artwork Lighting Revisions	Pending		\$0.00		
51	Flower Street Delete Crossover/Revise					
51	Emergency Exit - Design Only	Pending		\$918,000		
66	Commonwealth Agreement - Flower Street					
00	Noise Barriers	Pending		\$50,000		
68	Revise Signal Aspects at Venice					
00	Interlocking	Pending		\$20,100		
69	2nd/Broadway Station Plaza					
09	Reconfiguration	Pending		\$55,000		
72	Relocation of DWP Backflow Preventer	Pending		\$15,000		
73	Revise Excavation to Provide TBM Removal					
13	Shaft	Recommended		\$3,700,000	\$3,700,000	
		Su	btotal (Pending)	\$50,043,100	\$3,700,000	

Subtotal - Approved Modifications	\$67,961,524	
Subtotal - Pending Changes/Modifications	\$50,043,100	
Subtotal Modifications + Pending Changes/Modifications	\$118,004,624	
Subtotal - Pending Claims	\$0.00	
Total: Mods + Pending Changes/Mods + Possible Claims	\$118,004,624	
Previous Authorized CMA		\$184,142,700
CMA Necessary to Execute Pending Changes/Mods + Possible Claims		\$50,043,100
Total CMA including this Action		\$ 187,842,700
CMA Remaining for Future Changes/Mods after this Action		\$ 69,838,076