



Board Report

File #: 2025-0671, **File Type:** Contract

Agenda Number: 16.

**SPECIAL BOARD MEETING
SEPTEMBER 17, 2025**

SUBJECT: 2028 GAMES SUPPORT SERVICES

ACTION: APPROVE RECOMMENDATION

RECOMMENDATION

AUTHORIZE the Chief Executive Officer to:

- A. AWARD task-order based Contract Nos. PS127282000 with Jacobs Engineering Group, Inc.; PS127282001 with Mott MacDonald Group Inc.; and PS127282002 with Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA), respectively, to provide Games Support Services on a rotational basis to support Metro's planning for the 2028 Games for a four-year period in an amount Not To Exceed (NTE) \$42,043,610, subject to resolution of any properly submitted protest(s), if any; and
- B. EXECUTE Task Orders within the approved NTE value.

ISSUE

Staff require program management and a variety of other professional services to support the planning, coordination, and implementation of transportation efforts for the 2028 Olympic and Paralympic Games (2028 Games). The Games Support Services (GSS) contracts will provide strategic and technical expertise across multiple priority workstreams outlined in Metro's 2028 Mobility Concept Plan (MCP). These workstreams are essential to delivering an integrated, efficient, and accessible transportation network for spectators, workers, and residents during the Games. The GSS contracts allow Metro to shift from high-level planning to implementation and operational readiness-ensuring projects remain on schedule and responsive to evolving needs, fulfilling its role as the regional mobility lead, and creating a lasting legacy of improved transportation infrastructure and services well beyond the 2028 Games. Task orders will be issued as the need for support services arises and as funding is made available for these contracts.

BACKGROUND

In December 2020, the Metro Board directed staff to develop a regional investment strategy-the Mobility Concept Plan-to deliver lasting transportation improvements with federal support. Since 2021, Metro has served as the mobility lead for the 2028 Games, collaborating with the LA28

Organizing Committee, Caltrans, Metrolink, Los Angeles Department of Transportation (LADOT), Southern California Association of Governments (SCAG), and the Mayor's Office-collectively known as the Games Mobility Executives (GME). As the 2028 Games approach, Metro must now shift infrastructure projects from planning to implementation while continuing to advance planning for operational workstreams such as Transportation Demand Management (TDM). Metro is seeking consultants to help advance and support delivery of GME-priority projects, many of which align with existing and future initiatives across seven core workstreams. These projects may be issued as task orders and include both currently funded and future efforts necessary for Games readiness.

DISCUSSION

This item was originally presented to the Ad Hoc 2028 Olympic & Paralympic Games Committee on May 14, 2025 (Item #7). However, prior to the May Board meeting, staff were made aware of discrepancies with the recommendation, and the Item was withdrawn from the May Board agenda. After further review, on July 23, 2025, staff rescinded the Notice of Intent to Award that was issued to all three firms and initiated the re-evaluation of the proposals received. The Procurement Summary outlines the results of the re-evaluation process (See Attachment A).

As stated in the Instructions to Proposers, RFP No. PS127282 authorized Metro the right to award a contract to one or more Proposers. Based on the outcome of the re-evaluation process, staff recommends awarding contracts to all three qualified firms and utilizing a rotational assignment (based upon their scores) approach for task orders. This approach provides the necessary resource capacity, flexibility to meet evolving project needs, and maintains continuity of service throughout Games planning and delivery. Approval of these three contracts will support the 2028 MCP goals and demonstrate Metro's leadership as a GME partner and primary transit provider for the 2028 Games.

Priority Workstreams Include:

- **Games Enhanced Transit Service (GETS):** Expansion and optimization of transit services to meet increased demand during the Games.
- **Games Route Network (GRN):** Designation and management of a prioritized network of roadways for Games-time operations.
- **Countywide Mobility Hubs:** Development of multimodal hubs to enhance trip connections and traveler experience.
- **Countywide Bus Only Lanes:** Implementation of bus priority corridors to support high-capacity service.
- **First/Last Mile Improvements:** Infrastructure and accessibility enhancements that ensure seamless access to transit.
- **Key Station Improvements:** Upgrades to strategically located stations critical for Games operations.
- **Light Rail Speed & Operational Enhancements:** Operational strategies to increase efficiency, frequency, and reliability of service.

Additional Workstreams that may require GSS support include (but are not limited to):

- **Travel & Freight Demand Management:** Tools and strategies to optimize travel behavior and logistics during the Games.

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- **Open Streets and Cultural Programming:** Community-centered initiatives that activate streets for people through arts, culture, and recreation.
 - **Universal Basic Mobility:** Expanding flexible, accessible transportation options to underserved communities through an integrated and inclusive mobility ecosystem during and after the Games.
 - **Ticketing and Customer Experience (CX) Payments:** Integration of fare systems with Games ticketing platforms for a streamlined experience.
 - **Universal Inclusive Design:** Ensuring accessibility and inclusivity are embedded across all mobility solutions through people centered and targeted approach.
 - **Integrated Transportation Management:** Coordinated monitoring and control of multi-agency, multimodal systems during Games operations.
 - **Zero-Emission Bus (ZEB) Program Phase 1:** Deployment of sustainable fleet solutions in alignment with Metro's climate goals.

DETERMINATION OF SAFETY IMPACT

Approving this item will not jeopardize the safety of Metro's customers or employees. On the contrary, granting this approval will enhance safety, as many of the projects and programs these contracts will help Metro advance will enhance Metro bus and rail service and infrastructure. Examples of such projects that would contribute to safety include bus priority lanes/corridors and key station enhancements.

FINANCIAL IMPACT

A total of \$4.95M has been included in the FY26 Metro Budget for these services in Project No. 402028 "2028 Games Planning & Development". Of the \$4.95M total, \$2.95M will reside in Cost Center No. 2031, Project No. 402028, Task No. 01.02 and the remaining \$2M will reside in Cost Center No. 3151, Project No. 402028, Task No. 03.02. Since these are multi-year contracts, the Cost Center Managers and Chief Officers will be responsible for budgeting in future years for the balance of the remaining Contracts budget.

Impact to Budget

The funding source for this action is Federal Reconnecting Communities Grant, Local Proposition A, C and State TDA Admin, which is not eligible for bus and rail operations and capital projects.

EQUITY PLATFORM

Equity is a core principle guiding Metro's planning and preparation for the 2028 Games. The three selected firms bring proven expertise in advancing equity-focused outcomes, inclusive planning, and culturally responsive community engagement. Each demonstrated extensive experience in consensus building and in resolving challenges to deliver large, time-sensitive projects, as reflected in their technical proposals, stakeholder engagement plans, and cultural competency approaches. The GSS contracts are structured to allow phased implementation through rotational task orders, providing the flexibility needed to adapt to evolving Games-related priorities. The Diversity and Economic Opportunity Department (DEOD) established an overall thirty-one

percent (31%) Disadvantaged Business Enterprise (DBE) goal for all task orders funded with federal dollars; and an overall thirty-one percent (31%) Small Business Enterprise (SBE) goal, inclusive of 28% SBE and 3% Disabled Veteran Business Enterprise (DVBE) on all task orders funded with state and/or local dollars. Each contractor committed to meet the overall 31% DBE and overall, 28% SBE and 3% DVBE goals.

VEHICLE MILES TRAVELED OUTCOME

VMT and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. This item supports Metro's systemwide strategy to reduce VMT through planning, operational and investment activities that will improve and encourage taking transit, sharing a ride, or using active transportation, including first/last mile improvements, bus priority corridors, mobility hubs, and mobility wallet programs. Metro's Board-adopted VMT reduction targets were designed to build on the success of existing investments, and this item aligns with those objectives.

**Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.*

IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommendation supports the following Strategic Plan Goal: Strategic Goal 1: Provide high-quality mobility options that enable people to spend less time traveling. Strategic Goal 2: Deliver outstanding trip experiences for all users of the transportation system. Strategic Goal 4: Transform LA County through regional collaboration and national leadership" by helping Metro advance permanent transit and transit-supportive projects and programs that can help serve the 2028 Games.

ALTERNATIVES CONSIDERED

The Board has the option to forgo entering into any contract for these services and rely solely on staff to advance all 2028 Games priority workstreams. However, the current staffing levels lack both the capacity and expertise needed to deliver the projects/programs and services required for the 2028 Games.

NEXT STEPS

Upon Board approval, staff will execute Contract Nos. PS127282000 with Jacobs Group, Inc., PS127282001 with Mott MacDonald Group Inc., and PS127282002 with Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA), to provide Games Support Services. Task orders

will be assigned on a rotational basis, subject to available funding.

ATTACHMENTS

Attachment A - Procurement Summary

Attachment B - DEOD Summary

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Reviewed by: Seleta Reynolds, Chief Innovation Officer, (213) 922-4656

Digitally approved by *Stephanie Wiggins*, Chief Executive Officer

PROCUREMENT SUMMARY

2028 GAMES SUPPORT SERVICES / PS127282000-PS127282002

1.	Contract Numbers: PS127282000 – Jacobs Engineering Group Inc. PS127282001 – Mott MacDonald Group, Inc. PS127282002 – Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA)	
2.	Recommended Vendors: Jacobs Engineering Group Inc. Mott MacDonald Group, Inc. Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA)	
3.	Type of Procurement (check one): <input type="checkbox"/> IFB <input type="checkbox"/> RFP <input checked="" type="checkbox"/> RFP-A&E <input type="checkbox"/> Non-Competitive <input type="checkbox"/> Modification <input type="checkbox"/> Task Order	
4.	Procurement Dates:	
	A. Issued: 11/15/24	
	B. Advertised/Publicized: 11/15/24	
	C. Pre-Proposal Conference: 11/22/24	
	D. Proposals Due: 1/14/25	
	E. Pre-Qualification Completed: 8/15/25	
	F. Ethics Declaration Forms Submitted to Ethics: 1/14/25	
	G. Protest Period End Date: 9/23/25	
5.	Solicitations Downloaded: 321	Proposals Received: 3
6.	Contract Administrator: Manchi Yi	Telephone Number: 213-413-3332
7.	Project Manager: Ernesto Chaves	Telephone Number: 213-547-4362

A. Procurement Background

This Board Action is to approve Contract Nos. PS127282000, PS127282001 and PS127282002 to provide Games Support Services on an as-needed basis to support Metro's planning for the 2028 Games, in alignment with the Mobility Concept Plan across Los Angeles. Board approval of contract awards is subject to the resolution of any properly submitted protest(s), if any.

This item was originally presented to the Ad Hoc 2028 Olympic & Paralympic Games Committee on May 14, 2025 (Item #7). However, prior to the May Board meeting, staff was made aware of discrepancies with the recommendation and the Item was withdrawn from the May Board agenda. After further review, on July 23, 2025, staff rescinded the Notice of Intent to Award that was issued to all three firms and initiated the re-evaluation of the proposals received. This Procurement Summary outlines the results of the re-evaluation process.

On November 15, 2024, Request for Proposals (RFP) No. PS127282 was issued in accordance with Metro's Acquisition Policy and the contract type is firm fixed unit rate. The Diversity and Economic Opportunity Department recommended an overall Disadvantaged Business Enterprise (DBE) goal of 31%, an overall Small Business

Enterprise (SBE) goal of 28%, and an overall Disabled Veteran Business Enterprise (DVBE) goal of 3%. Task orders will only be issued on a rotational basis as the need for support services arises and as funding is made available for these contracts.

Four amendments were issued during the RFP:

- Amendment No. 1, issued on December 6, 2024, extended the proposal due date from January 7, 2025 to January 14, 2025;
- Amendment No. 2, issued on December 13, 2024, provided revisions related to the Scope of Services, Evaluation Criteria, Submittal Requirements, Ethics Declaration, Schedule of Quantities and Prices, and Letter of Invitation;
- Amendment No. 3, issued on December 18, 2024, provided updated documents listed in the Non-Disclosure Agreement (NDA);
- Amendment No. 4, issued on January 31, 2025, provided updated documents listed in the NDA.

A total of 321 downloads of the RFP were included in the planholder's list. A virtual pre-proposal conference was held on November 22, 2024, and was attended by 159 participants representing 84 firms. There were 155 questions received for this RFP and responses were provided prior to the proposal due date.

A total of three proposals were received on January 14, 2025, and are listed below in alphabetical order:

1. Jacobs Engineering Group Inc.
2. Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA)
3. Mott MacDonald Group, Inc.

B. Evaluation of Proposals

As part of the re-evaluation, staff assembled a new Proposal Evaluation Team (PET) consisting of staff from Operations, Customer Experience, Office of Management and Budget, Countywide Planning and Development, and Chief of Staff. The PET was convened and conducted a comprehensive technical evaluation of the proposals received.

The proposals were evaluated based on the following evaluation criteria and weights:

- Experience and Capabilities of Firms on the Team 35%
- Experience and Capabilities of the Key Personnel 30%
- Project Understanding and Approach 35%

Several factors were considered when developing these weights, giving the greatest importance to the experience and capabilities of firms on the team and project understanding and approach.

This is an A&E, qualifications-based procurement; therefore, price cannot be used as an evaluation factor pursuant to state and federal law.

From July 31, 2025, through August 8, 2025, the PET independently evaluated and scored the technical proposals. All three firms were determined to be within the competitive range and were invited for an interview on August 11, 2025. Each firm had the opportunity to present each team's qualifications and responded to the PET's questions.

The final scoring, after interviews, determined that all three firms were technically qualified to perform the work required in the Scope of Services. Based on the amount of work that is required in a limited amount of time to successfully support the 2028 Olympic and Paralympic Games, staff recommends awarding contracts to all three firms and issuing individual task orders on a rotational basis to ensure all of the work necessary to support these critical events is accomplished in a timely manner.

Qualifications Summary of Recommended Firms:

Jacobs Engineering Group Inc.

The Jacobs Engineering Group Inc. (Jacobs) team brings together experience supporting jurisdictions for several world games, including, more recently Paris 2024, Rio 2016, London 2012 and others. The proposal demonstrates relevant experience in all five major areas critical for Games readiness, including Games Operations, Games Governance, Program Delivery, Communications, and Project Delivery. The proposal highlighted experience working with Games Mobility Executives (GME) partners and other relevant stakeholders. Several of the firms on the team have worked together on several projects and specifically on the Mobility Concept Plan (MCP).

The proposed key personnel meet the required technical qualifications and training for each of the technical areas of the RFP. The Games Director has vast World Games experience and is supported by leaders with local experience. Overall, there is a strong collection of technical qualifications and a combination of World Games and local project delivery. The proposed Games Project Planning and Delivery Manager and Games Strategic Advisor bring extensive experience working on Metro's MCP. The team has demonstrated they have the organizational capacity required to perform the scope of services.

The team demonstrated an in-depth understanding of the challenges and needs. Their approach is centered around legacy, support of the Games, and equity, which

are all consistent with the MCP. The proposal demonstrated their ability to accelerate schedules and tasks, including an approach to ensure agility and responsiveness with augmentation of staff.

Mott MacDonald Group, Inc.

The Mott MacDonald Group, Inc. (Mott) team demonstrated a wide range of relevant experience across all technical areas of the RFP, including Games Operations, Games Governance, Program Delivery, Communications, and Project Delivery. The team includes more than two dozen qualified local firms with a depth of experience in delivering workstreams defined by Metro. The primary Games Support Services functions would be provided by Mott and D'Leon, both with a long history of working with Metro on high caliber projects. World Games experience is brought by Arcadis, Arup, BCG, HOK, Steer, and SYSTRA, which collectively have worked on all major recent World Games events. The team has demonstrated extensive experience with consensus-building and resolving issues to deliver large and time-sensitive projects, particularly for the City of Los Angeles and LA County, which is where most of the LA28 venues are located.

The proposed key personnel meet the technical qualifications and training for each of the technical areas of the RFP. The Games Director has vast local experience, supported by a Deputy with World Games experience. The team comprises people that have worked together locally for many years, either in the City of LA or Metro, and globally at various world events like London 2012.

The team's proposed implementation roadmap is grounded in an understanding of Metro's policy and financial constraints for the Games, providing a focused review of tasks that could/need to be undertaken for each workstream to maximize the use of time and available funding. The team's proposal includes utilizing management practices to help guarantee delivery of the work and demonstrates readiness to accelerate the work. Through the experience of local firms and the experience in World Games, the team demonstrated an understanding of how to work effectively with third-party agencies and how important that is to the Games.

Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA)

The Legacy 2028 (a Joint Venture between STV Inc. and Egis Rail Inc. USA) team demonstrated a wide range of relevant experience across all technical areas of the RFP, including Games Operations, Games Governance, Program Delivery, Communications, and Project Delivery. Games experience is brought primarily by Egis Rail Inc. USA, which was the principal infrastructure development firm for the Paris 2024 Summer Games, as well as firms including KPMG, Ernst & Young, Accenture, and Steer. The team has expertise advancing Metro projects, coordinating with third parties, and securing approvals from the City of Los Angeles and other local agencies.

The proposed key personnel meet the technical qualifications and training for each of the technical areas of the RFP. There is a relevant combination of local expertise from the Games Director (including direct Metro experience) and global events key staff (Games Strategic Advisor). The organizational chart presents a bench of senior advisors, including federal, executive and Games.

Legacy 2028 demonstrated a clear understanding of Metro's needs for the Games. Their approach entails core solutions, tactical urbanism, asset augmentation, and innovation-first. Their focus demonstrated an approach to develop contingency plans and ways to minimize supplemental fleet needs. The proposal presented a defined organizational chart, with 120 full-time technical staff available to perform the services required. The team proposes to use community-based organizations as leaders in programming local Mobility Hubs, which is consistent with Metro's vision. The team also laid out initiatives for entry-level candidates and DBE/SBE integration.

A summary of the PET scores is provided below:

1	Firm	Average Score	Factor Weight	Weighted Average Score	Rank
2	Jacobs Engineering Group Inc.				
3	Experience and Capabilities of Firms on the Team	81.71	35.00%	28.60	
4	Experience and Capabilities of the Key Personnel	84.50	30.00%	25.35	
5	Project Understanding and Approach	84.29	35.00%	29.50	
6	Total		100.00%	83.45	1
7	Mott MacDonald Group, Inc.				
8	Experience and Capabilities of Firms on the Team	78.86	35.00%	27.60	
9	Experience and Capabilities of the Key Personnel	77.83	30.00%	23.35	
10	Project Understanding and Approach	82.29	35.00%	28.80	
11	Total		100.00%	79.75	2
12	Legacy 2028				
13	Experience and Capabilities of Firms on the Team	76.00	35.00%	26.60	
14	Experience and Capabilities of the Key Personnel	80.33	30.00%	24.10	
15	Project Understanding and Approach	79.14	35.00%	27.70	
16	Total		100.00%	78.40	3

C. Cost Analysis

Each firm submitted fully burdened hourly rates for positions necessary to perform the Games Support Services. The key personnel rates, in part, have been determined to be fair and reasonable based on cost analysis, technical evaluation, and fact-finding. Staff successfully negotiated an overall reduction in fee for the prime contractors and their subcontractors.

Work will be authorized through the issuance of task orders on a rotational basis, and each task order will contain a specific scope of services. A cost/price analysis will be performed, as appropriate, to determine price reasonableness prior to executing each task order.

D. Background on Recommended Contractor

Jacobs Engineering Group Inc.

Jacobs Engineering Group Inc. (Jacobs) was established in 1947 with a local office in Los Angeles, California. Jacobs brings together a team with World Games and deep local experience rooted in Los Angeles. Jacob's team includes 54 subcontractors, including several DBEs, SBEs, and DVBES. Jacobs's experience on Metro projects, such as the Purple Line Extension and I-105 ExpressLane will be instrumental in supporting the 2028 Games.

Mott MacDonald Group, Inc.

Mott MacDonald Group, Inc. (Mott) founded in 1989, is a management, engineering, and development consultancy headquartered in the United Kingdom. It has a local office in Los Angeles, California. There are 26 subcontractors in the team, including several DBEs, SBEs, and DVBES. Mott has supported Metro delivery of key transit projects such as the Metro Red and Purple Line Feasibility Studies, the Hollywood to Universal Red Line Extension, Measure M projects such as Crenshaw/LAX People Mover, Regional Connector, and the G Line (Orange) Improvements.

Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA)

The Legacy 2028 team is led by a Joint Venture between STV Inc. and Egis Rail Inc. USA. STV Inc. has been in business for over 113 years with an office in Los Angeles, California, and has experience managing major infrastructure projects in the Los Angeles region. Egis Rail Inc. USA has been in business for eight years and was the principal infrastructure development firm for the 2024 Paris Summer Games. The Legacy 2028 team consists of 60 subcontractors including several DBEs, SBEs, and DVBES. The team has experience in advancing Metro projects, coordinating with third parties, and securing approvals from the City of Los Angeles and other local agencies.

DEOD SUMMARY

2028 GAMES SUPPORT SERVICES

PS127282000 – PS127282002

A. Small Business Participation

On this multiple award contract, the Diversity and Economic Opportunity Department (DEOD) established an overall thirty-one percent (31%) Disadvantaged Business Enterprise (DBE) goal on all federally funded task orders. An overall thirty-one percent (31%) Small Business Enterprise (SBE) goal, inclusive of 28% SBE and 3% Disabled Veteran Business Enterprise (DVBE), was established on all state, local, and/or Measure M funded task orders. Proposers were encouraged to form teams that included DBE, SBE, and DVBE firms without schedules or specific dollar commitment to designated subcontractors.

All three recommended awardees, Jacobs Engineering Group, Inc, Mott MacDonald Group, Inc., and Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA) committed to meet the overall 31% DBE and overall 28% SBE and 3% DVBE goals.

In response to a specific Task Order request with a defined scope of work, prime consultants will be required to identify DBE/SBE/DVBE subcontractor activity and actual dollar value commitments for that Task Order. Overall DBE/SBE/DVBE achievement in meeting the commitments will be determined based on cumulative participation of all Task Orders awarded to each prime consultant.

Prime: Jacobs Engineering Group Inc. – PS127282000

Small Business Goal	31% DBE 28% SBE 3% DVBE	Small Business Commitment	31% DBE 28% SBE 3% DVBE
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	DBE/SBE/DVBE Subcontractors	DBE Commitment	SBE Commitment	DVBE Commitment
1.	Agency Artifact, Inc.	TBD	TBD	-
2.	AIX Civil Design Inc.	TBD	TBD	-
3.	AIX Consulting, Inc.	TBD	TBD	-
4.	Arellano Associates	TBD	TBD	-
5.	Calvada Surveying	-	-	TBD
6.	Capitol Government Contract Specialists	TBD	-	-
7.	Casamar Group, LLC	TBD	TBD	TBD
8.	Chee Salette	TBD	TBD	-
9.	Estolano Advisors	TBD	TBD	-

10.	FPL and Associates	TBD	TBD	-
11.	The Glue, LLC	TBD	TBD	-
12.	Here Design Studio	TBD	TBD	-
13.	Information Management Resources, Inc.	TBD	TBD	-
14.	Intueor Consulting	TBD	TBD	-
15.	JCL Consulting Group	TBD	TBD	-
16.	MA Engineering	TBD	TBD	TBD
17.	Monument ROW	TBD	TBD	-
18.	Mozaic Media & Communications	-	TBD	-
19.	Murakawa Communications Inc.	TBD	TBD	-
20.	MY Workforce Solutions LLC	TBD	TBD	-
21.	North Star Alliances, LLC	TBD	TBD	-
22.	Parthenon Corporation	TBD	TBD	-
23.	Sperry Capital Inc.	-	TBD	-
24.	Suenram & Associates, Inc.	TBD	TBD	-
25.	TransLink Consulting, LLC	TBD	TBD	-
26.	Transportation Management & Design, Inc.	TBD	TBD	-
27.	BikeHub (dba Tranzito)	TBD	TBD	-
28.	Zephyr Rail	TBD	TBD	-
Total Commitment		31%	28%	3%

Prime: Mott MacDonald Group, Inc. – PS127282001

Small Business Goal	31% DBE 28% SBE 3% DVBE	Small Business Commitment	31% DBE 28% SBE 3% DVBE
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	DBE/SBE/DVBE Subcontractors	DBE Commitment	SBE Commitment	DVBE Commitment
1.	Cielo Strategic Communications	TBD	TBD	-
2.	Cityfi Advisors, LLC	-	TBD	-
3.	CR Associates	TBD	TBD	-
4.	Dakota Communications	TBD	TBD	-
5.	D'Leon Consulting Engineers	TBD	TBD	-
6.	FPL and Associates	TBD	TBD	-
7.	Lee Andrews Group, Inc.	TBD	TBD	-
8.	Monument ROW	TBD	TBD	-
9.	Post Media Works	-	-	TBD
10.	Soar Environmental Consulting, Inc.	-	TBD	TBD
11.	Soteria Company, LLC	TBD	TBD	-
12.	Transportation Management & Design, Inc.	TBD	TBD	-
Total Commitment		31%	28%	3%

Prime: Legacy 2028 – PS127282002

Small Business Goal	31% DBE 28% SBE 3% DVBE	Small Business Commitment	31% DBE 28% SBE 3% DVBE
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	DBE/SBE/DVBE Subcontractors	DBE Commitment	SBE Commitment	DVBE Commitment
1.	AET & Associates	TBD	TBD	-
2.	Amheart Solutions	TBD	TBD	TBD
3.	Antich Consulting, Inc.	TBD	TBD	TBD
4.	Arellano Associates, LLC	TBD	TBD	-
5.	AYCE Consulting Engineers, Inc.	TBD	TBD	-
6.	Cityworks Design	TBD	TBD	-
7.	Community Arts Resources	-	TBD	-
8.	Conaway Geomatics	-	TBD	TBD
9.	CR Associates	TBD	TBD	-
10.	HM Fairview Corp	TBD	TBD	-
11.	Insight Transportation Consulting	TBD	TBD	-
12.	Intueor Consulting	TBD	TBD	-
13.	Mariposa Community Outreach	TBD	TBD	-
14.	Monument ROW	TBD	TBD	-
15.	Pacifica Services	-	-	TBD
16.	RAW International	TBD	TBD	-
17.	Redwood Resources	TBD	TBD	-
18.	The Robert Group	TBD	TBD	-
19.	RVI CM, Inc.	TBD	TBD	-
20.	Stanton Global Communications	TBD	TBD	-
21.	Studio MLA	TBD	-	-
22.	TransLink Consulting	TBD	TBD	-
23.	Transportation Management & Design, Inc.	TBD	TBD	-
24.	Tranzito	TBD	TBD	-
25.	Trifiletti Consulting	TBD	TBD	-
26.	V&A Inc.	TBD	TBD	-
Total Commitment		31%	28%	3%

B. Local Small Business Preference Program (LSBE)

The LSBE preference was not applicable to this A&E procurement, as state and federal law requires A&E firms to be selected based on demonstrated competence and qualifications, and not solely on price.

C. Living Wage and Service Contract Worker Retention Policy Applicability

The Living Wage and Service Contract Worker Retention Policy is not applicable to this contract.

D. Prevailing Wage Applicability

Prevailing Wage requirements are applicable to this project. DEOD will monitor contractors' compliance with the State of California Department of Industrial Relations (DIR), California Labor Code, and, if federally funded, the U S Department of Labor (DOL) Davis Bacon and Related Acts (DBRA).

E. Project Labor Agreement/Construction Careers Policy

Project Labor Agreement/Construction Careers Policy is not applicable to this Contract. PLA/CCP is applicable only to construction contracts that have a construction related value in excess of \$2.5 million.

F. Manufacturing Careers Policy

The Manufacturing Careers Policy (MCP) does not **apply** to this contract. The MCP is required on Metro's Rolling Stock RFPs, with an Independent Cost Estimate of at least \$50 million



2028 Games Support Services (GSS) Award Recommendation



Metro

*Item #2025-0671
September 17, 2025*

Discussion

- Metro is seeking a consultant to provide program management and specialized professional services to support the planning, coordination, and implementation of transportation initiatives for the 2028 Olympic and Paralympic Games (2028 Games). Services will be delivered through the Games Support Services (GSS) contract, which is structured to provide strategic and technical expertise across priority workstreams outlined in Metro's 2028 Mobility Concept Plan (MCP).



Procurement Evaluation

Evaluation Criteria	Maximum Points	Jacobs Engineering Group Inc.	Mott MacDonald Group, Inc.	Legacy 2028
Experience & Capabilities of Firms on the Team	35	28.60	27.60	26.60
Experience & Capabilities of the Key Personnel	30	25.35	23.35	24.10
Project Understanding & Approach	35	29.50	28.80	27.70
Technical Score	100	83.45	79.75	78.40



Metro

Goals and Commitments: 31%DBE/28% SBE/3% DVBE

Recommendation

AUTHORIZE the Chief Executive Officer to:

- A. AWARD Task-Ordered Based Contract Nos. PS127282000 with Jacobs Engineering Group Inc; PS127282001 with Mott MacDonald Group, Inc.; and PS127282002 with Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA), respectively, to provide Games Support Services on a rotational basis to support Metro's planning for the 2028 Games for a four-year period in an amount Not To Exceed (NTE) \$42,043,610, subject to resolution of any properly submitted protest(s), if any; and
- B. EXECUTE Task Orders within the approved NTE value.

Games Support Services Support (GSS) Structure

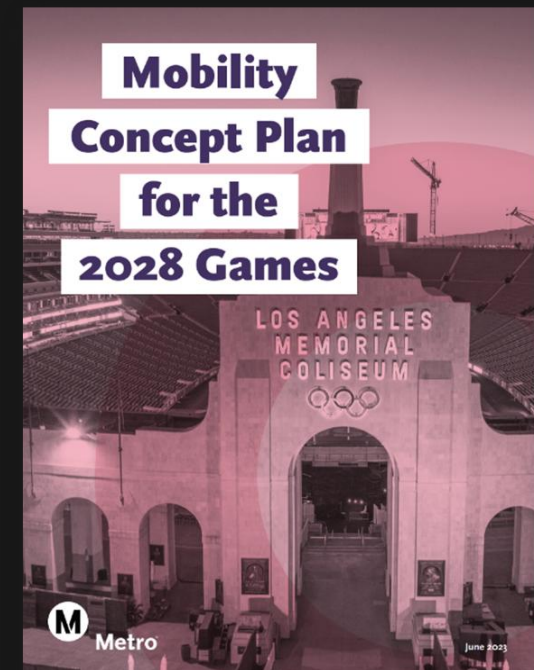
The contract is structured for flexible, phased delivery through rotational task orders.

These task orders may cover both:

- **Currently funded projects** already identified as critical for Games readiness
- **Future initiatives** that may emerge as planning continues and needs evolve
- This approach ensures Metro can remain responsive to shifting priorities while maintaining focus on delivering key transportation solutions in time for the Games.

Priority Workstreams GSS will support:

- Games Enhanced Transit Service (GETS)
- Games Route Network (GRN)
- Countywide Mobility Hubs:
- Countywide Bus Only Lanes
- First/Last Mile Improvements
- Key Station Improvements:
- Light Rail Speed & Operational Enhancements



Next Steps

Upon Board approval:

- Metro will execute agreements with Jacobs Engineering Group Inc (PS127282000), Mott MacDonald Group, Inc. (PS127282001) and with Legacy 2028 (A Joint Venture between STV Inc. and Egis Rail Inc. USA) (PS127282002) respectively, to provide Games Support Services on a rotational basis to support Metro's planning for the 2028 Games for a four-year period
- Onboard contractors to enable Metro to advance from high-level planning to implementation and operational readiness—ensuring timely delivery of priority projects, supporting evolving Games-related needs, and contributing to a lasting transportation legacy beyond the 2028 Games.
- Contracts will augment and support community relations efforts to elevate Games information/engagement.