



Board Report

File #: 2026-0048, File Type: Contract

Agenda Number: 29.

OPERATIONS, SAFETY, AND CUSTOMER EXPERIENCE COMMITTEE MARCH 19, 2026

SUBJECT: FENCE REPAIR AND MAINTENANCE SERVICES

ACTION: APPROVE RECOMMENDATION

RECOMMENDATION

AUTHORIZE the Chief Executive Officer to execute Modification No. 5 to Contract No. OP1788370008370 to exercise the two-year option with Deco Fence Company to provide fence repair and maintenance services in the Not-To-Exceed (NTE) amount of \$1,654,560, increasing the total contract NTE amount from \$2,290,068 to \$3,944,628, and extending the period of performance from May 1, 2026, to April 30, 2028.

ISSUE

The existing contract's base period with Deco Fence Company to provide as-needed fence repair and maintenance services expires April 30, 2026. To avoid a lapse in service and continue providing critical as-needed fence repair and maintenance services, ensuring compliance with regulatory requirements, a Contract Modification is required to exercise the one, two-year option, effective May 1, 2026.

BACKGROUND

On May 27, 2021, the Metro Board of Directors awarded a firm-fixed unit rate Contract No. OP1788370008370 to Deco Fence Company, to provide as-needed fence repair and maintenance services for Metro Rail Right-of-Ways (ROWs), facilities, and parcel properties, effective July 1, 2021.

During the contract's base term, services were expanded to include the A-Line Regional Connector, Foothill Extension Phase 2, K-Line Crenshaw/LAX, including the Metro Transit Center (MTC), and the Rail-to-Rail (R2R) Pedestrian Corridor.

Under the existing contract, Deco Fence Company has been providing satisfactory services, performing as-needed repair and maintenance services.

DISCUSSION

Under Modification No. 5, the contractor will continue to provide as-needed fence repair and

maintenance services to meet Metro's security and safety needs, protecting Metro's active ROWs, electrified railroad yards, and traction power substations from unauthorized access, thereby reducing the risk of being hit by trains or electrocuted by a third rail or high-powered electrical lines.

Fencing on other Metro rail operating properties and storage yards is necessary to restrict access to trespassers, mitigate illegal dumping, and protect Metro properties from theft and vandalism.

During the one, two-year option period, the existing contract scope of services will further expand to include D-Line Subway Extension Phases 1, 2, and 3.

DETERMINATION OF SAFETY IMPACT

The approval of this item will ensure the continuity of providing safe, timely, and quality as-needed fencing repair and maintenance services systemwide, while maintaining compliance with California Public Utilities Code § 7626 regulatory requirements.

FINANCIAL IMPACT

For the remainder of FY26, funding of \$162,223 is included under cost center 8370-Facilities Contracted Maintenance Services, account 50308, Service Contract Maintenance, under various projects.

Since this is a multi-year contract extension, the cost center manager and Deputy Chief Operations Officer, Shared Mobility, will be accountable for budgeting the cost in future years.

Impact to Budget

The current source of funds for this action includes operating eligible funds, including Passenger Fares, Propositions A and C, Measures R and M sales tax revenues, State Transit Assistance (STA), and the Transportation Development Act. These funding sources are eligible for rail operations. Given approved guidelines and provisions, using these funding sources leverages maximum project fund use.

EQUITY PLATFORM

This contracted fence repair and maintenance services for all Metro owned ROWs, facilities, and parcel properties will be applied equally to all Metro divisions, stations, and locations. Transportation vehicles, patrons, and other individuals have substantial interaction with this protective fencing; therefore, it is imperative that the fencing is maintained in proper order to continue providing safe and reliable protection services, while safeguarding patrons, employees, critical rolling stock, and Metro assets.

Deco Fence Company, a Metro-certified Small Business Enterprise (SBE) contractor, made a 60% SBE commitment as the prime contractor. The current level of SBE participation is 98.83%, exceeding their commitment by 38.83%.

VEHICLE MILES TRAVELED OUTCOME

VMT and VMT per capita in Los Angeles County are lower than national averages, the lowest in the SCAG region, and on the lower end of VMT per capita statewide, with these declining VMT trends due in part to Metro's significant investment in rail and bus transit.* Metro's Board-adopted VMT reduction targets align with California's statewide climate goals, including achieving carbon neutrality by 2045. To ensure continued progress, all Board items are assessed for their potential impact on VMT.

As part of these ongoing efforts, this item is expected to contribute to further reductions in VMT. This item supports Metro's systemwide strategy to reduce VMT through these maintenance activities that will improve bus and rail station safety and further encourage transit ridership. Metro's Board-adopted VMT reduction targets were designed to build on the success of existing investments, and this item aligns with those objectives.

*Based on population estimates from the United States Census and VMT estimates from Caltrans' Highway Performance Monitoring System (HPMS) data between 2001-2019.

IMPLEMENTATION OF STRATEGIC PLAN GOALS

This Board action supports Strategic Goal 5; Provide responsive, accountable, and trustworthy governance within the Metro organization. Performing timely fence repair and maintenance services ensures compliance with regulatory standards and requirements while protecting critical equipment and providing a safe environment for Metro employees and patrons.

ALTERNATIVES CONSIDERED

The Board may elect not to approve this recommendation. This option is not recommended as it would result in a gap in service, severely impacting the security, safety, and operations of Metro's system.

With the completion of a financial-based insourcing/outsourcing study based on a quantitative and qualitative assessment, staff have analyzed insourcing/outsourcing options for providing fence repair and maintenance services, amongst other services. Based on initial findings, fence repair and maintenance services for all Metro-owned ROWs, facilities, and parcel properties were not recommended for insourcing, as this would require Metro to hire dedicated staff to be trained, purchase additional equipment, vehicles, and make a significant investment in parts and materials for multiple fencing types to support the expanded responsibility.

NEXT STEPS

Upon approval by the Board, staff will execute Modification No. 5 to Contract No. OP1788370008370 with Deco Fence Company to provide fence repair and maintenance services effective May 1, 2026.

ATTACHMENTS

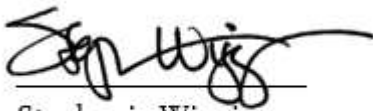
Attachment A - Procurement Summary
Attachment B - Contract Modification/Change Order Log
Attachment C - DEOD Summary

Prepared by:

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Stephanie Wiggins
Chief Executive Officer

PROCUREMENT SUMMARY

FENCE REPAIR AND MAINTENANCE SERVICES/OP1788370008370

1.	Contract Number: OP1788370008370			
2.	Contractor: Deco Fence Co.			
3.	Mod. Work Description: Exercise two-year option			
4.	Contract Work Description: Repair and maintenance			
5.	The following data is current as of: 2/5/2026			
6.	Contract Completion Status		Financial Status	
	Contract Awarded:	5/27/2021	Contract Award Amount:	\$2,290,068
	Notice to Proceed (NTP):	08/23/2021	Total of Modifications Approved:	\$0
	Original Complete Date:	9/2/2024	Pending Modifications (including this action):	\$1,654,560
	Current Est. Complete Date:	4/30/2028	Current Contract Value (with this action):	\$3,944,628
7.	Contract Administrator: Ana Rodriguez		Telephone Number: 213-922-1076	
8.	Project Manager: Ruben Cardenas		Telephone Number: 213-922-5932	

A. Procurement Background

This Board Action is to approve Contract Modification No. 5 to exercise a two-year option in the Not-To-Exceed (NTE) amount of \$1,654,560, increasing the total NTE amount from \$2,290,068 to \$3,944,628 and extending the period of performance from May 1, 2026 to April 30, 2028.

This Contract Modification will be processed in accordance with Metro's Acquisition Policy and the contract type is a firm fixed unit rate.

On May 27, 2021, the Board authorized the award of a firm fixed unit rate Contract No. OP1788370008370 to Deco Fence Co. to provide fence repair and maintenance services, effective August 2021, inclusive of a three-year base and one, two-year option.

Refer to Attachment B – Contract Modification/Change Order Log

B. Cost/Price Analysis

The recommended price of the option has been determined to be fair and reasonable based upon firm fixed unit rates that were evaluated and established as part of the current contract awarded in May of 2021. The Independent Cost Estimate (ICE) is based on the original negotiated contract rates.

Proposal Amount	Metro ICE	Negotiated Amount
NTE \$2,290,068	NTE \$2,290,068	NTE \$2,290,068

CONTRACT MODIFICATION/CHANGE ORDER LOG

FENCE REPAIR AND MAINTENANCE SERVICES/ OP1788370008370

Mod. no.	Description	Status (approved or pending)	Date	\$ Amount
1	Modification of Base and Option and extension through April 30, 2026	Approved	8/31/23	\$0
2	Addition of locations	Approved	5/17/24	\$0
3	Addition of locations	Approved	5/3/25	\$0
4	Addition of locations	Approved	10/2/25	\$0
5	Exercise two-year option and extend Period of Performance through April 30, 2028	Pending		\$1,654,560
	Modification Total:			\$1,654,560
	Original Contract:		8/23/2021	\$2,290,068
	Total:			\$3,944,628

DEOD SUMMARY**FENCE REPAIR AND MAINTENANCE SERVICES / OP1788370008370****A. Small Business Participation**

Deco Fence Co (Deco), an SBE Prime, made a 60% SBE commitment on this contract. Based on payments, the contract is 47% complete and the current level of SBE participation is 98.83%, exceeding the commitment by 38.83%.

Small Business Commitment	60% SBE	Small Business Participation	98.83% SBE
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	SBE Subcontractors	% Committed	Current Participation¹
1.	Deco Fence Co (Prime)	60%	98.83%
	Total	60%	98.83%

¹Current Participation = Total Actual amount Paid-to-Date to SBE firms ÷ Total Actual Amount Paid-to-date to Prime.

B. Living Wage and Service Contract Worker Retention Policy Applicability

The Living Wage and Service Contract Worker Retention Policy is not applicable to this modification.

C. Prevailing Wage Applicability

Prevailing Wage requirements are applicable to this project. DEOD will continue to monitor contractors' compliance with the State of California Department of Industrial Relations (DIR), California Labor Code, and, if federally funded, the U S Department of Labor (DOL) Davis Bacon and Related Acts (DBRA).

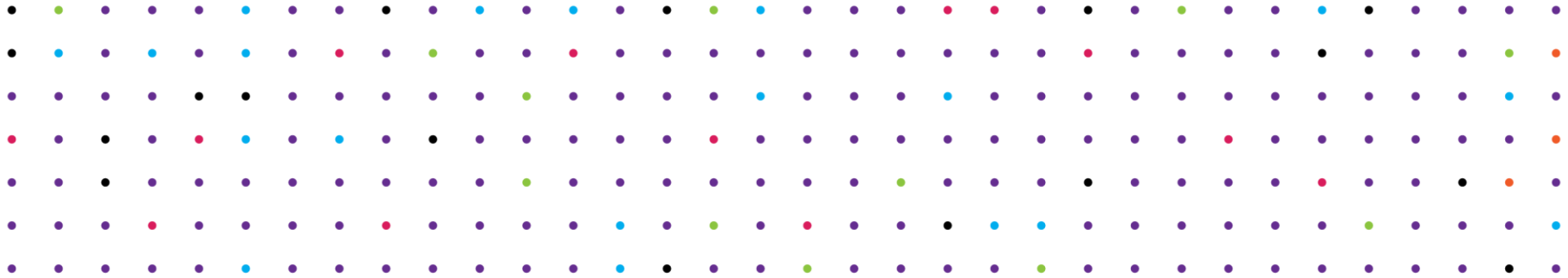
D. Project Labor Agreement/Construction Careers Policy

Project Labor Agreement/Construction Careers Policy is not applicable to this Contract. PLA/CCP is applicable only to construction contracts that have a construction related value in excess of \$2.5 million.

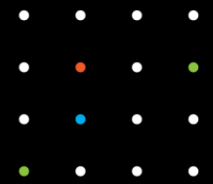
E. Manufacturing Careers Policy

The Manufacturing Careers Policy (MCP) does not apply to this contract. The MCP is required on Metro's Rolling Stock RFPs, with an Independent Cost Estimate of at least \$50 million.

FENCE REPAIR AND MAINTENANCE SERVICES

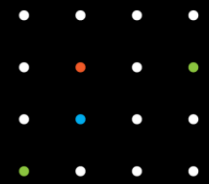


RECOMMENDATION



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ISSUE & DISCUSSION



AWARDEE

Deco Fence Company

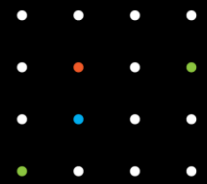
DEOD COMMITMENT

This contract was a solicited as part of the Small Business Enterprise (SBE) Prime (Set-Aside) Program. Deco Fence Company, a Metro-certified SBE contractor, made a 60% SBE commitment as the prime contractor. The current level of SBE participation is 98.83%, exceeding their commitment by 38.83%.

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