

Metro

*Los Angeles County Metropolitan Transportation Authority
One Gateway Plaza
3rd Floor Board Room*



Metro

Agenda - Final

Thursday, April 14, 2016

9:00 AM

**One Gateway Plaza, Los Angeles, CA 90012,
3rd Floor, Metro Board Room**

Construction Committee

Don Knabe, Chair

Jacquelyn Dupont-Walker, Vice Chair

Mike Bonin

Diane DuBois

Ara Najarian

Carrie Bowen, non-voting member

Phillip A. Washington, Chief Executive Officer

METROPOLITAN TRANSPORTATION AUTHORITY BOARD RULES (ALSO APPLIES TO BOARD COMMITTEES)

PUBLIC INPUT

A member of the public may address the Board on agenda items, before or during the Board or Committee's consideration of the item for one (1) minute per item, or at the discretion of the Chair. A request to address the Board should be submitted in person at the meeting to the Board Secretary. Individuals requesting to speak on more than three (3) agenda items will be allowed to speak up to a maximum of three (3) minutes per meeting. For individuals requiring translation service, time allowed will be doubled.

The public may also address the Board on non-agenda items within the subject matter jurisdiction of the Board during the public comment period, which will be held at the beginning and/or end of each meeting. Each person will be allowed to speak for up to three (3) minutes per meeting and may speak no more than once during the Public Comment period. Speakers will be called according to the order in which the speaker request forms are received. Elected officials, not their staff or deputies, may be called out of order and prior to the Board's consideration of the relevant item.

In accordance with State Law (Brown Act), all matters to be acted on by the MTA Board must be posted at least 72 hours prior to the Board meeting. In case of emergency, or when a subject matter arises subsequent to the posting of the agenda, upon making certain findings, the Board may act on an item that is not on the posted agenda.

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REMOVAL FROM THE BOARD ROOM The Chair shall order removed from the Board Room any person who commits the following acts with respect to any meeting of the MTA Board:

- a. Disorderly behavior toward the Board or any member of the staff thereof, tending to interrupt the due and orderly course of said meeting.
- b. A breach of the peace, boisterous conduct or violent disturbance, tending to interrupt the due and orderly course of said meeting.
- c. Disobedience of any lawful order of the Chair, which shall include an order to be seated or to refrain from addressing the Board; and
- d. Any other unlawful interference with the due and orderly course of said meeting.

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Agendas for the Regular MTA Board meetings are prepared by the Board Secretary and are available prior to the meeting in the MTA Records Management Department and on the Internet. Every meeting of the MTA Board of Directors is recorded on CD's and as MP3's and can be made available for a nominal charge.

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Español

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NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA

CALL TO ORDER**ROLL CALL****17. APPROVE Consent Calendar Items: 18 and 19**

Consent Calendar items are approved by one motion unless held by a Director for discussion and/or separate action.

CONSENT CALENDAR

18. RECEIVE AND FILE the **quarterly report on Crenshaw/LAX safety.** [2016-0131](#)

Attachments: [Safety Report on CrenshawLAX Project](#)

19. RECEIVE AND FILE report on **Capital Project Construction Management Best Practices Study.** [2016-0279](#)

Attachments: [ATTACHMENT A - Capital Project Best Practice Study](#)

NON-CONSENT

20. RECEIVE **Oral Report by the Program Management Executive Director.** [2016-0251](#)

Attachments: [Attachment A - Program Management Executive Directors Report - April 2016](#)

21. RECEIVE **Oral Report by the Caltrans District Director on Delivery of Projects on I-5.** [2016-0295](#)

Attachments: [April 2016Cal Trans Update](#)

22. CONSIDER: [2016-0235](#)

- A. ESTABLISHING a total budget of \$3.5 million for the **design phase of the Portal Widening and preliminary design of the Turnback Facility at Division 20** to accommodate system capacity need; and

- B. AMENDING the FY16 budget to include \$0.8M for start of design efforts.

Attachments: [Attachment A - Interoffice Memo Re Design-Bid-Build](#)
[Attachment B - Preliminary Draft Schedule - April 2016](#)
[Attachment C - Portal Design Cashflow FY16 and FY17](#)

Adjournment

Consideration of items not on the posted agenda, including: items to be presented and (if requested) referred to staff; items to be placed on the agenda for action at a future meeting of the Committee or Board; and/or items requiring immediate action because of an emergency situation or where the need to take immediate action came to the attention of the Committee subsequent to the posting of the agenda.



Board Report

File #: 2016-0131, **File Type:** Informational Report

Agenda Number: 18

**CONSTRUCTION COMMITTEE
APRIL 14, 2016**

SUBJECT: SAFETY REPORT ON CRENSHAW/LAX PROJECT

ACTION: RECEIVE AND FILE

RECOMMENDATION

RECEIVE AND FILE the **quarterly report on Crenshaw/LAX safety.**

ISSUE

The Metro Board of Directors at its April 30, 2015 meeting directed Metro Staff to report monthly on safety-related matters on the Crenshaw/LAX project. Due to significant improvements in regards to Safety on the Crenshaw/LAX project, the board has asked that the Crenshaw/LAX safety report be given quarterly beginning in January 2016.

DISCUSSION

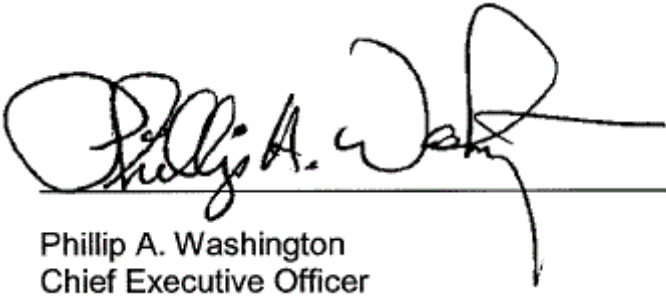
This quarterly report provides an update on safety related issues and activities on the Crenshaw/LAX project for the months of December 2015 and January and February 2016. The details of these issues and activities can be found in Attachment A.

ATTACHMENTS

Attachment A - Safety Report on Crenshaw/LAX Project - April 2016

Prepared by: James Brown, Director, Construction Safety, (213) 922-4223

Reviewed by: Greg Kildare, Executive Director, Risk, Safety and Asset Management, (213) 922-4971



Phillip A. Washington
Chief Executive Officer

WSCC's Safety Update on Crenshaw/LAX Project

Construction Committee Meeting
April 14, 2016

Greg Kildare, Executive Director
Risk, Safety and Asset Management



Metro

Injury Incidents – Dec 2015, Jan and Feb 2016

- Project-to-Date Total Recordables as of February 29th = 19.
- Ten (10) of the nineteen (19) recordable injuries were restricted/modified duty and Days-Away from work.
- WSCC reported one (1) first-aid injury incident in December 2015.
- WSCC reported two (2) recordable injuries in January 2016 (severe contusion to left foot and fractured ring finger).
- WSCC reported two (2) Days-Away injuries in February 2016 (fractured ankle and fractured pelvis).

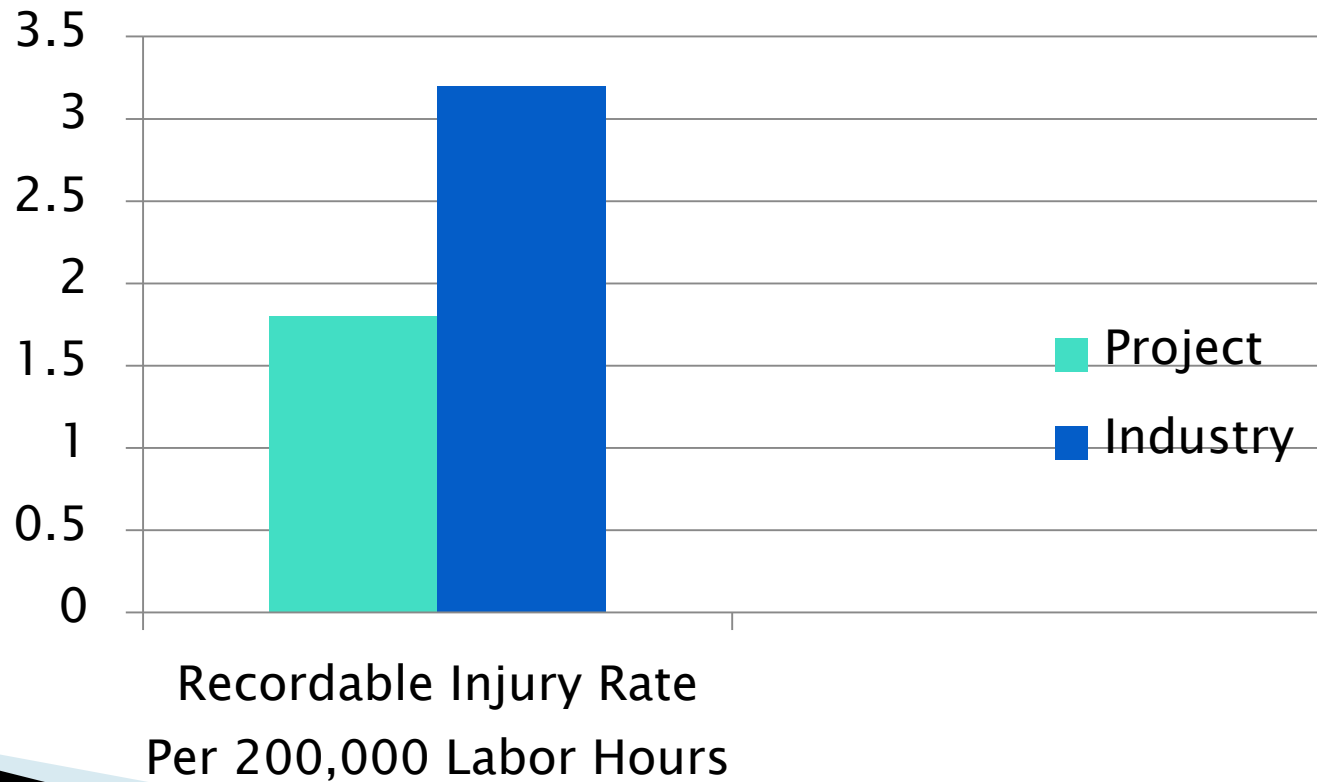


Metro/WSCC Joint Safety Activities

- Metro participated in WSCC's Tool-Box Safety meetings on December 7th, 14th, 21st, 28th, January 4th, 11th, 18th, 25th and on February 1st, 8th, 15th, 22nd and 29th.
- Metro participated in WSCC's Executive Safety meetings on December 2nd, January 6th and February 18th.
- Metro participated in WSCC's Executive Safety Walks on January 12th and February 12th.
- Metro Safety staff conducted a field inspection on December 21st.
- WSCC's Executive Management participated in Metro's All Hands Safety meetings on December 17th and January 28th.

Project To Date Recordable Injury Rate – February 2016

- ▶ Project-to-Date Work Hours as of February 29th (2,111,204)
- ▶ Rate per 200,000 Labor Hours: 1.8
- ▶ National Heavy Construction Rate (2013): 3.2



Other Safety Efforts

- WSCC implemented mitigation safety measures such as an internal monitoring program (Review Employee's Actions & Performance-REAP) where supervisors plan, observe, discuss and document safe/risk work activities; disciplinary action and safety training.
- WSCC's supervisors are required to complete one REAP report on a weekly basis.
- WSCC's supervisors completed 320 REAPS in December 2015, 380 REAPS in January 2016 and 408 REAPS in February 2016.
- WSCC shared employee and subcontractor discipline data. Two (2) employees were disciplined in January and (4) employees were disciplined in February for violating safety procedures.
- WSCC safety staff now number 19, including Gas Testers and EMTs.

WALSH SHEEHAN
CORRIDOR CONSTRUCTORS

R → Review
E → Employee's
A → Actions &
P → Performance

Focus on the process; we will REAP what we Sow!

OBSERVABLE ACTIONS GUIDE

Line of Fire
Struck by or against an object
Working around/through Equipment or Traffic
Pinch Points/ Caught Inbetween
Working with Electricity / Lock Out Tagout
Working with Chemicals
Safe At Risk

Eyes On Path / Slip, Trips & Falls
3 Point Contact / Ladders, Ramps, Stairs
Use of Walkways / Pathways
Maintaining Housekeeping
Safe At Risk

Overextension / Overexertions
Lifting including team lifts
Carrying Material
Reaching or Leaning to do Task
Safe At Risk

Use of Tools and Equipment
Selection of tools for task
Use of Tool/Equipment including set up
PPE selection for Tool/Equipment
Selection and Use of Rigging
Safe At Risk

Fall Exposures
Use of Harness, Lanyards / Lifelines
Proper Anchorage, selection and use
Ladder/Scaffold set up and use
Aerial Lift usage
Working near Unprotected Sides and Edges
Safe At Risk

REAP
Review Employee's Actions & Performance

1] PLAN 2] OBSERVE 3] DISCUSS 4] DOCUMENT

Safe? or At Risk? S A
Circle category noted during observation.

What actions were observed?

What was communicated?

OBSERVER'S NAME _____
OBSERVER'S SIGNATURE _____
PROJECT NAME _____ PROJECT NUMBER _____
DATE _____

REV. 813

Metro Safety Efforts

- Metro is currently working to fill additional Metro Safety staff positions approved in the FY16 budget.
- In the interim, consultant safety staff are being used to augment contract compliance activities.
- Consultant safety staff will be released as each vacancy is filled via the on-going recruitment process.



Board Report

File #: 2016-0279, **File Type:** Informational Report

Agenda Number: 19

**CONSTRUCTION COMMITTEE
APRIL 14, 2016**

SUBJECT: OFFICE OF THE INSPECTOR GENERAL REPORT ON CAPITAL PROJECT CONSTRUCTION MANAGEMENT BEST PRACTICES STUDY

ACTION: RECEIVE AND FILE

RECOMMENDATION

RECEIVE AND FILE report on **Capital Project Construction Management Best Practices Study**.

ISSUE

Currently, Metro is simultaneously overseeing an unprecedented number of projects. These include multiple rail lines and other major projects under construction or about to start construction. Many more capital projects are in the planning phase. To ensure that these projects are effectively and efficiently managed, the Office of the Inspector General initiated a study to identify best practices for improving the planning, processes, management, oversight, innovation, and accountability of major construction projects.

DISCUSSION

A. Scope of the Review

The OIG prepared a comprehensive scope of work for a Request for Proposal to obtain an expert consultant team to assist us performed the study on construction management best practices. Intueor Consulting was hired to perform this study which put together a team of construction and engineering experts who have experience in both construction and public transportation.

The objectives of the review were to:

- Determine major capital construction project management best practices.
- Determine how Metro might improve its practices to maximize completion of projects on schedule and within assigned budget.
- Determine how Metro might be more effective, efficient, safe and proactive in managing staff, schedules, costs and relationships.
- Maximize accountability, innovation, and state of the art technology through best practices.

The review covered the following areas:

- Utility relocation
- Project delivery
- Project management and claims management
- Project planning and scope definition
- Staffing
- Change management
- Community involvement
- Partnering
- Procurement
- Oversight

B. Report Summary

The consultant team conducted an extensive data and document review, sent surveys to Metro personnel, interviewed dozens of Metro personnel, conducted several workshop discussion group sessions with Metro personnel, and contacted comparable agencies to determine best practices. The consultant team completed the study and prepared a comprehensive report on construction management best practices. The report was circulated to construction management in late January for comment before issuing it to the Board in February (see Attached Report). The report identified a number of areas for potential advancement such as:

1. Formally adopt the Project Management Institute (PMI) and its Project Management Body of Knowledge (PMBOK) as the organizational standard for project management.
2. Develop an organization-wide Project Management Initiative, including a training and development program.
3. Establish a formal, organization-wide Lessons Learned Program, managed by the Strategic Program Management Office.
4. Establish a strategic, executive level partnering process.
5. Develop and execute a new Master Cooperative Agreement with the City of Los Angeles, and any other cities which Metro intends to construct a major project.
6. Dedicate staffing and resources for the Third Party Coordination Unit to effectively perform its functions.
7. Create an initiative to “Re-engineer the Utility Relocation Process,” developing and incorporating innovative strategies.
8. Establish a Utility Relocation Technology Assessment Team to search, evaluate and implement state of the art technologies for subsurface utility identification.
9. Establish a Utility Relocation Process Improvement Team to develop and implement a streamlined, creative utility relocation process.
10. Consistently apply and proactively enforce the change control process, and adopt best practice models.
11. Develop a strategic plan for the use of consultants within the key departments of this study, incorporating the proposed pilot project mix of 70% Metro staff to 30% Consultant staff ratio.

C. Management Response to Report

The report was circulated to Metro management in late January. Management has only had a brief opportunity to review the report but provided a preliminary response stating: “Overall, the report provides a comprehensive set of recommendations that we plan to use as a catalyst for positive changes in the program management process and approaches in the future.” Management is in the process of reviewing and responding to each of the findings and recommendations. The determination of agreement to or implementation of any particular suggestion will be an ongoing assessment.

NEXT STEPS

Metro management should:

- Attend a debriefing session with the consultant team being offered by the Office of the Inspector General to management.
- Assign an individual responsible for championing the Agency review and analysis of the findings and recommendations in the report, and accountable to take appropriate actions.
- Complete the Schedule for Tracking Metro’s Proposed Actions in response to the recommendations provided in Appendix B of the Report as it makes determinations about the suggestions.
- Periodically report to the Metro Board during the coming year on the progress of reviewing, analyzing, and making a determination on each recommendation.
- Periodically report to the Metro Board during the coming year on the implementation of any actions Metro determines to take on the recommendations.

ATTACHMENTS

Attachment A - Report on Capital Project Construction Management Best Practices Study

Prepared by: Yvonne Zheng, Audit Manager, (213) 244-7301

Reviewed by: Karen Gorman, Inspector General, (213) 922-2975

ATTACHMENT A

**Report on
Capital Project Construction Management
Best Practices Study**

Document Available Online at:

http://libraryarchives.metro.net/DB_Attachments/160303_LACMTA_Best_Practices_Study_Report.pdf



Board Report

File #: 2016-0251, **File Type:** Oral Report / Presentation

Agenda Number: 20.

**CONSTRUCTION COMMITTEE
APRIL 14, 2016**

RECEIVE Oral Report by the Program Management Executive Director.

DISCUSSION

RECEIVE Oral Report by the Program Management Executive Director.

ATTACHMENTS

Attachment A - Program Management Executive Director's Report - April 2016

Prepared by:

- **Crenshaw/LAX** - Charles Beauvoir, Deputy Executive Officer, Project Mgmt., (213)299-3095
- **Regional Connector** - Girish Roy, Deputy Executive Officer, Project Mgmt., (213)893-7119
- **Westside Purple Line Ext 1 and 2-** Dennis Mori, EO Project Mgmt., (213)922-7238
- **I-405** - Nazem Moussa, Deputy Executive Officer, Project Mgmt. (213)922-7221
- **Division 13** - Timothy Lindholm, EO Project Engr., (213)922-7297
- **Patsaouras Plaza Busway Station** - Timothy Lindholm, EO Project Engr., (213)922-7297
- **MRL - MOL North Hollywood Station** - Timothy Lindholm, EO Project Engr., (213)922-7297
- **Universal Pedestrian Bridge** - Timothy Lindholm, EO Project Engr., (213)922-7297
- **Presentation** - Shannon Hanley, Senior Administrative Analyst, (213)922-1350

Reviewed by: Richard Clarke, Executive Director, Program Management, (213) 922-7557

Program Management Executive Director's Report

Project Status Report

Presented By

Richard Clarke

















Executive Director,
Program Management




April 2016

Construction Committee
Los Angeles County Metropolitan Transportation Authority



Project Budget & Schedule Status Summary Chart

| Project | Cost Performance | Schedule Performance | Comments |
|---|---|---|--|
| Crenshaw/LAX |  |  | The contractor is currently reporting that they are behind schedule. New 96 th street station accommodations effort may impact forecast revenue operation date of 2019. |
| Westside Purple Line Extension-Section 1 |  |  | |
| Westside Purple Line Extension-Section 2 |  |  | |
| Regional Connector |  |  | LOP budget adjustment of \$132 million was approved by Metro Board in December. Project team is working with the DB contractor to develop a detailed recovery schedule to maintain FFGA RSD of May 29, 2021. The interface with city departments are critical to the success of the mitigation measures. |
| 1-405 Sepulveda Pass improvements Project |  |  | Working through remaining items for Final Acceptance. Preparation for Claim 86 arbitration is ongoing. |
| Patsaouras Plaza |  |  | Budget revision approved by Board in March 2016. Utility relocations are scheduled to start April 2016 and foundation work will start in Summer 2016. |
| Universal City Pedestrian Bridge |  |  | Construction is 88% complete and is scheduled to complete in early April 2016. |
| MOL to MRL North Hollywood Connector |  |  | Construction is 67% complete. There are no significant issues on this project at this time. |

 On target
  Possible problem
  Major issue

CRENSHAW/LAX TRANSIT PROJECT



BUDGET

| | Current | Forecast |
|-------------------------|---------|----------|
| TOTAL COST* (\$ mil) | 2,058 | 2,058 |



SCHEDULE

| | Current | Forecast |
|-------------------|----------|----------|
| REV. OPERATION | Oct 2019 | Oct 2019 |

- Overall construction progress is 35.9% complete (excludes contractor mobilization costs). Design-builder is behind schedule but discussions continue regarding mitigation efforts.
- Tunneling toward Leimert Park Station to commence in April.
- Continued invert concrete placement at UG#1 in front of LAX runways.
- Continued bridge falsework construction for Crenshaw Project tie-in with operating Green Line
- Southwestern Yard construction to start in May.
- Park Mesa Heights construction to start in early April.
- Need to conclude 96th Street Station cost and schedule negotiation



Crenshaw tie-in with Green line falsework construction



Start of TBM assembly in Expo/Crenshaw Station

April 2016

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On target



Possible problem



Major issue



Metro

WESTSIDE PURPLE LINE – SECTION 1

| OK BUDGET | Current | Forecast |
|--------------------------------|---------|----------|
| TOTAL COST* (\$ mil) | 3,149 | 3,149 |

* Includes Board approved LOP plus Planning and Finance costs.

| OK SCHEDULE | Current | Forecast |
|-----------------------|----------|----------|
| REV. OPERATION | Nov 2023 | Nov 2023 |

The Advanced Utility Relocations (AUR) work involving three contracts is 86% complete overall.

- Two of the three Advanced Utility Relocations Contracts have been completed on schedule.
- The Wilshire/La Cienega Advanced Utility Relocations Contractor continues with the Southern California Edison (SCE) power relocation work and the City of Beverly Hills sanitary sewer, water and storm drain relocations. This is the last AUR contract and is on schedule to be completed in December 2016.

Tunnels, Stations, Trackwork and Systems Design-Build Contract

- Final Design for the Tunnels, three subway stations, trackwork, and systems is 80% complete overall.
- Pile installation at the Wilshire/La Brea Station is well underway for the support of excavation at the launch site for the Tunnel Boring Machines.



C1045 Contractor Installing Pile at Wilshire/La Brea Station

April 2016

Construction Committee

Los Angeles County Metropolitan Transportation Authority



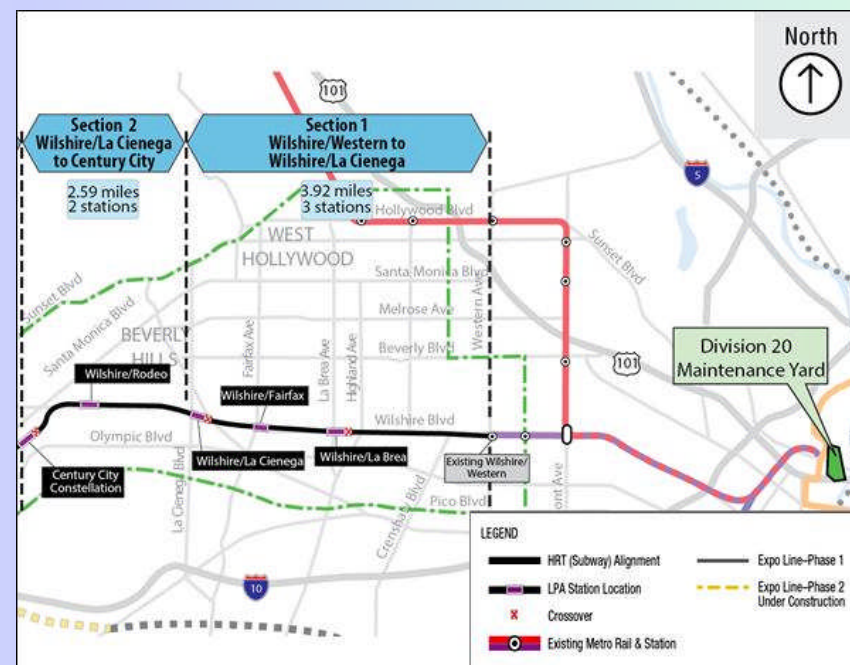
OK On target
 ◆ Possible problem
 ▲ Major issue

WESTSIDE PURPLE LINE – SECTION 2

| OK BUDGET | | |
|---|---------|----------|
| | Current | Forecast |
| TOTAL COST (\$ mil) | TBD | 2,467 |
| Life-of-Project Budget is yet to be adopted | | |

| OK SCHEDULE | | |
|----------------|---------|-------------|
| | Current | Forecast |
| REV. OPERATION | TBD | August 2025 |

- Contract C1120 – Design/Build Request for Qualifications/Request for Proposal was released on September 14, 2015.
- The three teams meeting the minimum requirements as a result of the RFQ were announced on December 4, 2015.
- Price proposals are due on May 16, 2016.
- FFGA anticipated approval August 2016.
- Contract award anticipated January 2017.




April 2016

Construction Committee
Los Angeles County Metropolitan Transportation Authority



OK On target Possible problem Major issue

REGIONAL CONNECTOR TRANSIT CORRIDOR

|  BUDGET | Current | Forecast |
|--|---------|----------|
| TOTAL COST (\$ mil) | 1,599 | TBD |

* Includes Board approved LOP plus Planning and Finance costs.

|  SCHEDULE | Current | Forecast |
|--|----------|----------|
| REV. OPERATION | May 2021 | May 2021 |

* FFGA scheduled completion

- Overall Project Progress is 15.8%, Design Build (DB) Construction is 8.2% and DB Final Design is 89.9% complete.
- 1st/Alameda Shoofly work completed on schedule; revenue service through Little Tokyo Station resumed March 20.
- Piling, utility relocations, and station excavation efforts at 1st/Alameda – 1st/Central continue.
- 2nd/Hope Station decking completed. Grading, piling installation and station excavation underway.
- 2nd/Broadway full closure in effect. Utility relocations and pile trenching underway and on schedule.
- Utility rearrangements along Flower Street continue along with piling operations between 4th and 5th Sts. on eastside of Flower St.
- Obtaining approvals and permits remain critically important to schedule adherence and staff continue to work closely with City staff
- Need to conclude cost/schedule negotiations.

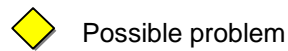
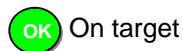


Shoofly installation at 1st Street

April 2016

Construction Committee

Los Angeles County Metropolitan Transportation Authority

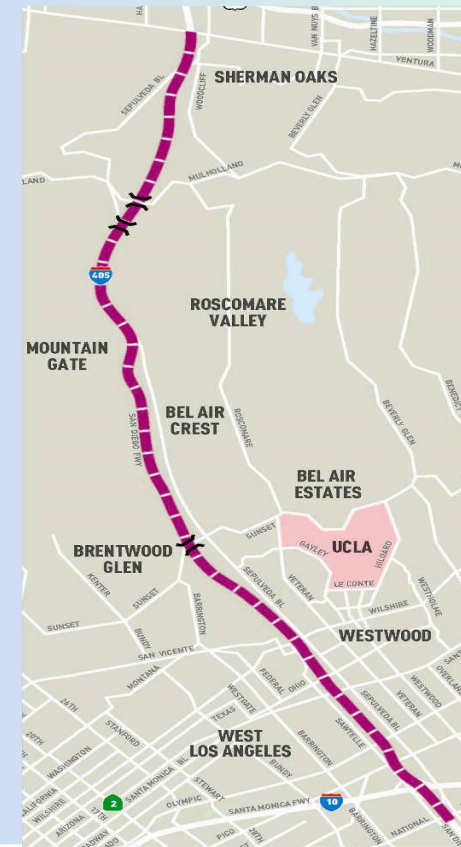


I-405 SEPULVEDA PASS IMPROVEMENTS PROJECT

|  BUDGET | | |
|---|---------|----------|
| | Current | Forecast |
| TOTAL COST (\$ mil) | 1,308 | 1,308 |

|  SCHEDULE | | |
|---|-----------|-----------|
| | Current | Forecast |
| REV. OPERATION | Sept 2015 | Sept 2015 |




- Contractor is working toward Final Completion
- Working through remaining items for Final Acceptance
- Preparation for Claim 86 arbitration is ongoing
- Forecast does not include non-merited Claim 86 or any new claims yet to be brought forward by contractor



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Los Angeles County Metropolitan Transportation Authority



 On target
  Possible problem
  Major issue

PATSAOURAS PLAZA BUSWAY STATION

| OK BUDGET | | |
|---------------------|---------|----------|
| | Current | Forecast |
| TOTAL COST (\$ mil) | 39.7 | 39.7 |

| OK SCHEDULE | | |
|----------------|----------|----------|
| | Current | Forecast |
| REV. OPERATION | Dec 2017 | Dec 2017 |

- Utility start of construction scheduled for April 2016, foundations in August 2016. Utility relocation must be completed by August 2016 to avoid conflicts with foundation construction.
- Work in progress includes final approval of 100% design package with Caltrans, receipt of Caltrans permits, ROW certifications, utility clearances, resolution of environmental issues with Caltrans, and exemptions to start construction.
- Board approved revised LOP budget in March 2016.
- Project completion scheduled for Winter 2017.



April 2016

Construction Committee
Los Angeles County Metropolitan Transportation Authority

OK On target ◆ Possible problem ▲ Major issue

DIVISION 13 BUS O&M FACILITY



BUDGET

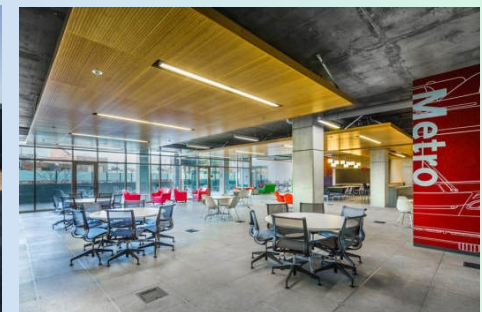
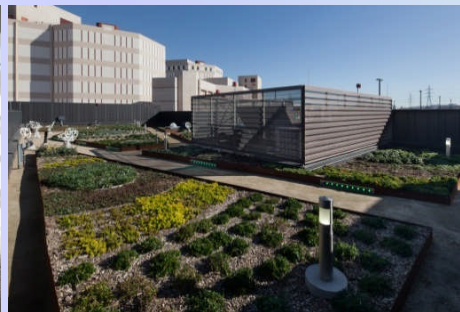
| | Current | Forecast |
|---------------------|---------|----------|
| TOTAL COST (\$ mil) | 120 | 120 |



SCHEDULE

| | Current | Forecast |
|----------------|----------|----------|
| REV. OPERATION | Feb 2016 | Feb 2016 |

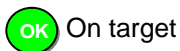
- Project is 100% complete and open as of February 1, 2016.
- Current activities include final punch list completion and close out of the contract with McCarthy.
- Project was awarded a Silver Award for Sustainable Project of the Year at the LABJ Commercial Real Estate Awards.



April 2016

Construction Committee

Los Angeles County Metropolitan Transportation Authority



On target



Possible problem



Major issue



UNIVERSAL PEDESTRIAN BRIDGE



BUDGET

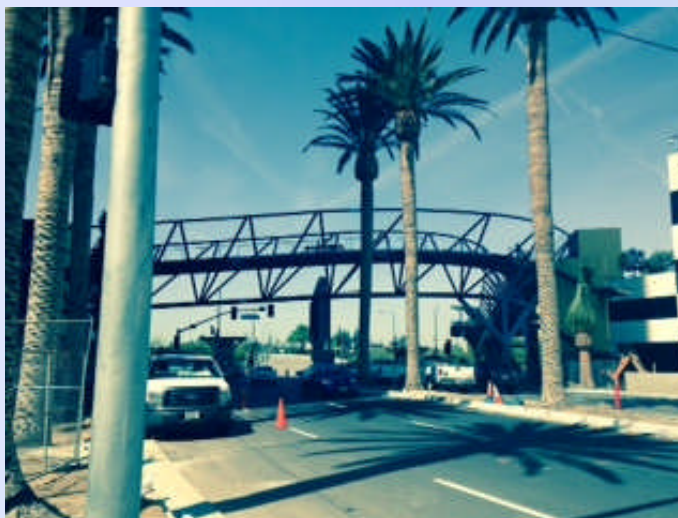
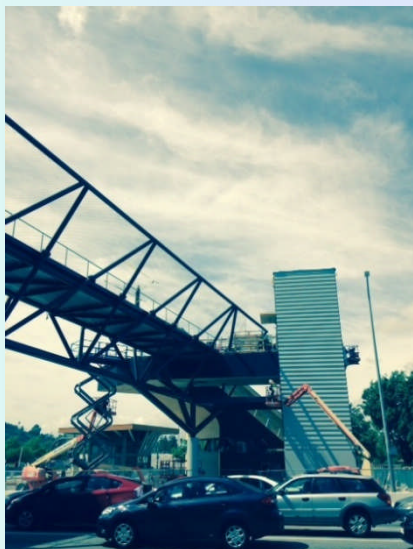
| | Current | Forecast |
|---------------------|---------|----------|
| TOTAL COST (\$ mil) | 29.6 | 29.6 |



SCHEDULE

| | Current | Forecast |
|----------------|------------|------------|
| REV. OPERATION | April 2016 | April 2016 |

- Construction of the project forecasted to be complete by April 6, 2016 to coincide with opening of Harry Potter attraction.
- LOP budget revision approved by Board in March 2016.
- Remaining items to complete include punch list and close out of the contract with Griffith.



April 2016

Construction Committee

Los Angeles County Metropolitan Transportation Authority



Possible problem



Major issue



Metro

MRL-MOL N. HOLLYWOOD STATION WEST ENTRANCE

| OK BUDGET | | |
|---------------------|---------|----------|
| | Current | Forecast |
| TOTAL COST (\$ mil) | 23 | 23 |

| OK SCHEDULE | | |
|----------------|----------|----------|
| | Current | Forecast |
| REV. OPERATION | Jul 2016 | Jul 2016 |

- Construction 67% complete
- Targeted completion by June 2016
- Mural Installation started
- Ongoing installation of Elevators, Escalators, Waterproof Membrane, Electrical Conduits, and Fire Protection Piping
- TVM and Fare-gates installation to start



April 2016

Construction Committee
Los Angeles County Metropolitan Transportation Authority



OK On target Possible problem Major issue



Metro

Los Angeles County
Metropolitan Transportation
Authority
One Gateway Plaza
3rd Floor Board Room
Los Angeles, CA

Board Report

File #: 2016-0295, **File Type:** Oral Report / Presentation

Agenda Number: 21.

**CONSTRUCTION COMMITTEE
APRIL 14, 2016**

RECEIVE Oral Report by the Caltrans District Director on Delivery of Projects on I-5.

Caltrans District 7 - Corridor Report for I-5 North Projects

April 2016 @ Metro Construction Committee by Shirley Choate, District 7 Chief Deputy



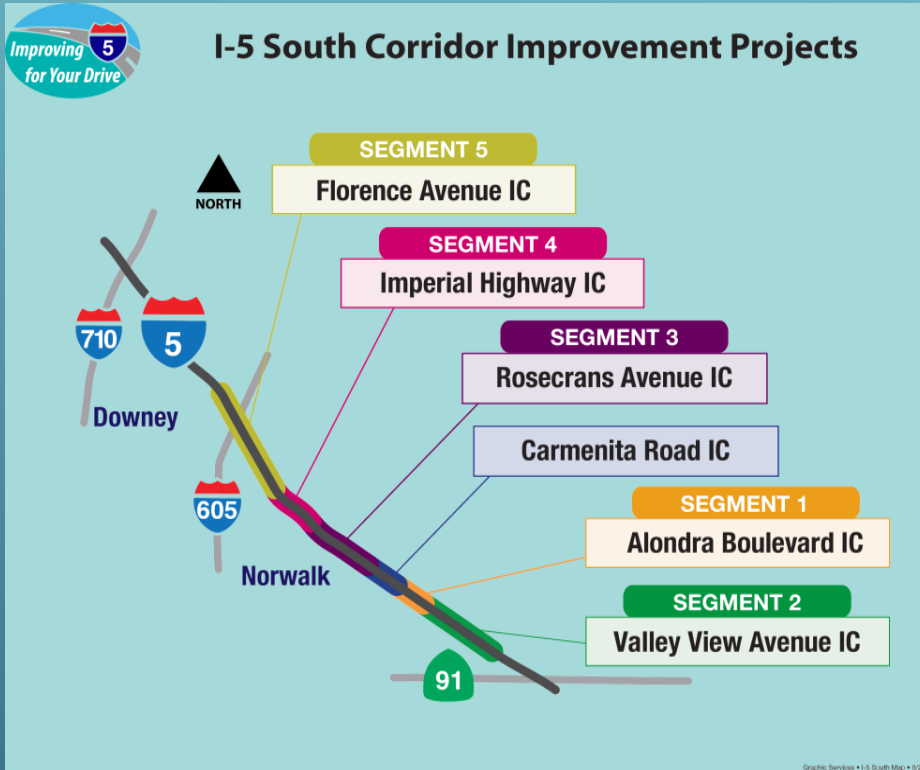
- Four projects, Segments 1-4, from SR 134 to SR 118, a total of ≈ 12 miles.
- Four lanes each direction. The freeway is being widened to add one HOV lane in each direction.
- Total I-5 North corridor budget is about \$886 million, \$501.6 million for Const Cap. Construction is within budget.
- All four segments are in the construction phase. **Segments 1 and 2 are substantially complete, the NB HOV lane opened March 2015 and the SB HOV lane opened May 27, 2015.**
- Empire IC Segment 3 and Southernmost Segment 4 HOV lane open-to-traffic target dates are for Winter 2018.
- Empire project has incentive provisions for the contractor to finish early.

North I-5 Corridor

| Segment | EA | Phase | Phase % Complete | Description | Project Length/ Miles | Construction Award Amount | Contract Start Date | Open to Traffic |
|-------------------------------|-------|-------|------------------|---|--------------------------|---------------------------|---------------------|-----------------|
| 1 | 1219U | Const | 99% | Add HOV from Route 170 to Route 118 | 3.4mi | \$121 M | 5/06/2010A | 2015 |
| 2 | 1218V | Const | 99% | Add HOV lanes from Buena Vista Street to Route 170 | 4.4mi | \$59 M | 10/14/2010A | 2015 |
| 3 | 1218W | Const | 40% | Empire Interchange from south of Magnolia Blvd. to just north of Buena Vista Street | 2.2mi | \$196 M | 12/20/2012A | Winter 2018* |
| 4 | 12184 | Const | 67% | Add HOV lane from Route 134 to south of Magnolia Blvd. | 2.7mi | \$58 M | 12/6/2010A | Winter 2018 * |
| *These will be opened jointly | | | | | | | | |

Caltrans District 7 - Corridor Report for I-5 South Projects

April 2016 @ Metro Construction Committee by Shirley Choate, District 7 Chief Deputy



- Six projects including Carmenita Interchange and Segments 1 through 5, from OC County line to Interstate 605 and makes a total of approximately 7 miles.
- Three lanes in each direction. The freeway is being widened to add one general purpose lane and one HOV lane in each direction.
- The total I-5 South corridor budget is about \$1.88 billion with construction capital budget at \$674 million.
- 5 of 6 projects are in the construction phase, including Carmenita Interchange and Segments 1, 3, 4 and 5.
- **Segment 2 was advertised on March 7, 2016, bid opening on April 27, 2016.**
- **Ribbon-cutting for the entire Carmenita bridge, including all ramps, will be scheduled for Fall 2016.**

South I-5 Corridor

| Segment | EA | Phase | Phase % Complete | Description | Project Length/Miles | Construction Award Amount | Contract Start Date | Open to Traffic |
|-----------|-------|-------|------------------|--|----------------------|---------------------------|---------------------|-----------------|
| 1 | 21591 | Const | 99% | Add HOV and mix flow lanes, Alondra Blvd. Interchange | 0.9mi | \$45 M | 12/21/2011A | Winter 2019 |
| 2 | 2159U | Const | 0% | Add HOV and mix flow lanes, Valley View Ave. Interchange | 1.4mi | N/A | Summer 2016 | Winter 2019 |
| 3 | 21593 | Const | 71% | Widen and Realign Freeway, Rosecrans Ave. Interchange | 1.3mi | 89 M | 9/18/2012A | Winter 2019 |
| 4 | 21594 | Const | 62% | Add HOV and mix flow lanes, Imperial Highway Interchange | 1.8mi | \$142 M | 9/18/2012A | Winter 2019 |
| 5 | 21595 | Const | 21% | Add HOV and mix flow lanes, Florence Ave. Interchange | 1.7mi | \$96 M | 5/13/2014A | Winter 2019 |
| Carmenita | 2159C | Const | 84% | Carmenita Interchange | 1.2mi | \$102 M | 9/13/2011A | Winter 2019 |



Board Report

File #: 2016-0235, File Type: Project

Agenda Number: 22

**CONSTRUCTION COMMITTEE
APRIL 14, 2016**

SUBJECT: DIVISION 20 PORTAL WIDENING AND TURNBACK FACILITY

ACTION: APPROVE FUNDING FOR THE DESIGN PHASE

RECOMMENDATION

CONSIDER:

- A. ESTABLISHING a total budget of \$3.5 million for the **design phase of the Portal Widening and preliminary design of the Turnback Facility at Division 20** to accommodate system capacity need; and
- B. AMENDING the FY16 budget to include \$0.8M for start of design efforts.

ISSUE

As part of the Full Funding Grant Agreement for the Purple Line Section 1, the Federal Transit Administration (FTA) has required that Metro undertake certain core-capacity infrastructure improvements to the existing Purple and Red Line systems to operate at improved train frequencies (headways).

To achieve the required headway improvements for both the Metro Red and Purple Lines the subway Portal where trains enter and leave the rail storage and maintenance yard at Division 20 must be widened and track must be modified. In addition to the Portal Widening, a Turnback Facility must be constructed to improve turnaround times for subway trains entering and leaving service at Union Station. Staff is requesting Board authorization of \$3.5 million to establish a project for this work and to amend the FY 16 budget by \$0.8 million to initiate work.

DISCUSSION

The Full Funding Grant Agreement requires that core capacity upgrades to the combined Red/Purple Line system that include improved headway capability be achieved by the time that the Metro Purple Line Section 1 Project is opened for service in 2024. Several factors will influence Metro’s ability to

design and construct infrastructure needed to achieve the required headway by 2024:

- Funding for the Environmental work, Real Estate, Design and Construction of the Portal and Turnback must be identified and allocated to the project.
- The Project must be environmentally cleared.
- Real estate requirements to temporarily relocate a business in order to construct the portal widening. A temporary location must be identified and brought to appropriate safety and security standards so that the business can proceed with their daily operations.
- Construction of the Portal Widening and Turnback Facility must be performed while the Red and Purple lines are under operation. Protection of existing track, train control and communication systems will be required during the construction process. Limited work windows may also be required to allow for safe operations.
- A track welding area identified in the Purple Line Section 1 contract must be accommodated to prevent delays to the Purple Line Section 1 contract.

In order to meet all of these requirements, staff recommends use of a design-bid-build delivery method (Attachment A). Staff also recommends a phased approach (Attachment B - Preliminary Schedule) for the design, construction and funding of the project as follows:

Phase 1 - Design of the Portal Widening and Preliminary Design of the Turnback Facility:

Secure funding of \$3.5M for design of the Portal Widening and preliminary design of the Turnback Facility. Phase 1 will include procurement of a design consultant for 100% design of the Portal Widening and preparation of bid documents for the Portal Widening. Environmental services and construction cost estimate development will also be included as part of the design scope of work. A full Life of Project budget will be established prior to award of a construction contract in phases 2 and 3.

Phase 2 - Construction of the Portal Widening and 100% Design of the Turnback Facility:

Secure funding (based on Phase 1 final design) for construction of the Portal Widening, as well as funding for 100% design of the Turnback Facility. Proceed with acquisition of real estate, procurement of a construction management consultant, and construction of the Portal Widening. Complete final design of the Turnback Facility.

Phase 3 - Construction of the Turnback Facility: Secure funding (based on Phase 2 final design) for construction of the Turnback Facility. Procure a consultant for construction management of the Turnback Facility and proceed with bid, award and construction of the Turnback Facility.

DETERMINATION OF SAFETY IMPACT

There are no safety impacts as a result of this authorization.

FINANCIAL IMPACT

Upon approval of the recommendations, a project number and Life of Project Budget will be established to execute the design and procurement efforts. The design services budget will be programmed to the FY16 and FY17 budgets under Cost Center 8510 - Construction Procurement, Account number 50316 - Professional and Technical Services and task number 2.2.01 - Preliminary Engineering and Final Design.

Since this is a multi-year project, the cost center manager, project manager, and the Executive Director, Program Management would be responsible for budgeting project costs in future fiscal years. The project expenditure and funding plan for the Design Phase is included in Attachment C.

Impact to Bus and Rail Operating and Capital Budget

The FY16 budget amendment funding for this action will come from Measure R (MR) Admin 1.5%, Proposition A (PA), Proposition C (PC) and TDA Planning sources. The funding sources are required as a result of this effort related to the FFGA Application associated with the Westside Purple Line Extensions (WSE PLE) project. Staff will continue to pursue resolution of this item as it relates to the FFGA requirements. The MR/PA/PC/TDA Planning funds are eligible for planning and preliminary engineering through design. They are not eligible for bus and rail capital and operating expense. They do not affect other Operations or Capital funding sources. No other funding sources were considered.

ALTERNATIVES CONSIDERED

The Board could defer the design and construction of the Portal Widening and Turnback Facility until completion of Sections 2 or 3 of the Purple Line. This approach is not recommended as it has the potential for increased conflicts between operations and construction as more Red and Purple Line trains are introduced into the tunnel by the more frequent headways.

NEXT STEPS

With Board approval, the budget will be amended and staff will initiate the procurement process and design of the Portal Widening. Upon completion of design, staff will identify the necessary funding for construction of the project and return to the Board with a recommended funding plan and schedule

for construction .

ATTACHMENTS

Attachment A - Analysis of Design-Bid-Build delivery method

Attachment B - Portal Widening and Turnback Facility Preliminary Phased Schedule


Attachment C - Portal Design Cashflow FY16 and FY107

Prepared by:

Rick Meade, Executive Officer (213) 922-7917

Reviewed by:

Richard Clarke, Executive Director, Program Management (213) 922-7557



Phillip A. Washington
Chief Executive Officer



Metro

Interoffice Memo

| | |
|----------------|--|
| Date | February 9, 2016 |
| To | Richard Clarke |
| From | Rick Meade |
| Subject | Portal/Turnback Facility - Analysis of Delivery Method |

Rick,

Design-Build and Design-Bid-Build delivery methods were considered for Portal Widening and Turnback Facility.

The advantages of design-build delivery are time savings gained by starting construction before the design is complete and transfer of risk to the contractor. Disadvantage of this delivery method for this project are highlighted by three primary challenges:

1. Phasing and access to the work due to the requirement to build this project while Red and Purple lines are under operation.
2. Real Estate is in conflict with the project boundaries and will need to be acquired on a temporary basis.
3. Access is constrained to the work area due to requirements of the Purple Line Section 1 Contract.

Design-Bid-Build delivery approach addresses these challenges.

1. Construction of the Portal and Turnback will be conducted while the Red Line is operating. Phasing of the construction will be critical to prevent impacts to operations. A completed design will provide greater understanding of phasing and necessary protection of existing facilities for utility conflicts, demolition, excavation and building of infrastructure directly adjacent to working rail lines. A fully designed project will provide a complete picture of physical coordination with Operations through each construction activity.
2. The tunnel portion of the project is located below an existing towing company. In order to construct the Portal Widening, the towing company will have to be relocated temporarily. A design-bid-build approach will allow the design of shoring, excavation and construction of the tunnel structure to more clearly define temporary property, schedule and phasing requirements.

In addition, the towing company must be moved temporarily to another property as a temporary facility. A Design-Bid-Build approach will allow time during the design phase for Metro to secure another facility.

3. Purple Line Section 1 has committed to providing a laydown and rail welding area in a location that conflicts with construction of the Turnback Facility. This commitment adds time to the Portal/Turnback schedule that negates any time gained by a Design-Build strategy and provides very adequate time to develop a complete design for the project.

Staff recommends a Design-Bid-Build delivery approach.

Attachment C

Division 20 Portal Widening and Preliminary Engineering for Turnback

Cash Flow FY16 and FY17

| Item | | | | | | | FY 16 | FY 17 |
|------|-----|-------------|-------------|----------------|--|-----------------------------|-------------------|---------------------|
| | SCC | Task Number | Cost Center | Account Number | Element of Work | Division 20 Portal Widening | | |
| 1 | 80 | 2.2.01 | 8510 | 50316 | Design & PE (Portal) | \$ 2,500,000 | \$ 500,000 | \$ 2,000,000 |
| 2 | 80 | 3.1.01 | 8510 | Various | Metro Staff Labor (Ops, Wayside, IT, Engr, Comm) | \$ 1,000,000 | \$ 300,000 | \$ 700,000 |
| | | | | | FY Totals | \$3,500,000 | \$ 800,000 | \$ 2,700,000 |