



**Metro**

*Virtual Online Meeting*

*Watch online: <http://boardagendas.metro.net> OR*

*Listen by phone: Dial +1 (877) 422-8614 and enter extension 3490185#*

**Agenda - Final**

**Wednesday, June 17, 2020**

**11:00 AM**

Comments can be made via:

Web: <http://boardagendas.metro.net>

Email: [jacksonm@metro.net](mailto:jacksonm@metro.net)

Post Office Mail:

Board Secretary's Office

One Gateway Plaza

MS: 99-3-1

Los Angeles, CA 90012

## **Planning and Programming Committee**

*Hilda Solis, Chair*

*Jacquelyn Dupont-Walker, Vice chair*

*Mike Bonin*

*Janice Hahn*

*Ara Najarian*

*John Bulinski, non-voting member*

*Phillip A. Washington, Chief Executive Officer*

**METROPOLITAN TRANSPORTATION AUTHORITY BOARD RULES**  
(ALSO APPLIES TO BOARD COMMITTEES)

**PUBLIC INPUT**

A member of the public may address the Board on agenda items, before or during the Board or Committee's consideration of the item for one (1) minute per item, or at the discretion of the Chair. A request to address the Board must be submitted electronically using the tablets available in the Board Room lobby. Individuals requesting to speak will be allowed to speak for a total of three (3) minutes per meeting on agenda items in one minute increments per item. For individuals requiring translation service, time allowed will be doubled. The Board shall reserve the right to limit redundant or repetitive comment.

The public may also address the Board on non agenda items within the subject matter jurisdiction of the Board during the public comment period, which will be held at the beginning and/or end of each meeting. Each person will be allowed to speak for one (1) minute during this Public Comment period or at the discretion of the Chair. Speakers will be called according to the order in which their requests are submitted. Elected officials, not their staff or deputies, may be called out of order and prior to the Board's consideration of the relevant item.

Notwithstanding the foregoing, and in accordance with the Brown Act, this agenda does not provide an opportunity for members of the public to address the Board on any Consent Calendar agenda item that has already been considered by a Committee, composed exclusively of members of the Board, at a public meeting wherein all interested members of the public were afforded the opportunity to address the Committee on the item, before or during the Committee's consideration of the item, and which has not been substantially changed since the Committee heard the item.

In accordance with State Law (Brown Act), all matters to be acted on by the MTA Board must be posted at least 72 hours prior to the Board meeting. In case of emergency, or when a subject matter arises subsequent to the posting of the agenda, upon making certain findings, the Board may act on an item that is not on the posted agenda.

**CONDUCT IN THE BOARD ROOM** - The following rules pertain to conduct at Metropolitan Transportation Authority meetings:

**REMOVAL FROM THE BOARD ROOM** The Chair shall order removed from the Board Room any person who commits the following acts with respect to any meeting of the MTA Board:

- a. Disorderly behavior toward the Board or any member of the staff thereof, tending to interrupt the due and orderly course of said meeting.
- b. A breach of the peace, boisterous conduct or violent disturbance, tending to interrupt the due and orderly course of said meeting.
- c. Disobedience of any lawful order of the Chair, which shall include an order to be seated or to refrain from addressing the Board; and
- d. Any other unlawful interference with the due and orderly course of said meeting.

**INFORMATION RELATING TO AGENDAS AND ACTIONS OF THE BOARD**

Agendas for the Regular MTA Board meetings are prepared by the Board Secretary and are available prior to the meeting in the MTA Records Management Department and on the Internet. Every meeting of the MTA Board of Directors is recorded and is available at [www.metro.net](http://www.metro.net) or on CD's and as MP3's for a nominal charge.

## DISCLOSURE OF CONTRIBUTIONS

The State Political Reform Act (Government Code Section 84308) requires that a party to a proceeding before an agency involving a license, permit, or other entitlement for use, including all contracts (other than competitively bid, labor, or personal employment contracts), shall disclose on the record of the proceeding any contributions in an amount of more than \$250 made within the preceding 12 months by the party, or his or her agent, to any officer of the agency, additionally PUC Code Sec. 130051.20 requires that no member accept a contribution of over ten dollars (\$10) in value or amount from a construction company, engineering firm, consultant, legal firm, or any company, vendor, or business entity that has contracted with the authority in the preceding four years. Persons required to make this disclosure shall do so by filling out a "Disclosure of Contribution" form which is available at the LACMTA Board and Committee Meetings. Failure to comply with this requirement may result in the assessment of civil or criminal penalties.

## ADA REQUIREMENTS

Upon request, sign language interpretation, materials in alternative formats and other accommodations are available to the public for MTA-sponsored meetings and events. All requests for reasonable accommodations must be made at least three working days (72 hours) in advance of the scheduled meeting date. Please telephone (213) 922-4600 between 8 a.m. and 5 p.m., Monday through Friday. Our TDD line is (800) 252-9040.

## LIMITED ENGLISH PROFICIENCY

A Spanish language interpreter is available at all Committee and Board Meetings. All other languages must be requested 72 hours in advance of the meeting by calling (213) 922-4600 or (323) 466-3876.



**323.466.3876**

x2 *Español (Spanish)*

x3 *中文 (Chinese)*

x4 *한국어 (Korean)*

x5 *Tiếng Việt (Vietnamese)*

x6 *日本語 (Japanese)*

x7 *русский (Russian)*

x8 *Հայերէն (Armenian)*

## HELPFUL PHONE NUMBERS

Copies of Agendas/Record of Board Action/Recordings of Meetings - (213) 922-4880 (Records Management Department)

General Information/Rules of the Board - (213) 922-4600

Internet Access to Agendas - [www.metro.net](http://www.metro.net)

TDD line (800) 252-9040

**NOTE: ACTION MAY BE TAKEN ON ANY ITEM IDENTIFIED ON THE AGENDA**

**CALL TO ORDER**

**ROLL CALL**

5. **SUBJECT: PRESENTATION OF DRAFT LOS ANGELES COUNTY GOODS MOVEMENT STRATEGIC PLAN** [2020-0240](#)

**RECOMMENDATION**

RECEIVE AND FILE the Draft Los Angeles County Goods Movement Strategic Plan.

**Attachments:** [Attachment A - Draft LA County Goods Movement Strategic Plan](#)  
[Attachment B – Early Action Initiatives](#)

6. **SUBJECT: CHAVEZ AND FICKETT JOINT DEVELOPMENT ENA EXTENSION** [2020-0223](#)

**RECOMMENDATION**

AUTHORIZE the Chief Executive Officer to execute an amendment to the Exclusive Negotiations and Planning Agreement with Abode Communities to extend the term for one year, plus an option to extend the term for an additional year, for the joint development of Metro-owned property at Cesar E. Chavez Avenue and Fickett Street in Boyle Heights.

**Attachments:** [Attachment A - Site Map Presentation](#)

7. **SUBJECT: MEASURE R AMENDMENT LANGUAGE** [2020-0334](#)

**RECOMMENDATION**

CONSIDER:

A. APPROVING the Measure R Ordinance Proposed Amendment Language (Attachment A); and,

B. ADOPTING the Resolution Notifying the State Legislature of the Amendment (Attachment C).

**Attachments:** [Attachment A - Expenditure Plan Mark-Up.pdf](#)  
[Attachment B - South Bay Highway Program Unfunded Construction Projects.ppt](#)  
[Attachment C - Resolution Notifying the State Legislature of the Amendment.pdf](#)

(ALSO ON EXECUTIVE MANAGEMENT COMMITTEE)



**7.1. SUBJECT: MEASURE R AMENDMENT LANGUAGE MOTION**

[2020-0418](#)

**RECOMMENDATION**

APPROVE Amending Motion by Directors Butts, Hahn, Ridley-Thomas, Barger, and Solis that the Board direct the Chief Executive Officer to adopt the Measure R Amendment language and include in the Footnote Section of the Expenditure Plan as Footnote “n” for proposed line 17a the projects listed above.

The South Bay Transit Projects listed above and identified in Footnote “n,” depending on readiness, could be included with South Bay Highway projects submitted to Metro in the FY21-22 Metro Budget Request development process by Oct. 31, 2020. Anticipated available funding could then be accessed as early as July 2021.

(ALSO ON EXECUTIVE MANAGEMENT COMMITTEE)

**8. SUBJECT: MODERNIZING THE METRO HIGHWAY PROGRAM**

[2020-0412](#)

**RECOMMENDATION**

APPROVE Motion by Directors Butts, Bonin, Garcia, Garcetti, and Fasana that the Board direct the Chief Executive Officer to:

- A. Circulate the recommendations in this report for stakeholder input, including the Policy Advisory Council (PAC), the Technical Advisory Committee (TAC), and Councils of Governments (COGs).
- B. Initiate amendment processes for the Measure R Highway Program Eligibility Criteria and the Measure M Guidelines to clarify eligibility for transit, active transportation, and complete streets improvements, as described in Attachments A and B, and gather stakeholder input on proposed amendments concurrent with A, above; and
- C. Report back to the Planning & Programming Committee in 90 days with a summary of stakeholder input, Metro staff responses to recommendations, and proposed criteria/guideline amendments for the Board’s consideration.

**Attachments:** [Attachment A - Recommended Improvements to Metro Highway Program](#)

(ALSO ON EXECUTIVE MANAGEMENT COMMITTEE)

---

**27. SUBJECT: MEASURE R AND M HIGHWAY SUBREGIONAL PROGRAM  
SEMI-ANNUAL UPDATE**

[2020-0096](#)

**RECOMMENDATION**

CONSIDER:

- A. APPROVING \$178,107,100 in additional programming within the capacity of the Measure R Highway Subregional Programs and funding changes via the updated project list as shown in Attachment A for:
- Highway Operational Improvements in Arroyo Verdugo
  - Highway Operational Improvement in Las Virgenes Malibu
  - I-405, I-110, I-105 and SR-91 Ramp and Interchange Improvements (South Bay)
  - I-605 Corridor “Hot Spots” Interchange Improvements in Gateway Cities
  - I-710 South and/or Early Action Projects in Gateway Cities
- B. APPROVING deobligation of \$23,214,900 dollars of previously approved Measure R Highway Subregional Program funds for re-allocation at the request of project sponsors;
- C. APPROVING \$5,250,000 in additional programming of Measure M Multi-Year Subregional Program (MSP) funds as shown in Attachment B for:
- Transportation System and Mobility Improvements Program (Expenditure Line 66) project number MM5508.05
  - I-605 Corridor “Hot Spots” Interchange Improvements Program (Expenditure Line 61) project number MM5509.05
- D. DELEGATING to the CEO or his designee the authority to:
1. amend Measure R funding agreements to modify the scope of work of projects and project development phases consistent with eligibility requirements;
  2. allow changes in project sponsor to deliver board approved projects; and
- E. AUTHORIZING the CEO or his designee to negotiate and execute all necessary agreements for the Board-approved projects; and

**Attachments:**      [Attachment A - Projects Receiving Measure R Funds](#)  
                                 [Attachment B - Projects Receiving Measure M Funds \(Combined\)](#)

**SUBJECT: GENERAL PUBLIC COMMENT**

[2020-0393](#)

RECEIVE General Public Comment

Consideration of items not on the posted agenda, including: items to be presented and (if requested) referred to staff; items to be placed on the agenda for action at a future meeting of the Committee or Board; and/or items requiring immediate action because of an emergency situation or where the need to take immediate action came to the attention of the Committee subsequent to the posting of the agenda.

COMMENTS FROM THE PUBLIC ON ITEMS OF PUBLIC INTEREST WITHIN COMMITTEE'S  
SUBJECT MATTER JURISDICTION

**Adjournment**



## Board Report

---

**File #:** 2020-0240, **File Type:** Informational Report

**Agenda Number:**

---

**PLANNING AND PROGRAMMING COMMITTEE  
JUNE 17, 2020**

**SUBJECT: PRESENTATION OF DRAFT LOS ANGELES COUNTY GOODS MOVEMENT STRATEGIC PLAN**

**ACTION: RECEIVE AND FILE**

**RECOMMENDATION**

RECEIVE AND FILE the Draft Los Angeles County Goods Movement Strategic Plan.

**ISSUE**

Metro staff is developing the Los Angeles County Goods Movement Strategic Plan (Plan) in partnership with a wide range of regional goods movement stakeholders at the public, private and community level. The Plan reflects insights and priorities elicited from these stakeholders and supports Metro Board positions and planning efforts, particularly the Equity Platform and Vision 2028.

The Plan presents the Vision, Sustainable Freight Competitiveness Framework and Early Action Initiatives that were developed through ongoing stakeholder engagement over the past 18 months, along with an implementation strategy for these items.

Staff requests input from the Board for the draft Plan. Upon Board action to Receive & File the Draft Plan, staff will initiate a formal public comment period that will take place through July 2020. Input gathered from the Board and the public comment period will be incorporated into the final Plan, which will be presented to the Board in October 2020.

**BACKGROUND**

Successful societies across the history of civilization share similar hallmarks - in particular, their economic competitiveness and quality of life depend greatly on a strong transportation system that allows for the efficient movement and delivery of goods.

Unsurprisingly, the rise of Los Angeles County as a regional, national, and international economic, industrial, and manufacturing powerhouse traces its genesis directly to the development of its regional, multimodal freight system. The arrival of the Santa Fe Railroad in 1885, the founding of the Port of Los Angeles in 1907 and the Port of Long Beach in 1911, and the post-war development of the region's extensive freeway system connected local and regional industries to national and global markets, fostered expansion of economic opportunity, attracted westward migration, and improved

---

the quality of life for all Southern Californians. This symbiotic relationship remains true today, even as the LA County freight network has expanded into a sophisticated system of marine terminals, railroads, highway corridors, and air cargo facilities, while the industries supported by this system have evolved beyond dairy, citrus, and oil production to include aerospace and defense, bio-science, technology, and logistics.

Today, LA County's goods movement system is the backbone of the regional and national economy. This system is the lifeblood for industries that contribute billions to the regional economy and provide thousands of jobs nationwide. This system has helped the County become the gateway of choice for international trade and is essential to the attraction, retention, and growth of County businesses. At the local level, this system facilitates a robust and convenient urban quality of life by allowing residents and businesses to access goods from across town or around the world, all delivered to their doorsteps, sometimes in a matter of hours.

The prosperity brought by robust economic activities, however, has also resulted in a series of challenges that increasingly threaten the County's ability to ensure quality of life, equity, public health and economic sustainability for its 10 million-plus residents. At the same time, the widening of the Panama Canal, trade wars with China, labor disputes at the San Pedro Bay Ports and extensive investment in East Coast, Gulf Coast and Canadian ports have together endangered LA County's preeminence in attracting discretionary international cargo into the United States, resulting in a loss of national market share symbolized most viscerally by the Port of Long Beach dropping to third place in national container port rankings in 2019.

With an increasing emphasis on correcting past wrongdoings, improving regional mobility and air quality and fending off North American competitors siphoning away cargo and economic prosperity, we are at an important juncture in LA County's history to steer a course towards prosperity that is built on equity, inclusion and sustainability. The LA County Goods Movement Strategic Plan being developed by staff in partnership with a wide range of regional goods movement stakeholders from the public, private and community sectors will help guide that course. Through the development and implementation of this Plan, Metro has an opportunity to lead the region in identifying and addressing goods movement challenges and to partner with the myriad regional goods movement stakeholders to allow the nation's most populous County to make progress toward its economic, mobility, environmental and equity goals.

This Plan is the first full-scale review of the regional goods movement system since the Multi County Goods Movement Action Plan that Metro and its partner agencies completed in 2008. Since that time major shifts in consumer and industry trends have changed the volume of and manner in which goods move throughout the County. These trends include growth in population, global trade volume moving through the San Pedro Bay Ports and Los Angeles International Airport, eastward movement of distribution centers and logistics hubs to the Inland Empire, and our own growing e-commerce shopping habits. Additionally, as Metro has become more reliant upon sales taxes to support its regional planning efforts, highway and transit construction and bus and rail operations, the oversized role that goods movement plays in the generation of these taxes - and other revenue streams - requires even greater attention to and support for maintaining LA County's economic competitiveness through strategic investment in the region's multimodal, shared use transportation system.

These trends in increased goods movement activities have also created externalities that threaten

---

the region's quality of life, in particular for disadvantaged communities most heavily impacted by and adjacent to existing highway and freight rail corridors. Additionally, the goods movement sector plays a major role in producing air pollutants that impact public health and threaten to keep LA County from reaching federal air quality attainment goals.

The CEO established the Goods Movement Planning office in 2016 to address these challenges through the mainstreaming of goods movement planning activities within the agency, developing partnerships with the county's goods movement stakeholders, identifying and securing funding for goods movement related projects, and initiating a goods movement strategic plan to help guide the agency and region in working together more collaboratively and across modes, geography and interests to move LA County forward collectively.

The Goods Movement planning team initiated the LA County Goods Movement Strategic Plan in November 2018. Over the course of the Plan's development, staff has engaged myriad goods movement stakeholders that have provided guidance for and input into the Plan and continues to engage stakeholders actively to produce the final Plan that meets the needs of the County. Staff has conducted four Freight Working Group meetings and a number of expert interviews and focus group meetings, comprising groups representing equity, workforce development needs, the logistics industry, port operations, clean and smart technology advancement, public health and air quality management. The input gathered through these discussions formed the basis for the Plan's vision statement, the five elements of Sustainable Freight Competitiveness to guide Metro's goods movement planning activities, and the five Early Action Initiatives that operationalize the vision and deliver on the goals of the Sustainable Freight Competitiveness Framework.

Staff last presented on the status of the Plan to the Board at the January 2020 Planning and Programming Committee. Since that presentation staff has hosted additional meetings, workshops and summits-in person and via webinar-and has turned those discussions into detailed draft recommendations that further delineate steps to implement the Early Action Initiatives. This presentation serves to inform the Board of the progress made since January and the current status of the Draft Plan. Upon Board action to Receive and File the Draft Plan, staff will initiate a public review period of 30 days during which staff will conduct additional stakeholder engagement through the summer to finalize the Plan and present it to the Board for adoption in October 2020.

## **DISCUSSION**

The presentation at the January 2020 Planning and Programming Committee on the status of the Plan's development included a review of five Early Action Initiatives, as follows:

- Defining equity for goods movement in LA County
- Accelerating clean truck initiatives
- Creating a freight rail investment partnership
- Researching countywide workforce development in logistics
- Planning for urban delivery and curbside demand management

Since the January 2020 Board meeting, staff has worked with stakeholders to develop further each of these early action items to be included in the Plan as recommendations. One of these items-

accelerating clean truck initiatives-received strong support from the Board through a motion from Directors Hahn, Solis, Butts, Garcia and Najarian to develop a framework for the 710 Clean Truck Program. Staff reported back in April 2020 with an update on Motion 8.1 as well as a recommendation of \$50 Million to serve as “seed funding” for the program. The Board approved this recommendation along with a provision amended into the recommendation by Director Bonin that this funding could not be used to implement non-zero-emission truck infrastructure, such as natural gas fueling stations. Staff continues to develop the 710 Clean Truck Program in close coordination with Highway Program staff and stakeholders.

Staff is also closely collaborating with Metro’s new Executive Officer for Equity and Race to engage meaningfully various stakeholders from community advocacy, environmental justice, public health and equity fields to understand equity risk factors that are strongly correlated to goods movement activities to support goods movement planning efforts and ground them in equity considerations. Staff has also conducted preliminary discussions with Union Pacific Railroad, Burlington Northern Santa Fe Railway and Metrolink about regional priorities and has determined that a mutual desire exists to develop a strategic rail investment partnership for LA County that seeks to identify and prioritize projects and programs that support public and private goals through a collaborative, consensus-based process.

While the Draft Plan has been reviewed and discussed with the various stakeholders that participate on the Metro Freight Working Group and at various roundtables, staff intends to continue vetting and improving these recommendations with stakeholders over the course of the summer. Together, these Early Action Initiatives will provide a tangible output of the Plan that will allow Metro to emerge as a national leader and a regional partner in implementing a modern, responsive, resilient, and effective freight transportation system while serving as a steward of equitable and sustainable investments and technological innovation that will increase regional economic competitiveness, advance environmental goals and provide access to opportunity for County residents.

COVID-19 has brought the essential nature of the region’s goods movement network and the effectiveness of its resilient supply chains to the fore. The pandemic crisis also poses challenges to local, state and federal governments to review and adapt goods movement planning processes of the past as we discover what the “new normal” will be going forward, and how disparities in the impacts of COVID-19 on the County’s minority and disadvantaged populations-especially those compromised by air quality impacts-will lead to the County’s renewed commitment to address equity and sustainability needs head on.

Metro has an opportunity to guide the County’s recovery from COVID-19, to support the freight infrastructure development needed to maintain market share, to strengthen the regional logistics workforce and competency and to deliver on sustainability and equity goals to lift up communities burdened with a long history of poor investment and ongoing freight industry impacts. Through the review of the Draft Plan, staff aims to provide the Board with a stakeholder-guided, consensus-based roadmap to dealing with these many challenges in the next five years.

### Equity Platform

The LA County Goods Movement Strategic Plan supports three of the four Equity Platform Pillars I (Define and Measure), II (Listen and Learn) and III (Focus and Deliver).

Pillar I (Define and Measure): By focusing on Equity and Sustainability as the core element of the Plan and working with stakeholders to receive input on equity concerns and creating inclusive conversations on goods movement issues, the Plan seeks to define measurable objectives that will help advance equity goals for the County.

Pillar II (Listen and Learn): Through the development of the Plan, staff has been holding focused meetings with key equity focused communities and representatives to gain an understanding of equity needs for the region. Staff has initiated the development of an ongoing working group tailored specifically to goods movement equity-focused organizations to facilitate a forum that will continuously inform Metro's goods movement planning.

Pillar III (Focus and Deliver): The Plan, through input from our stakeholders, will help determine where Metro can lead and where Metro can partner in implementing equity-conscious policies and programs to improve health, economic opportunity, accessibility and quality of life for those most impacted by freight externalities in the County.

### **FINANCIAL IMPACT**

Receiving and filing the draft LA County Goods Movement Strategic Plan will not have any financial impact to the agency.

### Impact to Budget

No impact to the budget is anticipated as a result of this item.

### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

LA County Goods Movement Strategic Plan supports implementation of the following Strategic Plan Goals:

1. Provide high-quality mobility options that enable people to spend less time traveling
  - The Plan includes efforts to improve the efficiency of goods movement on the county's shared multimodal transportation system, as well as calls for investment to support added capacity for regional rail transit opportunities.
  - Inclusion of goods movement planning in existing Metro planning efforts, such as Complete Streets and curbside management, will help reduce congestion and impacts to mobility at the local community level.
  
3. Enhance communities and lives through mobility and access to opportunity
  - The Plan calls for providing more transit connectivity for logistics workforce members to jobs



---

currently difficult to reach by transit.

- Developing equity and logistics workforce development initiatives will support local access to opportunity, especially for some of the more disadvantaged, freight-impacted communities in LA County.

4. Transform LA County through regional collaboration and national leadership.

- The Plan identifies priorities and policies generated through regional collaboration and stakeholder engagement to drive funding and policymaking decisions at the state and federal level in support of LA County goals.

### **NEXT STEPS**

Upon Board approval of the draft LA County Goods Movement Strategic Plan, staff will initiate a public review period for 30 days. The Draft Plan and an online comment form will be available from <https://www.metro.net/projects/goods-movement-strategic-plan/>. The online comment form will be open until July 26th.

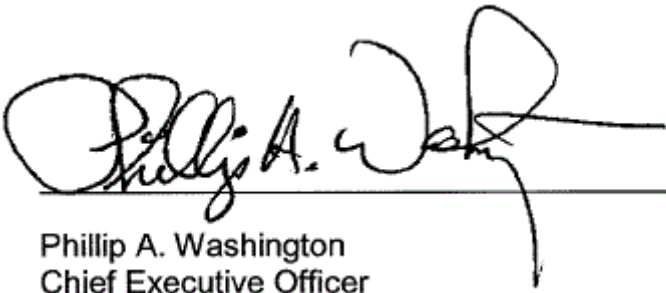
### **ATTACHMENTS**

Attachment A - Draft LA County Goods Movement Strategic Plan

Attachment B - Early Action Initiatives

Prepared by: Akiko Yamagami, Manager, Transportation Planning (213) 418-3114  
Michael Cano, DEO, Countywide Planning & Development, (213) 418-3010  
Wil Ridder, EO, Countywide Planning & Development, (213) 922-2887 Laurie Lombardi,  
SEO, Countywide Planning & Development, (213) 418-3251

Reviewed by: James de la Loza, Chief Planning Officer, (213) 922-2920



---

Phillip A. Washington  
Chief Executive Officer

# LA County Goods Movement Strategic Plan

DRAFT



### **In Memory**

LA Metro honors the memory and legacy of Connie Rivera, the Public Affairs Director for the Alameda Corridor Transportation Authority, who for many years provided tremendous insight, wisdom, leadership and her trademark great sense of humor in many LA County goods movement forums and discussions.

A product of Southern California, Connie resided in Long Beach, attended local schools and earned her bachelor's degree from Cal State University, Long Beach. She was passionate about her family and serving her community through the YMCA and Rotary Club. She will be remembered fondly by her many colleagues, especially the Ladies of Logistics, an informal group of women in non-traditional jobs serving the Logistics Industry in Southern California.

Connie led with humility and graced Metro as a member of the Freight Working Group – her vision and voice are embedded within the vision, principles and priorities of the LA County Goods Movement Strategic Plan. Metro dedicates this Plan to Connie's memory and her unwavering belief that through hard work, collaboration and kindness people can come together to lift up and improve the quality of life for all LA County residents, families and communities.

### **In Tribute**

LA County owes a deep debt of gratitude to the truck drivers, warehouse workers and all essential members of the logistics sector for keeping our homes, businesses and hospitals supplied with food, medicine and other necessities during the COVID-19 crisis. Your dedication and bravery ensured our families would be fed and have access to necessary goods at a critical time in our history. Thank you.

# Table of Contents

---

<b>Goods are the lifeblood of our regional economy.</b>	<b>4</b>
Where goods flow, the economy grows.	6
This plan is a new strategic direction.	8
Metro can't do it alone.	10
Our multimodal network drives a global powerhouse.	12
Freight is our economy in motion.	16
Goods movement drives our quality of life.	18
One in three jobs in LA County depend on a robust system.	20
<b>We have challenges to solve.</b>	<b>22</b>
Our system is strained.	24
Anticipated Growth Will Affect Every Mode	26
Losing National Market Share	28
Cargo Race to Chicago	30
Major Safety Concerns	32
Evolving Workforce Needs	34
Air Quality Challenges and Implications	35
Congestion at the Curb	36
Competing Investment Priorities	37
We must remedy negative impacts.	38
We must recognize past wrongdoings.	42
LA County's competitiveness is at risk.	44
<b>How will we get to better?</b>	<b>48</b>
Here's our roadmap.	50
Initiative 1: Equity for Goods Movement	52
Initiative 2: LA Metro Countywide Clean Truck Initiative	56
Initiative 3: Southern California Rail	
Investment Partnership	60
Initiative 4: Urban Freight Delivery	64
Initiative 5: Investment in Logistics Workforce and Competency	66
<b>Let's get moving.</b>	<b>70</b>

---

## Tables and Charts

<i>Figure 1</i>	<b>The Goods Movement Strategic Plan</b>	9
<i>Figure 2</i>	<b>LA County Stakeholders</b>	10
<i>Figure 3</i>	<b>Regional, State and Federal Relationships</b>	11
<i>Figure 7</i>	<b>Taxable Sales and Sales Tax by Industry</b>	17
<i>Figure 8</i>	<b>Jobs Generated through the San Pedro Bay Port Complex</b>	20
<i>Figure 9</i>	<b>Value of Goods Moved by Mode in the LA Region</b>	24
<i>Figure 10</i>	<b>Goods Moved</b>	25
<i>Figure 11</i>	<b>Daily Heavy-Duty Truck Hours of Delay</b>	26
<i>Figure 12</i>	<b>Port Cargo Growth</b>	29
<i>Figure 13</i>	<b>TEU Container Forecasts for San Pedro Bay Ports</b>	29
<i>Figure 16</i>	<b>California Project Funding Gaps</b>	37
<i>Figure 20</i>	<b>Our Framework</b>	45
<i>Figure 21</i>	<b>Strategic Goods Movement Initiatives</b>	51

## Maps

<i>Figure 4</i>	<b>INDUSTRIAL CLUSTERS IN LOS ANGELES</b>	13
<i>Figure 5</i>	<b>VOLUMES ON THE NATIONAL HIGHWAY FREIGHT NETWORK</b>	14
<i>Figure 6</i>	<b>OWNERSHIP OF RAIL NETWORK NORTH AMERICA</b>	15
<i>Figure 14</i>	<b>TRADE GATEWAY: CHICAGO</b>	31
<i>Figure 15</i>	<b>HIGHWAY TRUCK COLLISIONS</b>	33
<i>Figure 17</i>	<b>EXPOSURE TO AIR POLLUTION FROM VEHICLES IN LA COUNTY</b>	39
<i>Figure 18</i>	<b>INEQUITABLE IMPACTS</b>	41
<i>Figure 19</i>	<b>HISTORICALLY REDLINED COMMUNITIES IN SOUTH LA</b>	43

# Goods movement is the lifeblood of our regional economy.

LA County's extensive goods movement transportation network, which includes deep water ports, airports, railways and freeways, has positioned the region as one of the most dynamic and competitive markets in the entire world. We are the gateway of choice for international trade and our system supports the everyday need of local residents and the economies of California and the United States.

DRAFT

*image to come*

**DRAFT**

# Where goods flow, the economy grows.

Successful societies across the history of civilization share similar hallmarks – in particular, their economic competitiveness and quality of life depend greatly on a strong transportation system that allows for the efficient movement and delivery of goods.

Unsurprisingly, the rise of Los Angeles County as a regional, national and international economic, industrial and manufacturing powerhouse traces its genesis directly to the development of its regional, multimodal freight system. The arrival of the Santa Fe Railroad in 1885, the founding of the Port of Los Angeles in 1907 and the Port of Long Beach in 1911, and the post-war development of the region's extensive freeway system connected local and regional industries to national and global markets, fostered expansion of economic opportunity, attracted westward migration and improved the quality of life for all Southern Californians. This symbiotic relationship remains true today, even as the LA County freight network has expanded into a sophisticated system of marine terminals, railroads, highway corridors and air cargo facilities, while the industries supported by this system have evolved beyond dairy, citrus and oil production to include aerospace and defense, bio-science, technology and logistics.

Today, LA County's goods movement system is the backbone of the regional and national economy. This system is the lifeblood for industries that contribute billions to the regional economy and provide thousands of jobs nationwide. This system has helped the County become the gateway of choice for international trade and is key to the attraction, retention and growth of County businesses and their attendant employment opportunities. At the local level, this system facilitates a robust and convenient urban quality of life by allowing residents and businesses to access goods from across town or around the world, all delivered to their doorsteps, sometimes in a matter of hours.

The prosperity brought by robust economic activities, however, has also resulted in a series of challenges that increasingly threaten the County's ability to ensure quality of life, equity, public health and economic sustainability for its 10 million-plus residents. At the same time, the widening of the Panama Canal, trade wars with China, labor disputes at the San Pedro Bay Ports and extensive investment in East Coast, Gulf Coast and Canadian ports have together endangered LA County's preeminence in attracting discretionary international cargo into the United States, resulting in a loss of national market share symbolized most viscerally by the Port of Long Beach dropping to third place in national container port rankings in 2019.

With an increasing emphasis on correcting past wrongdoings, improving regional mobility and air quality and fending off North American competitors siphoning away cargo and economic prosperity, we are at an important juncture in LA County's history to steer a course towards prosperity that is built on equity, inclusion and sustainability. This LA County Goods Movement Strategic Plan will help guide that course. Through the development and implementation of this Plan, Metro has an opportunity to lead the region in identifying and addressing goods movement challenges and to partner with the myriad regional goods movement stakeholders to allow the nation's most populous County to make progress toward its economic, mobility, environmental and equity goals.

LA County's goods  
movement system is the  
lifeblood for industries  
that contribute billions  
to the regional economy  
and provide millions  
of jobs nationwide.

## LA County Goods Movement at a Glance

The San Pedro Bay Ports together rank as the largest container port complex in the United States and the **9th largest in the world.**

LAX is the **5th busiest cargo airport** in the United States and **10th in the world.**

More than **25% of intermodal containers** flowing through the Ports are moved by Burlington Northern Santa Fe (BNSF) and Union Pacific (UP).

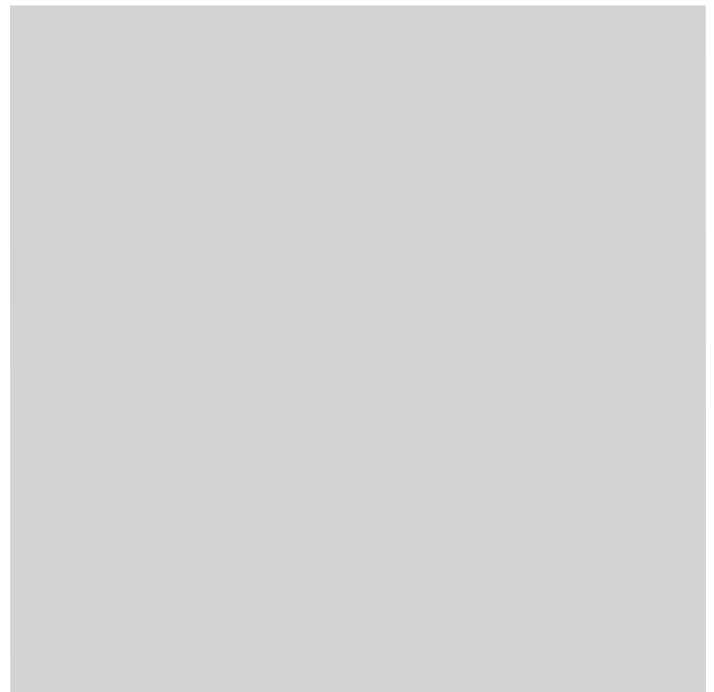
LA County houses nearly **1.1 billion square feet** of warehouses, distribution centers and transload facilities.

The multimodal freight system serves the goods movement and mobility needs of the nation's most populous county – with **over 10 million residents** – and an estimated **50 million visitors** annually.

The LA region is the nation's top-ranked customs district, with over **\$430 billion in two-way trade** annually.



*Image to come*



*Image to come*



# This plan is a new strategic direction.

The Goods Movement Strategic Plan is Metro's response to the many freight-related challenges we face. It defines the vision of the Goods Movement Planning team and alignment with Metro's overall mission and goals. The Plan describes how Metro should work with local, regional and national partners to improve LA County's competitiveness in an equitable and sustainable manner, delineating where Metro should lead, where Metro should partner and where Metro should support. In total, this Plan provides a strategic framework to guide LA Metro's goods movement-related planning activities, investments, partnerships and decision-making over the next five years.

## Mission and Vision

Metro's mission is to provide a world-class transportation system that enhances quality of life for all who live, work and play within LA.

How Metro will achieve this broad mission over the next ten years is guided by two key planning initiatives:

- > **Vision 2028**, which is the agency's big picture plan for improving mobility across the County adopted by the Board in June 2018. Its five goals underpin all of Metro's activities, including this Goods Movement Strategic Plan.
- > **Long Range Transportation Plan (LRTP)**, which serves as the blueprint for how Metro will spend anticipated revenues in the coming decades to operate and maintain both our existing and planned system<sup>1</sup>. This blueprint will be informed by a variety of other Metro plans, including the Goods Movement Strategic Plan.

The Vision of the Goods Movement Planning Team at Metro fits squarely within these existing frameworks. Implementation of this Plan will allow Metro to become:

- > A **national leader** and **regional partner** in implementing a modern, responsive, coordinated and effective freight transportation system through policies, programs and projects that support a competitive global economy; and
- > A steward of **equitable and sustainable investments** and **technological innovation** that will increase regional economic competitiveness, advance environmental goals and provide access to opportunity for County residents.

DRAFT

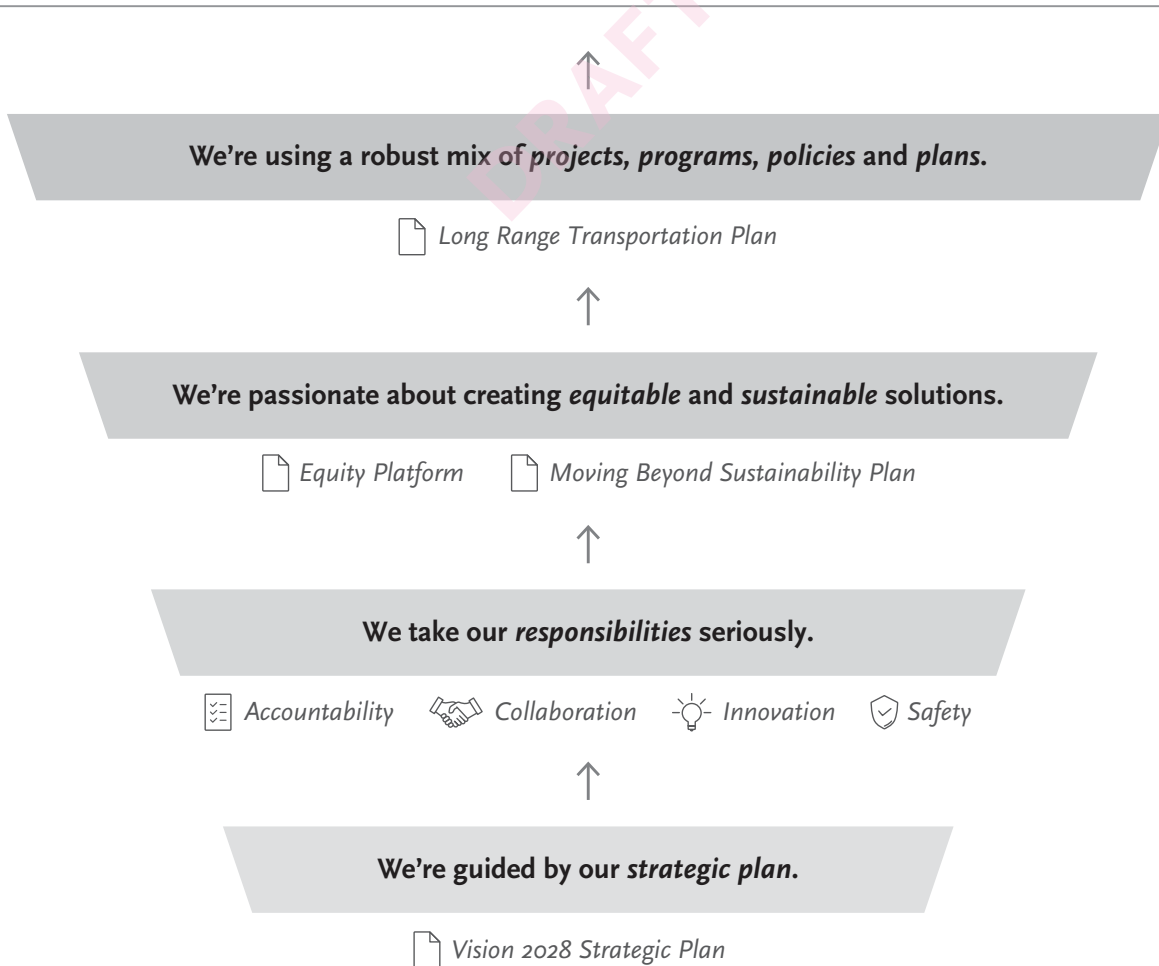
Figure 1

The LA County Goods Movement Strategic Plan aligns with Metro’s strategic framework by working toward achieving less congestion, complete streets and access to opportunity.

## We have a plan for a better LA.

Everything Metro does ladders up to our mission – improving mobility to enhance the quality of life for you and all who live, work and play in LA County.

We’re creating:



# Metro can't do it alone.

The movement of goods within and through LA County depends upon, impacts and supports many communities, businesses, organizations, public agencies and private companies. Numerous agencies plan, fund and regulate the “economy in motion” at the local, regional, state and federal level. Metro must rely on a robust and diverse network of these stakeholders to develop a relevant, impactful and forward-looking Goods Movement Strategic Plan established on the principle of equity, focused on implementing priorities advancing the Sustainable Freight Competitiveness Framework and aligned with regional, state and federal planning efforts.

## Policy and Institutional Framework

Metro’s LA County Goods Movement Strategic Plan must be responsive to planning efforts developed by many agencies at the county, regional, state and federal levels. As more funding opportunities and regulatory requirements are established for the goods movement sector, these planning efforts will need to intersect and support each other in a vertical and horizontal manner. Convening stakeholders, engaging in dialogue and developing areas of overlapping priorities will be vital to ensuring that Metro’s Plan is coordinated with and funded by the many stakeholder agencies involved with advancing goods movement policy and projects.

Figure 2

## LA County Stakeholders

Stakeholders
LA County
<b>FPO list to come</b>

DRAFT

Figure 3

**Regional, State and Federal Relationships**

	Agency	Plans	Funding Programs
<b>Regional</b>	South Coast Air Quality Management District (SCAQMD)	Air Quality Management Plan (AQMP)	Carl Moyer Memorial Air Quality Standards Attainment Program
	Southern California Association of Governments (SCAG)	Regional Transportation Plan/Sustainable Communities Strategies (RTP/SCS)	
	Adjacent Counties		
	Metrolink	Metrolink Southern California Optimized Rail Expansion (SCORE) Program	
	Freight Rail Roads	Southern California Freight Strategy	
	METRANS		
<b>State</b>	California State Transportation Agency (CALSTA)		Senate Bill 1 Trade Corridor Enhancement Program (TCEP)
	California Transportation Commission (CTC)	California Freight Mobility Plan (CFMP)	Senate Bill 1 Local Partnership Program (LPP)
	California Department of Transportation (Caltrans)	California State Rail Plan	Transit & Intercity Rail Capital Program (TIRCP)
	California Air Resources Board (CARB)	California Sustainable Freight Action Plan	Truck Loan Program
	California Public Utilities Commission (CPUC)	California Freight Investment Program	Hybrid & Zero-Emission Truck & Bus Voucher Incentive Project (HVIP)
			AB617 - Community Air Protection Funds
		Volkswagen Environmental Mitigation Trust	
<b>Federal</b>	United States Department of Transportation	National Freight Strategic Plan	National Highway Freight Program
	Federal Highway Administration		Infrastructure for Rebuilding America (INFRA) Grant Program
	Federal Railroad Administration		Better Utilizing Investments to Leverage Development (BUILD) Grant Program
	United States Department of Energy		
	United States Environmental Protection Agency (EPA)		

# Our multimodal network drives a global powerhouse.

LA County's robust, multimodal goods movement network drives and sustains the region's status as a global economic powerhouse. This extensive transportation network – comprising deepwater ports, airports, railways and myriad freeways – fuels the region's standing as one of the most dynamic and competitive markets in the entire world. Los Angeles County serves as a national and international goods movement hub, connecting producers and consumers around the globe. Absent trade war tariffs and COVID-19 impacts, nearly 375 million tons of imports and exports worth over \$430 billion move through the San Pedro Bay Ports<sup>2</sup>. This represents nearly three-quarters of the total west coast import/export market and nearly one-third of the nation's total throughput. Similarly, the Los Angeles International Airport (LAX) handles 2.3 million tons of air cargo annually, with the value of these exports and imports worth nearly \$121 billion<sup>3</sup>.

It is easy to underestimate the impacts of trucks serving non-industrial locations along the County's arterial and local street networks, where they often compete for space with buses, passenger cars, transportation network companies such as Lyft and Uber and active transportation users. Trucks from these types of activities, including those serving the nearly 30,000 restaurants in Los Angeles County, local retail establishments, small businesses and residential neighborhoods, further exacerbate operational conflicts between trucks and vehicle, transit and pedestrian activity on these local streets<sup>4</sup>.

The lesson for LA County is simple: countywide mobility issues and freight issues are often one and the same, occurring on a shared multimodal network whose condition and performance is integral to personal and freight mobility.



*Image to come*

Los Angeles County serves as a national and international goods movement hub, connecting producers and consumers around the globe.

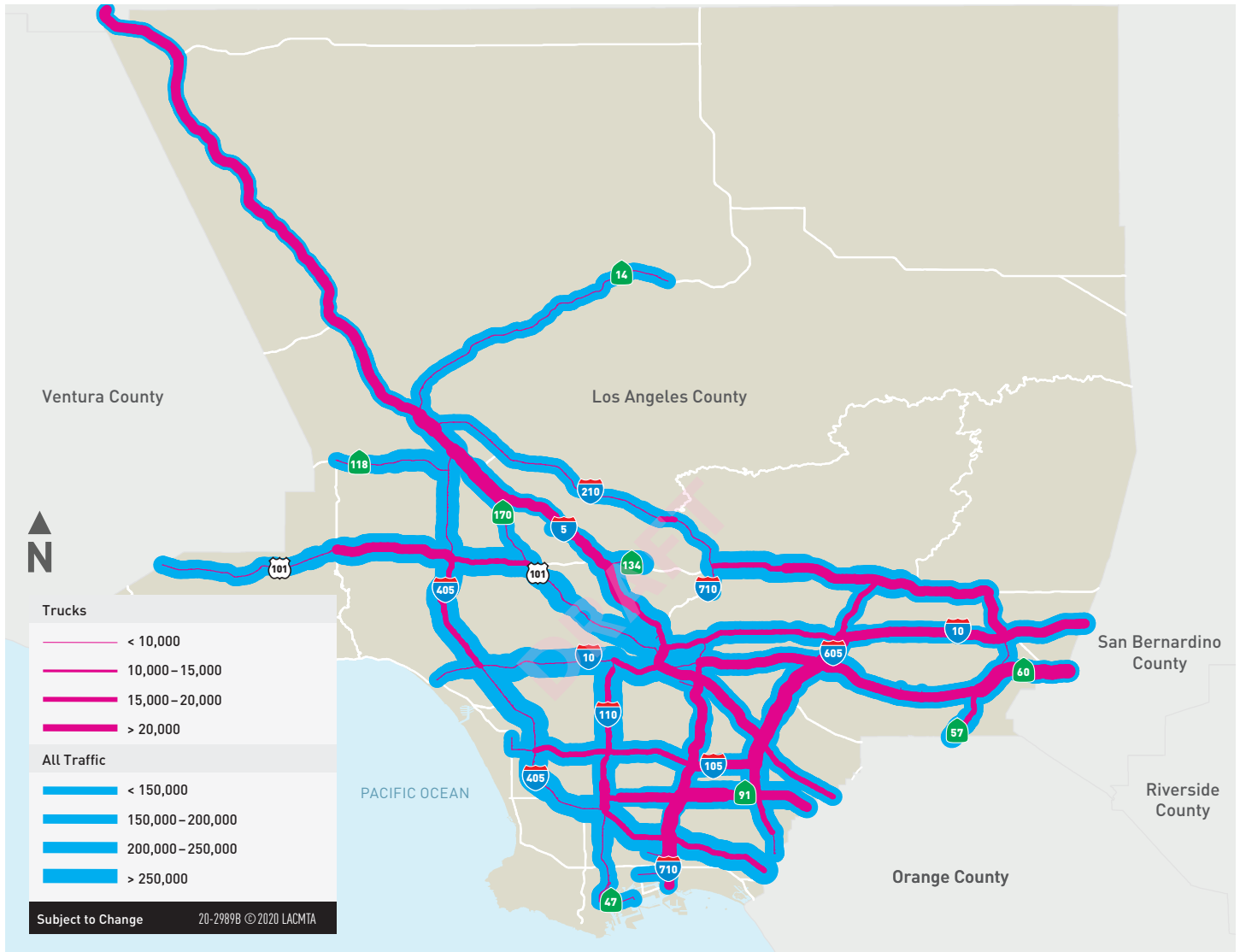
Figure 4

**INDUSTRIAL CLUSTERS IN LOS ANGELES**

LA County's multimodal freight network, shown in Figure 2, includes the Burlington Northern Santa Fe (BNSF) and Union Pacific (UP) railroads that provide connections to inland markets, an extensive highway system that famously connects all of Southern California, and an arterial network that connects these international gateways to communities, local businesses and nearly 1.1 billion square feet of local and regional warehouses (Figure 2), distribution centers, and transload facilities<sup>5</sup>.

Figure 5

## VOLUMES ON THE NATIONAL HIGHWAY FREIGHT NETWORK



Los Angeles County is known for its expansive highway system that serves the goods movement and personal mobility needs of over 10 million county residents<sup>6</sup>. This system is also a shared regional, state and national freight resource, connecting adjacent counties, states and national markets to the San Pedro Bay Ports and local freight facilities – thus earning much of the system designation as part of the National Highway Freight Network.

These freeways also serve as key commute corridors, handling volumes of up to half a million vehicles per day in some locations<sup>7</sup>. These constrained corridors will only see increased demand from trucks and vehicles as LA County’s population, goods consumption and port-related container traffic increase in the coming years.

Several freeways (I-710, I-605, SR-60 and SR-91) carry upwards of 25,000 trucks a day on some segments – with SR-60 carrying more than 51,000 daily trucks during its peak traffic hours. Other highway corridors (I-5, I-10, I-15 and I-210) see on a daily basis more than 20,000 trucks. (Figure 3)

Figure 6

**OWNERSHIP OF RAIL NETWORK**

While Metrolink, the regional commuter rail operator for LA County, owns and operates on a significant portion of its right of way, it also operates in the southern and eastern part of the county on heavily used freight rail corridors owned by UP and BNSF. More than 25 percent of intermodal containers at the Ports of Long Beach and Los Angeles move on these shared use regional rail corridors.

Nearly 40,000 Metrolink passengers board each weekday, while Amtrak's Pacific Surfliner serves 5 million passengers annually<sup>8,9</sup>. Without capacity improvements on the shared use system, efforts to increase ridership (and reduce congestion on the county highway system) will be curtailed, especially on UP and BNSF corridors that will need to accommodate additional container traffic in future years<sup>10,11</sup>.

These railroads – a vital mode of long distance transportation for passengers and freight – face constraints to adding capacity and improving throughput unless the region develops partnerships to invest strategically in the rail system, such as Metrolink's Southern California Optimized Rail Expansion (SCORE) Program.



# Freight is our economy in motion.

Freight movements are often described as the “economy in motion.” The Los Angeles County multimodal freight system moves not just the local economy, but also sustains the vitality of Southern California and the nation. Collectively, the trade and logistics industry in the greater Los Angeles County area generates nearly \$225 billion in economic output annually, supported by direct spending of \$132 billion, which includes \$44 billion in labor income paid to its employees in 2016 (per the most recent data available)<sup>12</sup>.

The county’s unparalleled strength in international trade benefits not just large, multi-national companies, but also is essential to the success of the more than 200,000 small and mid-sized businesses in Los Angeles County, particularly those that rely on an efficient goods movement system, like restaurants, construction, manufacturing and markets<sup>13</sup>.

Collectively, businesses in Los Angeles County – along with their customers and employees – help drive property and sales tax revenue, which is used to support critical needs across the County like law enforcement, fire protection, transportation and education.



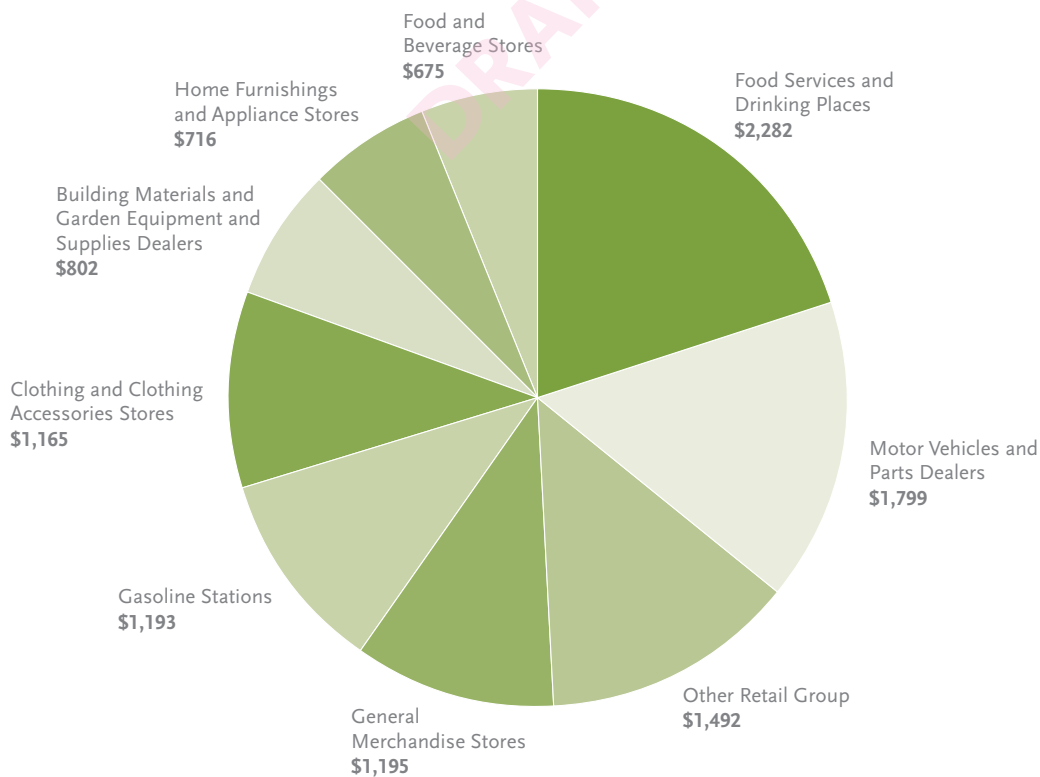
*Image to come*

In 2018, LA County recorded taxable sales transactions over \$166 billion. Although the sales tax amount generated by the trade and logistics sector is low because of its nature as a service provider, it provides essential support to the retail and food service sectors whose contribution to sales tax revenue is tremendous (see Figure 6). These industries rely on consistent, safe and efficient deliveries of goods to sustain their operations and maintain their own competitiveness. Altogether, these retail and food sectors generated approximately \$11.6 billion in sales taxes<sup>14</sup>.

Metro cannot understate or ignore the oversized role the county’s goods movement sector plays in driving the local economy – especially when Metro’s annual budget depends heavily on the sales tax receipts generated through the county’s four ½ cent sales tax measures. Metro’s core services – building the county’s transit system and operating bus and rail service – are funded primarily through the sales taxes generated by LA County’s robust economy and goods movement industry.

Figure 7

**LA County Sales Taxes Generated by Business Type, 2018 (\$ in millions)**



# Goods movement drives our quality of life.

A reliable goods movement system is essential to maintaining the region's collective quality of life, not only allowing access to basic items such as water, fresh food, medicine and jobs; but also supporting the events, activities and destinations that make Southern California an attractive place to live, work and visit. By connecting producers and consumers, supplying power plants, hospitals and gas stations and providing a wide range of employment opportunities (discussed in a later section), the freight system contributes to quality of life in LA County in a number of ways.

## Linking Farmer and Consumer

For local food manufacturers like Farmer John – famous for their Dodger Dogs sold at Dodger Stadium – or Huy Fong Foods, the maker of the Sriracha Hot Chili Sauce, LA County is an epicenter for the food production industry. Food processing and manufacturing employs over 40,000 employees in LA County and as recently as 2012 created more than \$16 billion of economic output<sup>15/16</sup>. The local industry thrives because of a large concentration of suppliers, distributors, access to an abundance of fresh produce and ingredients, national distribution centers and a transportation and logistics infrastructure that serves regional, national and international markets. These producers offer an incredible variety of products to customers around the country and the globe<sup>17</sup>.

## Supplying an Island Getaway

Just 22 miles off the coast of Southern California, Catalina Island is a tourist hotspot known for its natural beauty, outdoor activities and seaside charm. With an estimated 1 million visitors every year and 3,500 yearly residents, the island relies on daily overnight deliveries to support its way of life. It must import food, fuel, raw materials and consumer goods. For small businesses, such as Abe's Liquor Store, which has been supplying groceries for the island since 1933, business would not exist without the supply shipment that runs almost daily between the Port of Los Angeles and the island<sup>18</sup>.



*Image to come*

### Supporting International Events

As LA County prepares to host the 2028 Summer Olympic and Paralympic Games, transportation and logistics will be instrumental to its success. Hundreds of thousands of fans will watch over ten thousand athletes compete in about 300 events. The USA is also a co-host for the 2026 World Cup, and LA County will likely be host to multiple games as part of that event. For LA County, this means transporting tons of goods to sites and venues scattered across the region. Leading up to the Games, massive amounts of equipment to support athletes, coaches and game operations from around the world will be shipped, stored and returned. For the 2012 Summer Olympic Games in London, 30 million items were moved in and out of the City<sup>19</sup>. A reliable goods movement system will allow the Olympic Games to increase the prestige of the region and bring an enjoyable event to LA County residents and visitors.

### Responding to a Global Pandemic

The outbreak of the novel coronavirus (COVID-19), which first began as a regional crisis in Wuhan City, China, quickly became a worldwide threat to health, travel and commerce due to the virus' nature as a highly infectious respiratory disease. With entire nations under "shelter in place" orders, the global pandemic is having sweeping impacts on manufacturing and production, consumer demand and supply chains. The effects of COVID-19 are rippling through global distribution networks and reducing the volume of goods, with direct impacts on LA County. The Port of LA is reporting a 23 percent decrease in cargo movement compared to just one year ago, while the Port of Long Beach is down approximately 10 percent compared to February 2019. In the midst of this crisis, the logistics industry has provided critical, life-saving services to LA County and the rest of the country by delivering essential supplies such as food, paper products, personal protective equipment (PPE) and sanitation supplies. These efforts have helped "flatten the curve" more quickly while raising the public consciousness about – and appreciation of – the importance of efficient supply chain and distribution operations.



*Image to come*

In the midst of the COVID-19 crisis, the logistics industry has provided critical services to LA County by delivering essential supplies such as food, paper products, personal protective equipment and sanitation supplies.

# One in three jobs in LA County depends on a robust system.

The health of the region's goods movement industry is directly related to the health of its overall economy. Nearly one-third of jobs in LA County are in goods-producing and freight-dependent industries<sup>20</sup>. The San Pedro Bay Port Complex alone accounts for 1 in every 12 jobs in Los Angeles and Long Beach, nearly one million jobs in the six-county Southern California Association of Governments (SCAG) region, and almost 3 million jobs throughout the United States<sup>21,22</sup>. In total, the trade and logistics industry (which includes wholesale trade, transportation and warehousing) accounts for nearly 600,000 jobs in LA County – and the industry continues to expand. Between 2008 and 2017, LA County's employment in the transportation and warehousing sectors increased to more than 300,000 workers, reflecting a growth rate of 38 percent, the highest growth rate of any industry during this time period<sup>23</sup>.

The trade and logistics industry accounts for nearly 600,000 jobs in LA County – and the industry continues to expand.

Figure 8

## Jobs Generated through the San Pedro Bay Port Complex



1 in 12 Jobs in Los Angeles/Long Beach

190,000 total jobs



1 in 9 Jobs in Five-County Region

992,000 total jobs



Jobs throughout United States

2,800,000 total jobs

The goods movement industry serves as a stable employment base for low- and middle-skill workers with limited education attainment, offering opportunities for advancement and upward mobility – and ultimately greater equity for LA County. Trade and logistics industry jobs have an average annual wage of over \$63,000 – fourteen percent higher than the average wage of all other industries in Southern California<sup>24</sup>. Yet, jobs in this sector have historically required relatively few specialized skillsets, providing ladders of opportunities to a broad segment of the population with lower to middle levels of education.

Like many sectors in the economy, the goods movement industry is also experiencing significant change and disruption largely due to widespread adoption of technology and changes in supply chain operations. As a result, workers with current technical credentials will continue to need on-the-job training and professional development to adapt to and use new systems<sup>25</sup>. Recognizing the all-important need to build and

maintain a skilled workforce pipeline, LA Metro established the Workforce Initiative Now – Los Angeles (WIN-LA), a workforce development program focused on careers in all sectors of the transportation industry<sup>26</sup>. Other public sector entities in the transportation and logistics industries have also taken active roles in building and strengthening the local labor pool. Both the Port of Los Angeles and the Port of Long Beach have formed partnerships with local high schools to cultivate an interest in the trade and logistics sectors and to build connections between the classroom and the port terminal. Similarly, the web-based Professional Designation Program for Global Logistics Specialist (GLS) certification, established in partnership with the Center for International Trade and Transportation (CITT) and the California State University – Long Beach (CSULB) College of Continuing and Professional Education, provides conceptual learning and skillset development on international trade and supply chain management.

# We have challenges to solve.

LA County's current goods movement system creates challenges and hurdles for LA County residents. Growing demand has increased congestion and worsened air quality. A history of inequitable investment has placed the impacts of freight-related burdens disproportionately on low-income communities of color.

DRAFT





# Our system is strained

The short and long-term economic competitiveness of Los Angeles County relies on an efficient multimodal system, access to a strong labor force and freight infrastructure that can adapt to fast-changing supply chain strategies and logistics networks. There are several key issues and challenges facing the region's goods movement system that could threaten its overall competitiveness as a premier gateway for freight traffic.

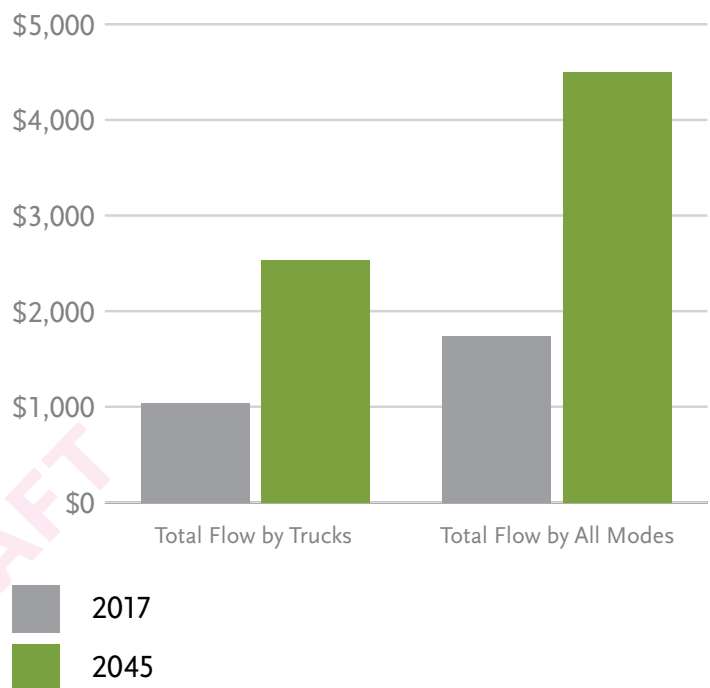
In 2018, LA County moved over 740 million tons of goods on its multimodal freight system<sup>27</sup>. Trucks carried the vast majority of this traffic – over 500 million tons with a combined value of over \$1 trillion. These trucks are operating on a system that is already incredibly congested. The Los Angeles metro area has the second slowest average truck speeds in the US (second only to the Bay Area) and LA County is home to two of the nation's top 10 worst truck bottlenecks<sup>28</sup>. All told, heavy-truck congestion cost the six-county SCAG region \$2.6 billion in 2010<sup>29</sup>.

The region's freight rail system is equally strained, as much of the freight rail system shares tracks with passenger rail. Nearly 40,000 Metrolink passengers board each weekday and more than 25 percent of intermodal containers at the San Pedro Bay Ports utilize the same regional rail corridors to deliver goods to their next destination<sup>30,31</sup>.

Further, the County's international trade gateways are operating at or near their practical capacities. The Ports of Los Angeles and Long Beach are the two largest container ports in the US – and the 9th largest in the world. Although recent volumes have diminished in the past two years due to trade war tariffs and the COVID-19 pandemic, the ports handled a combined 17 million twenty foot-equivalent units (TEU) in 2018<sup>32</sup>. Air cargo volumes at LAX – already the nation's fifth largest cargo airport – have been dropping slightly, but have increased recently in the wake of COVID-19. LAX suffers from congestion on and around the airport caused by its decades-old cargo handling facilities that cannot accommodate today's larger aircraft and that have only one entrance/exit area<sup>33</sup>.

Figure 9

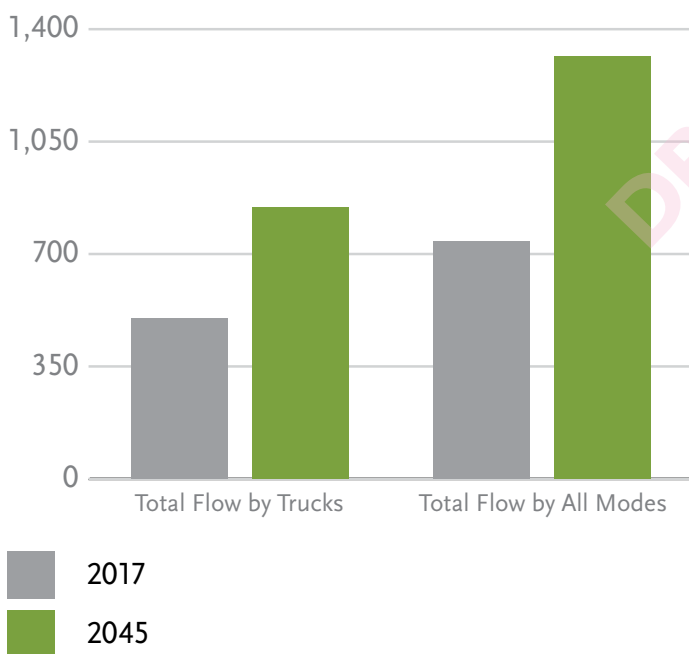
**Value of Goods Movement by Mode in the LA Region (in billions)**



These existing issues will be magnified by expected growth in freight traffic. By 2045, an estimated 1.3 billion tons of goods valued at \$4.5 trillion are projected to be moved by all modes through the Southern California region annually, representing an increase of 78 percent by weight and 159 percent by value. Trucks are estimated to be moving 846 million tons of goods valued at \$2.5 trillion in 2045 (Figure 9)<sup>34</sup>. Further, more than one and a half million people will be added over the next 25 years to the six-county Southern California region<sup>35</sup>. Combined, the vast increase in freight movement and regional population growth will exacerbate existing congestion on key local trade corridors and arterials that already rank among the most congested in the nation.

Figure 10

### Goods Moved (in million tons)



## Summary of Our Challenges

- > Goods movement has previously been treated in ways that are either in alignment/misalignment with other Metro goals and priorities.
- > Volumes are increasing and supply chains are changing but the shared use infrastructure capacity remains the same. Both trucks and freight rail are competing for the strained capacity against other roadway users.
- > LA County serves as the gateway for national commerce – yet, the benefits are broadly distributed through the regional and national economy while the impacts and externalities disproportionately affect local communities. A history of inequitable policies and investments have worsened these issues.
- > The goods movement industry provides jobs to a range of demographics and skill levels, but required skills are changing.
- > Competing investment priorities severely outpace constrained resources for investment, both nationally and locally.
- > All of these challenges undermine LA County's economic competitiveness, ability to attract an optimal share of discretionary cargo and support the efficient movement of goods throughout the region.

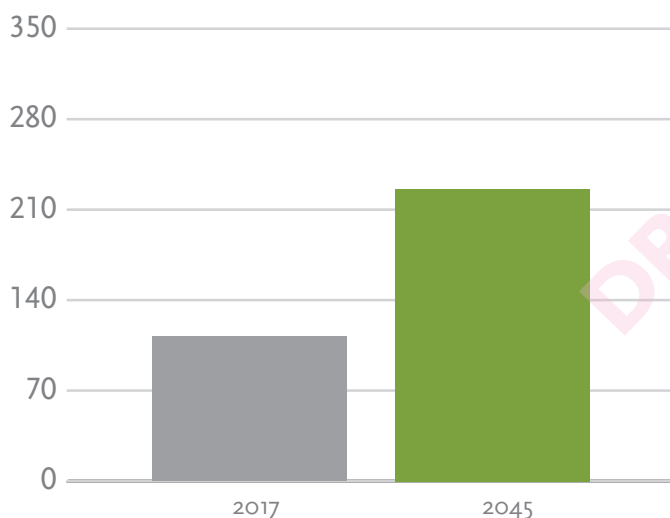
## Anticipated Growth Will Affect Every Mode

### Freeways

Freeways link goods movement facilities to outside destinations along the interstate highways. This dynamic increases truck traffic that is anticipated to clog further our already-congested roads. Truck volumes on some interstate segments are expected to increase by up to 60 percent by 2045, which translates to more than 50,000 trucks per day<sup>36</sup>. Heavy duty truck hours of delay will more than double, to 223 annually (Figure 10).

Figure 11

### Daily Heavy-Duty Truck Hours of Delay



### Ports

The San Pedro Bay Ports anticipate a doubling of container volumes before 2045 only limited by the estimated capacity of the port facilities. Efficiency improvements supported by technology and automation, combined with port expansion projects, could drive growth even higher. The global trend towards using larger container ships further compounds the demand and infrastructure capacity challenge. With larger container ships, higher volumes of goods arrive at once, straining the handling capacity of port infrastructure, labor and the surrounding road and rail infrastructure. The financial and environmental challenges associated with building “near dock” facilities makes it difficult to relieve this pressure quickly.

### Rail

The anticipated growth in intermodal container traffic, combined with a projected increase in Metrolink passengers by as much as 95 percent by 2025, will constrain rail system capacity, causing bottlenecks and increased delays on the shared system<sup>37</sup>. This is particularly true on the UP Alhambra and Los Angeles subdivisions, which will have up to 110 freight trains daily by 2040, and the BNSF segment from Los Angeles to San Bernardino which could have as many as 125 freight trains by 2040. Without improved/new sidings, electrification, double- or triple-tracking, grade separations and line speed improvements, slots available for passenger trains will be capped, reducing overall freight and passenger mobility countywide. Strategic investment partnerships with the freight and passenger rail operators – such as Metrolink’s SCORE program – will be important to address these constraints<sup>38</sup>.

## Streets

Increasing volumes of goods purchased on-line – both before and during the COVID-19 pandemic – will stress arterials and other surface streets throughout the County due to an increase in delivery truck trips to and from local destinations. Worldwide e-commerce sales have doubled since 2014 and are expected to double again by 2023, significantly influencing the flow of goods directly to consumers<sup>39</sup>. Many retailers have adopted a strategy of multiple, small distribution facilities closer to population centers, posing concerns over developing incompatible land use types, and generating freight traffic into, out of and around these facilities in an urban environment.

Without capacity or operational improvements, these trends will reduce cargo velocity into and out of the region, making LA County a less attractive gateway for discretionary cargo (i.e., those shipments that are not destined for local consumption). Many other freight gateways – on both coasts – are making policy and investment decisions aimed at attracting this discretionary cargo, using the freight travel time to Chicago as a benchmark. The ability of LA County to continue to compete effectively against other burgeoning seaports in the “race to Chicago” (see page 30) will make or break the county’s ability to protect market share and avoid significant economic and employment disruptions.

Worldwide e-commerce sales have doubled since 2014 and are expected to double again by 2023, significantly influencing the flow of goods directly to consumers.



*Image to come*

## Losing National Market Share

Los Angeles County's standing as the nation's trade gateway of preference cannot be taken for granted. Ranked as the top two busiest Ports in the United States for several decades, the Ports of Long Beach and Los Angeles are suffering steady erosion of national market share despite moving more cargo than before – as the nation grows economically and international trade continues to burgeon, LA County risks exclusion from the prosperity, employment and economic benefits associated with capturing new discretionary cargo destined for the rest of the country.

Rival gateways in Canada, the East Coast and the Gulf Coast have invested heavily in their infrastructure to capitalize on the widening of the Panama Canal and international trade trends to attract more port cargo traffic, national market share and the resulting economic and employment benefits—all at the great expense of LA County.

From 2006 to 2019 the San Pedro Bay Ports' growth has sputtered at only 8% in total container volumes (see Figure XX), while rival ports have grown at rates of 47% (New York/New Jersey), 86% (Houston), 102% (Canada's West Coast ports) and 113% (Savannah). Many of these ports enjoy a strong vision for growth and unified support from the Governor down to the local level to implement cohesive plans to deepen ports, build on-dock rail and improve the surrounding surface transportation system to attract bigger ships and move more cargo at a faster pace.

Increasing freeway traffic congestion, uncertainty associated with labor disputes and under-investment in the region's freight rail system are some examples of why LA County's ports struggle to gain a greater share of national container imports and exports. Through the LA County Goods Movement Strategic Plan, Metro supports the development of the infrastructure, funding, policy and political leadership necessary to rekindle the county's national economic competitiveness while advancing our shared equity and sustainability goals.



*Image to come*

Figure 12  
**Port Cargo Growth (2006 – 2019)**

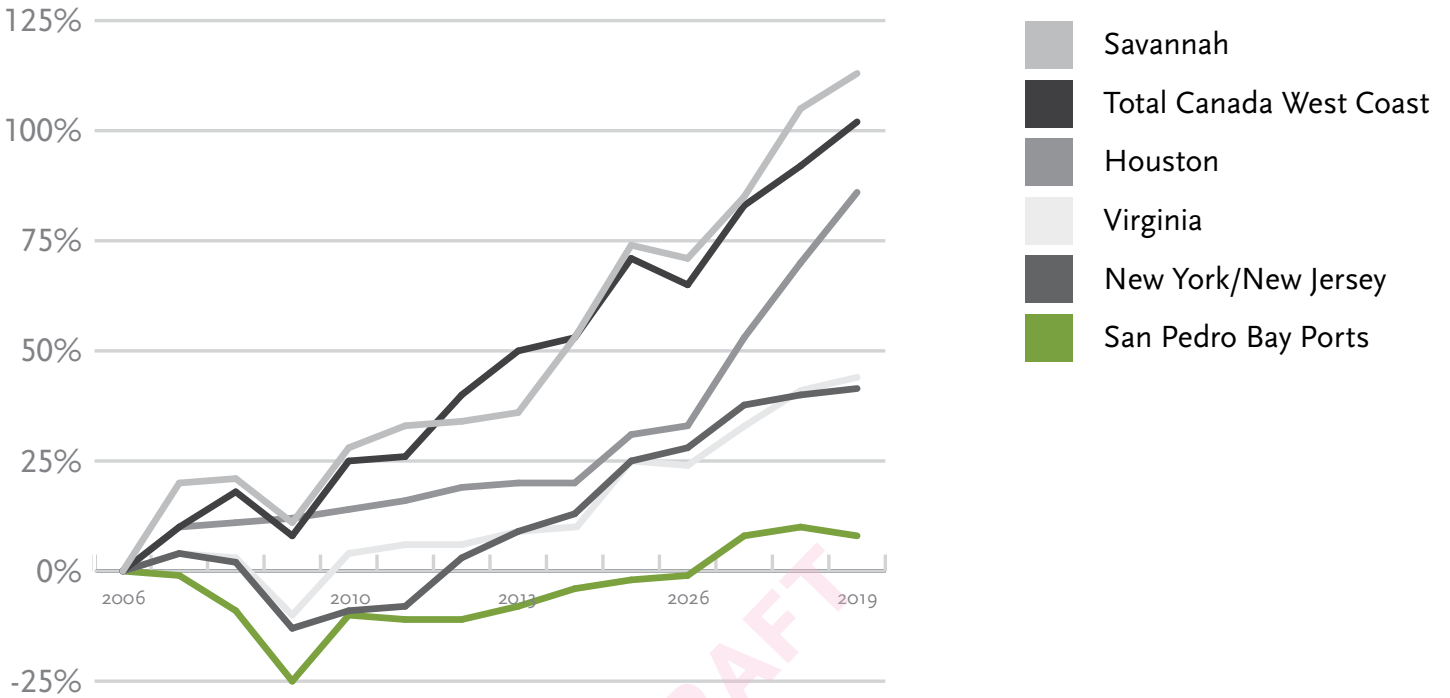
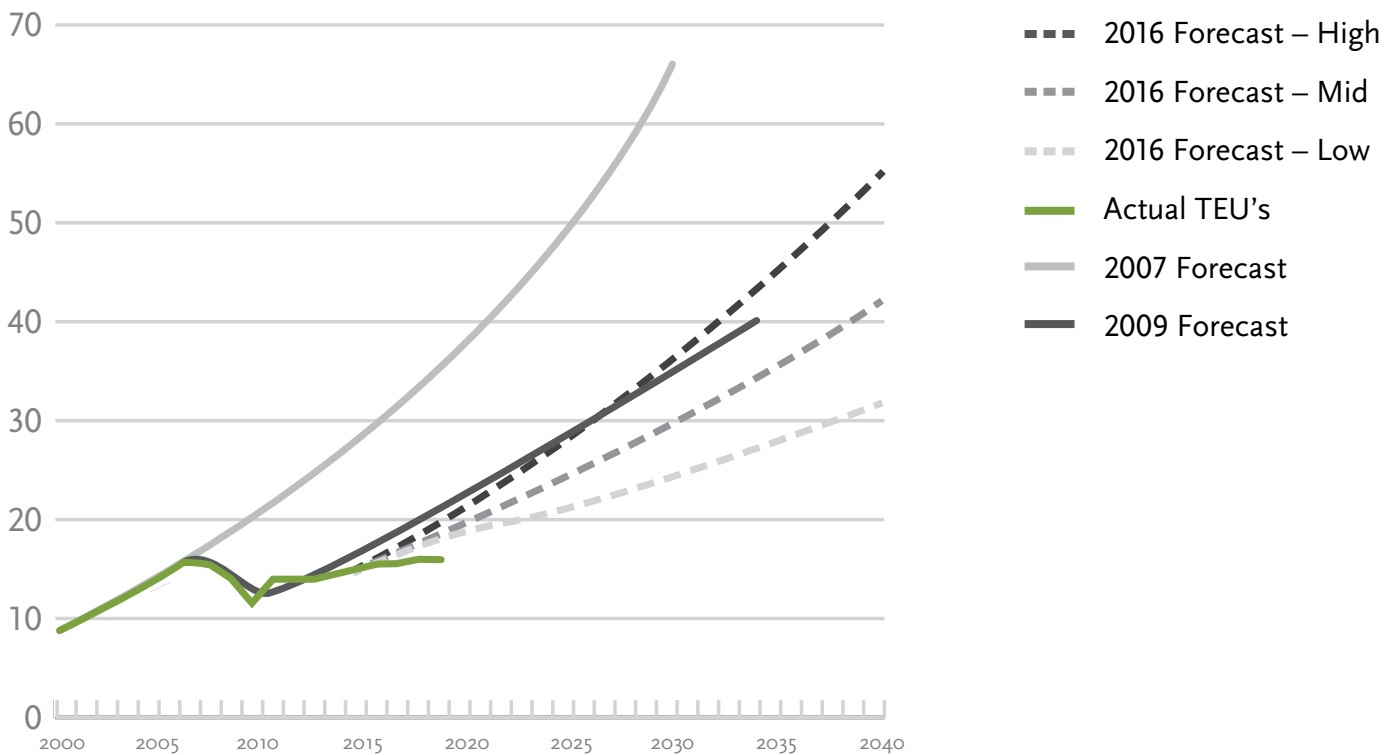


Figure 13  
**TEU Container Forecasts for San Pedro Bay Ports (in millions)**



## Cargo Race to Chicago

Chicago is North America's trade crossroads – over 80% of rail container traffic moving across the US moves through the “Windy City”. The total transit time spent moving a container from the port of origin to Chicago by sea and land oftentimes determines which North American port will receive this discretionary cargo.

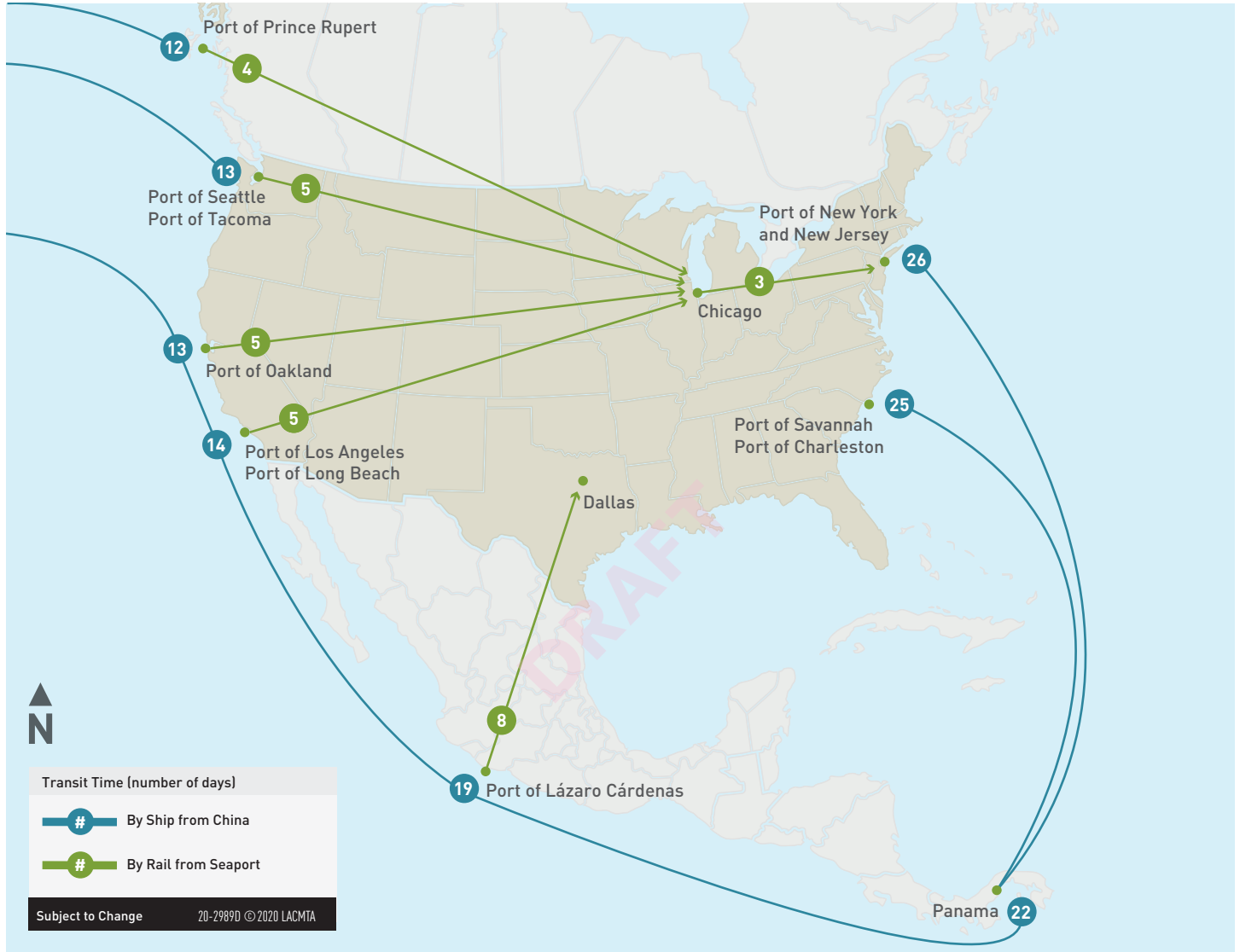
Today, with similar transit times to Chicago via rail from ports across the West Coast, the San Pedro Bay Ports' competitiveness in this “Race to Chicago” boils down to how quickly containers move from the docks to rail – a process that can take two days or more. Meanwhile, the widening of the Panama Canal in 2016 – allowing for larger ships to travel faster to East Coast ports, thus bolstering diversion of Pacific Rim cargo from the West Coast – combined with significant investments in capacity and efficiency enhancements by rival ports on both coasts have led to the erosion of market share and economic opportunities historically enjoyed by the Ports of Los Angeles and Long Beach.

To remain economically competitive in securing discretionary cargo, LA County stakeholders must work together to accelerate the movement of cargo through the Ports of LA and Long Beach by making strategic investment in on-dock and off-dock freight rail capacity, optimizing data sharing, implementing operational improvement measures and increasing terminal efficiency. Investments at the Ports – especially in rail infrastructure – pay off at the regional level, supporting the regional economy and employment in numerous goods movement industries and ensuring Los Angeles County's position as the preeminent national freight gateway.

The total transit time spent moving a container from the port of origin to Chicago by sea and land oftentimes determines which North American port will receive this discretionary cargo.

Figure 14

## NORTH AMERICA TRADE GATEWAY: CHICAGO





## Major Safety Concerns

### Roadway Safety

Roadway safety is another area that is heavily impacted by robust goods movement activities. During the five-year period between January 1, 2014 and December 31, 2018, there were 9,612 truck involved collisions on roadways in Los Angeles County. Of these, 287 individuals were killed, and 12,971 reported injury. The number one cause was unsafe speed at 35.35%, followed by unsafe lane change (17.31%) and improper turning (14.39%). Majority of collisions resulted in rear end at 3,899 collisions and sideswipe at 2,677 collisions<sup>40</sup>.

Truck involved collisions are concentrated on major freeways with heavy truck traffic. These include SR 57/60 confluence, SR-60 between I-605 and SR-57, I-605, I-710 and I-5 near downtown Los Angeles<sup>41</sup>. Between 2014 and 2017 where the most recent traffic count information is available from Caltrans, I-710 at the interchange of SR 91 and SR 57/60 confluence consistently ranked one of the heaviest truck volume locations in Southern California<sup>42</sup>.

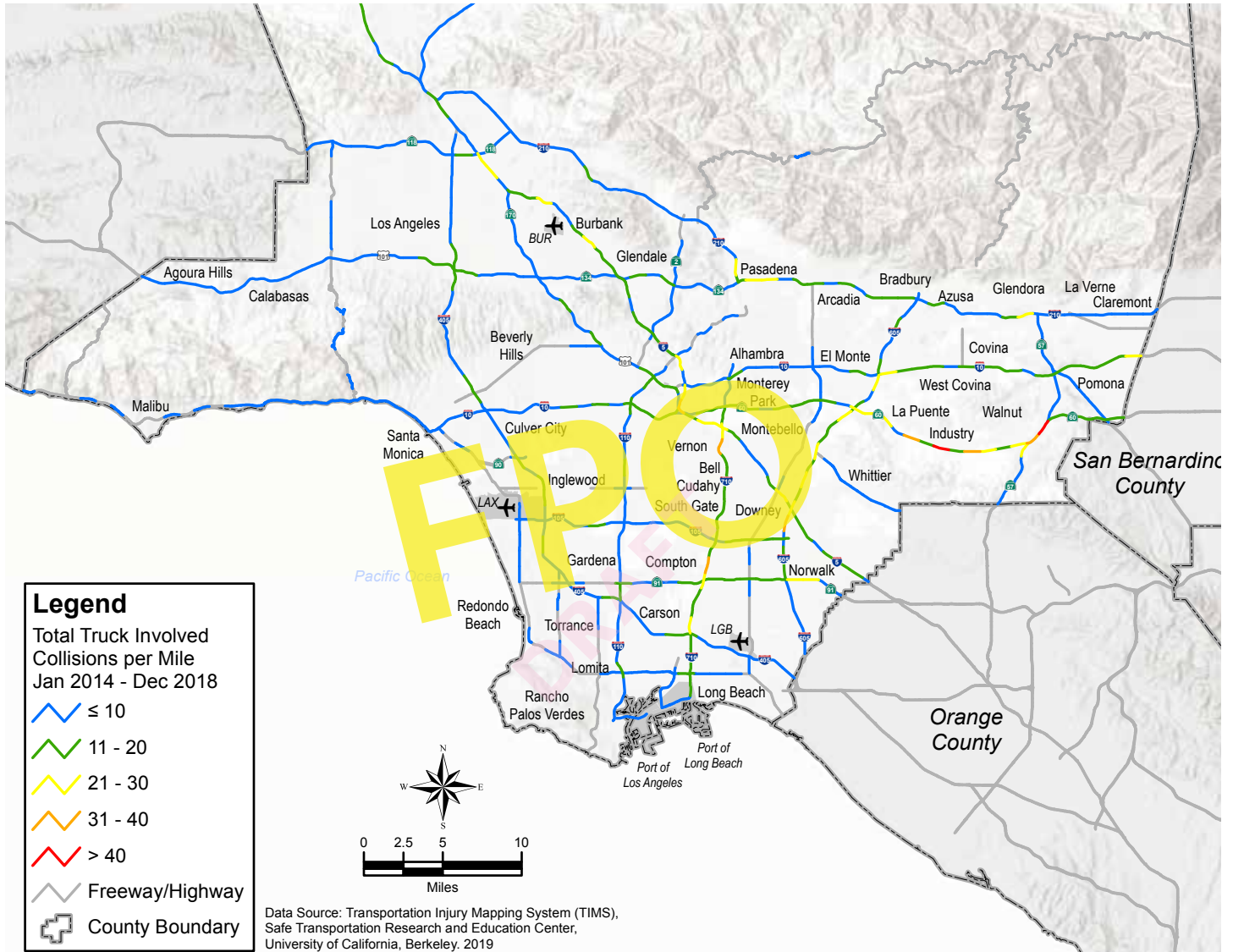
On local streets, increasing number of delivery trucks are serving the last mile delivery needs. These include deliveries to residential units and local businesses. Lack of consideration for last mile delivery vehicle needs in planning, design and implementation of street treatments such as complete streets treatments and delivery vehicle parking provisions have resulted in unintended consequences in some cases, and created safety hazard for vulnerable roadway users as well as truck operators. These instances highlight the need to integrate freight vehicle consideration in all aspects of planning, designing and execution to ensure roadway safety.

### Rail Safety – Grade Separations

At-grade crossings where freight rail lines and roadways cross at grade have been one of the major safety concerns for communities along these corridors. In LA County, majority of the mainline of Union Pacific Railroad travel through dense urban areas of the San Gabriel Valley, carrying both imported containerized cargo and exports to be shipped out of the San Pedro Bay Ports. The freight trains are generally longer in length than commuter rail, and the gate downtime at at-grade crossings are much longer, causing traffic delays and congestion at such crossing locations. Some of the at-grade crossings were ranked nationally high for the severity of collisions between trains and automobiles. Longer gate downtime is also a concern for limiting emergency vehicle access and response time. For these reasons, the Alameda Corridor East (ACE) Construction Authority was established in 1998 by the San Gabriel Valley Council of Governments to implement a construction program intended for separating the rail lines and roadways to eliminate collisions between trains and motorists, cyclists and pedestrians, and to mitigate vehicle delays.

To date, the ACE Project has completed safety improvements at 40 at-grade crossings, and construction of 14 rail-roadway grade separations.

Figure 15  
**HIGHWAY TRUCK COLLISIONS (JANUARY 2014 – DECEMBER 2018)**



## Evolving Workforce Needs

Nearly one-third of jobs in Los Angeles County are in goods-producing and freight-dependent industries<sup>43</sup>. These jobs, such as delivery service drivers, shipping and receiving clerks and maintenance workers, routinely pay above average wages and traditionally have had few barriers to entry for low- and middle-skill workers. These jobs historically have relied on experience and knowledge that is most effectively gained in the workplace or in apprenticeship programs. In recent years, however, the logistics industry across the board is transforming its operations in pursuit of higher efficiency and productivity to remain competitive amidst growing consumer demand and changing supply chain practices. For example, the Ports of LA and Long Beach, along with many logistics companies, are embracing automation within their facilities – a shift that brings changes to skillsets required to work in the industry. Increasingly, data scientists, project managers, computer programmers and engineers that can diagnose and repair machines are in high demand, instead of manual labor roles like pick-packers.

The growing demand for skilled workers will create pressures for logistics companies to ramp up their recruitment and hiring pipelines as they respond to another challenge: a growing number of retirees. Like many other parts of the economy, the goods movement sector is confronting a “silver tsunami” of upcoming retirements that will create high demand for replacement workers. For example, to meet the nation’s freight demand, the industry will need to hire 1.1 million new truck drivers over the next decade – an average of 110,000 per year – to replace retiring drivers<sup>44</sup>.

The global demand for goods has also transformed the industry into a 24-hour sector, with workers needed to fill orders and process shipments around the clock. This schedule creates a need for continual access to these employment locations, many of which are outside of LA County in the Inland Empire, where land is more affordable and suitable parcels can be larger and adjacent to mainline highway and rail corridors. This stretching out of the jobs/housing balance for freight-related industries creates a number of workforce-related challenges:

### Increased Interest In Automation

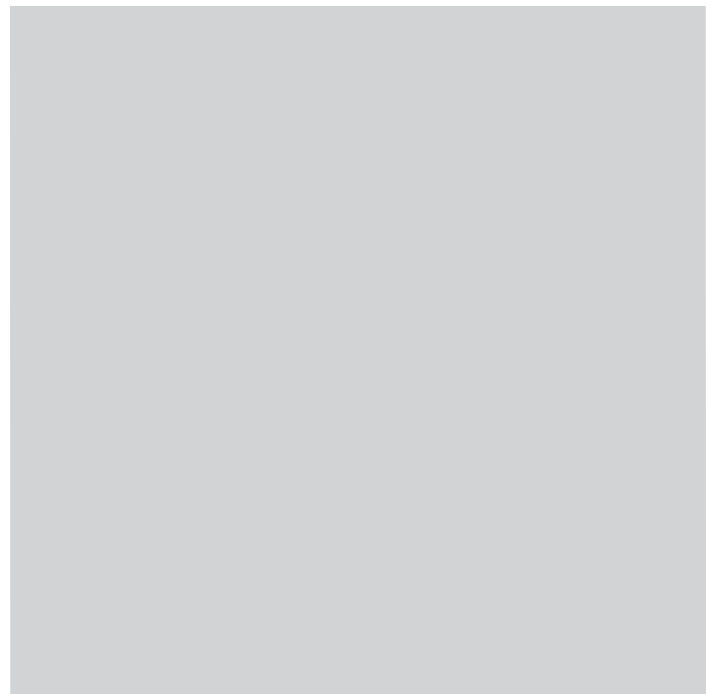
The “fourth industrial revolution,” which emphasizes automation and data exchange, the internet of things, cloud computing, robotics and artificial intelligence, is already reshaping, automating and integrating supply chains and logistics practices. While these trends can improve efficiency and transparency of supply chain networks, they require new skills in the workforce, such as data interpretation and visualization, forecasting, programming and compliance.

### Mobility Concerns

LA County’s increasing housing costs are pushing the logistics workforce farther away from the County’s employment centers toward the outer reaches of the region. In LA County, the average commute time has increased every year since 2013, with an average commute of 31 minutes in 2017<sup>45</sup>. Mobility for the logistics workforce is particularly challenging – only 3.3 percent of goods movement jobs are accessible within a one-hour transit trip<sup>46</sup>.

### Equity Impacts

Both the jobs/housing balance and the limited mobility options can have significant equity impacts by preventing some County residents from accessing the jobs, and resulting ladders of opportunity, that the goods movement sector provides.



*Image to come*

## Air Quality Challenges and Implications

Goods movement sources including ships, trucks, train locomotives and other goods moving equipment are major sources of regional air pollution. Much of Los Angeles County (except for the Antelope Valley) falls within the South Coast Air Basin (SCAB), which exceeds federal Clean Air Act standards for ozone and particulate matter (PM<sub>2.5</sub>). If the SCAB region fails to demonstrate air quality conformity by target attainment dates for criteria pollutants, federal sanctions may be imposed, jeopardizing transportation funds and the permitting of stationary facilities may become substantially more burdensome. The federal government may also take over local air quality regulation if state plans are not adequate to meet federal standards.

Along with San Joaquin Valley in the Central California, the SCAB region is currently one of only two areas in the nation classified as “extreme” nonattainment for the 1997, 2008 and 2015 8-hour ozone standards. The target attainment dates to meet these standards are June 2024, July 2032 and August 2038, and by those years, the SCAB region must reduce ozone concentrations to 80 parts per billion (ppb), 75 ppb and 70 ppb, respectively. Ozone is formed when volatile organic compounds (VOC) and nitrogen oxides (NO<sub>x</sub>) react in the presence of ultraviolet sunlight. This is why NO<sub>x</sub> reduction is a key to meeting the ozone standards.

For the SCAB region in 2016, NO<sub>x</sub> emissions from goods movement sources were estimated to be 52 percent of the total NO<sub>x</sub> emissions. In 2016, heavy-duty trucks were responsible for 58 percent of goods movement related NO<sub>x</sub> emissions, or 30 percent of total NO<sub>x</sub> emissions. Locomotives were responsible for 7 percent of goods movement NO<sub>x</sub> emissions and 3.6 percent of total NO<sub>x</sub> emissions. To meet the 1997 and 2008 8-hour ozone standards by target attainment dates, the SCAB region needs to reduce NO<sub>x</sub> emissions by 45 percent above and beyond the existing regulations by 2023, and 55 percent by 2031. This is not an easy task.

The SCAB is also a serious nonattainment area for the 2012 Annual PM<sub>2.5</sub> standards, with an attainment deadline of December 2025. However, in scenarios run by the South Coast Air Quality Management District (SCAQMD), the basin is expected to meet this deadline by 2025.

California has set ambitious goals to reduce greenhouse gas (GHG) emissions, 40% below 1990 levels by 2030 and 80% below 1990 levels by 2050, through Executive Order B-30-15 and Executive Order B16-12. Many criteria pollutants, such as NO<sub>x</sub>, sulfur oxides (SO<sub>x</sub>) and particulate matter (PM<sub>2.5</sub> and PM<sub>10</sub>) are precursors to the formation of GHGs. Reducing criteria pollutants from goods movement source to meet the federal Clean Air Act standards also helps in reducing GHGs<sup>47,48</sup>.

Air pollution and GHGs are known to negatively affect human health. These negative health impacts are felt by the residents as:

- > reduced visibility
- > increased episodes of respiratory infections and other illnesses
- > increased number of days of discomfort
- > absent days from work and school
- > increased symptoms related to respiratory disease, including asthma
- > slowed lung function growth and increased asthma risk in children
- > heart disease
- > shortened life spans<sup>49</sup>

Meeting the federal Clean Air Act standards and reducing GHGs are no easy tasks. These are challenges that call for regional partnerships and collaboration to figure out effective strategies and funding mechanisms to operationalize strategies. Fortunately, LA County has a precedent for such leadership. The Ports of LA and Long Beach are leading the way by implementing their 2017 Clean Air Action Plan, which set forth aggressive goals to reduce particulate matter, NO<sub>x</sub>, SO<sub>x</sub> and GHG from port-related emissions and sources at levels that far exceed volumes and schedules found in existing state and federal regulations.

## Congestion at the Curb

An “urban renaissance” has shaped the goods movement space for urban areas like those throughout LA County. Moving and delivering goods efficiently, safely and reliably becomes increasingly more challenging as more people and businesses move back into cities, creating a denser and more vertical environment. Consumer-generated activities – such as dining at restaurants and shopping for groceries and clothing – generate the need for goods to be brought in and out of urban areas, otherwise known as urban freight. Further fueling urban freight is the advent of online shopping, leading retailers to strive to provide quick and on-time delivery, resulting in an increase in freight movements in urban areas. These deliveries are increasingly being made by a variety of smaller vehicles, including vans, pickup trucks, passenger vehicles and bicycles, with autonomous vehicles and drones looming in the future. These new vehicles have smaller payload capacity, so more vehicles are required to handle an increasing volume of deliveries.

All these urban freight trends converge at the curb, which is at the heart of urban freight and mobility issues. From parking to bus stops and loading zones to bike lanes, curbside assets play many roles within a city. Yet, curb space “real estate” has not historically received as much attention from transportation planners as the roads and highways on which vehicles travel, even though congestion or lack of space at the curb impacts freight movements and deliveries, leading to roadway congestion. Spillover impacts, such as double parking and other forms of illegal parking, also negatively impact safety, accessibility and mobility for many users. Particularly, small business owners without adequate off-street parking near their businesses experience these impacts more severely as they rely on foot traffic and on-street parking for business. With 88 individual cities and over 100 unincorporated communities, LA County faces a daunting task to achieve coordinated delivery practices, maintain infrastructure and manage curbside parking across the multitude of jurisdictions. As demand increases and diversifies, and as urban landscapes densify, managing curbside assets in ways that allow space for vital economic activities, protect sensitive users like bikes and pedestrians from trucks and vehicles and encourage mobility and traffic flow throughout urban areas will become even more vital. The “final 50 feet” of urban deliveries is increasingly a focus of research and innovation<sup>50</sup>.



*Image to come*

Moving and delivering goods efficiently, safely and reliably becomes increasingly more challenging as more people and businesses move back into cities, creating a denser and more vertical environment.

## Competing Investment Priorities

Substantial investment in the multimodal freight system is needed to ensure that goods move efficiently and in a socially responsible manner. However, the amount of available funding to allow the region to continue investing in and innovate on the shared use system is limited. The Proposed Final 2020 SCAG Connect So Cal, 2020–2045 Regional Transportation Plan and Sustainable Communities Strategies estimates costs of all regional transportation projects from FY2020-21 to FY2044-45 at \$638.9 billion, compared with reasonably available resources estimated at only \$493.1 billion<sup>51</sup>. The constrained nature of transportation funding places considerable weight on project priorities and benefits in making investment decisions. While LA County generates locally-controlled transportation investment funds through proceeds from four sales taxes (for a combined 2 percent), the vast majority of those funds are dedicated through

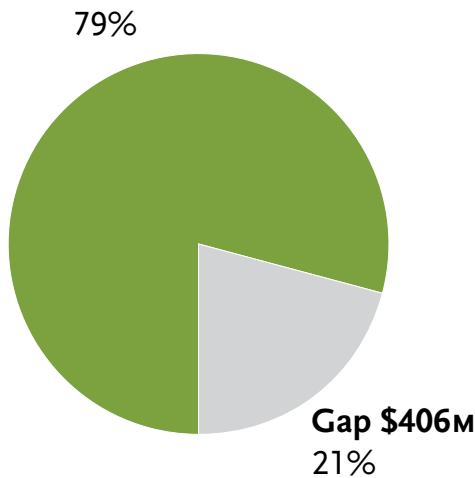
expenditure plans and categorical limits to support transit capital and operational improvements, with very little funding expressly dedicated to goods movement-related projects. State and federal grant programs provide some amount of funding for freight projects, but the competition for these funds is ferocious. For example, USDOT received 258 applications for funding from across the country in the FY2017/2018 cycle for federal INFRA grants, yet only 26 awards were made. With limited funding to meet transportation needs, identification of priorities and strategic investment decisions are needed to maintain freight transportation and mobility while advancing equity and sustainability goals.

Figure 16

### California Project Funding Gaps

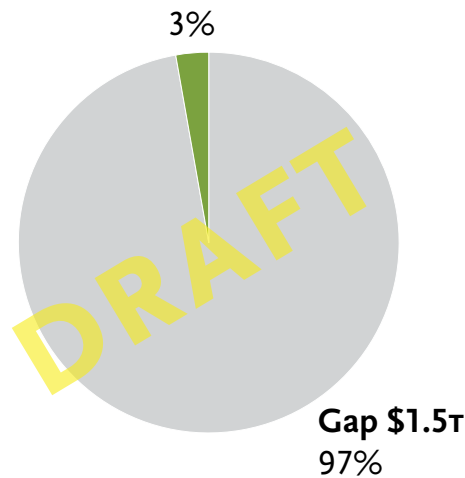
#### TCEP 2018

Total Funding Requested \$2.0T



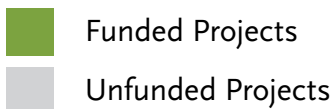
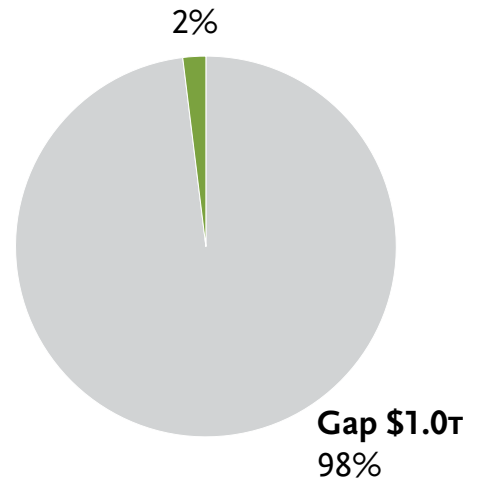
#### INFRA 2019

Total Funding Requested \$1.5T



#### BUILD 2019

Total Funding Requested \$1.0T



# We must remedy negative impacts.

While LA County's role as a global trade gateway contributes significantly to the national and local economy, goods movement activities that support this international trade directly impact local communities. Freight-related activities negatively impact the region's quality of life, generating air pollutants that threaten public health as well as traffic, noise pavement deterioration and "visual pollution" or blight.

## **Economic Disparities**

The economic benefits of goods movement are not distributed equally across the communities of Los Angeles County, particularly for those most affected by freight activity. The goods movement sector creates well-paying jobs for both skilled and unskilled workers, which typically include benefits such as health insurance, retirement packages or pensions, for example. These jobs tend to be located near cargo distribution centers. However, since these employees live all over the area, the region's economy benefits from these jobs. Money spent by employees on housing, food and day-to-day living supports jobs for others and generates further revenues for local communities. As a result, some communities may bear the brunt of goods movement environmental impacts without experiencing the economic benefits of well-paying jobs associated with freight<sup>52</sup>.

## **Air Quality Impacts**

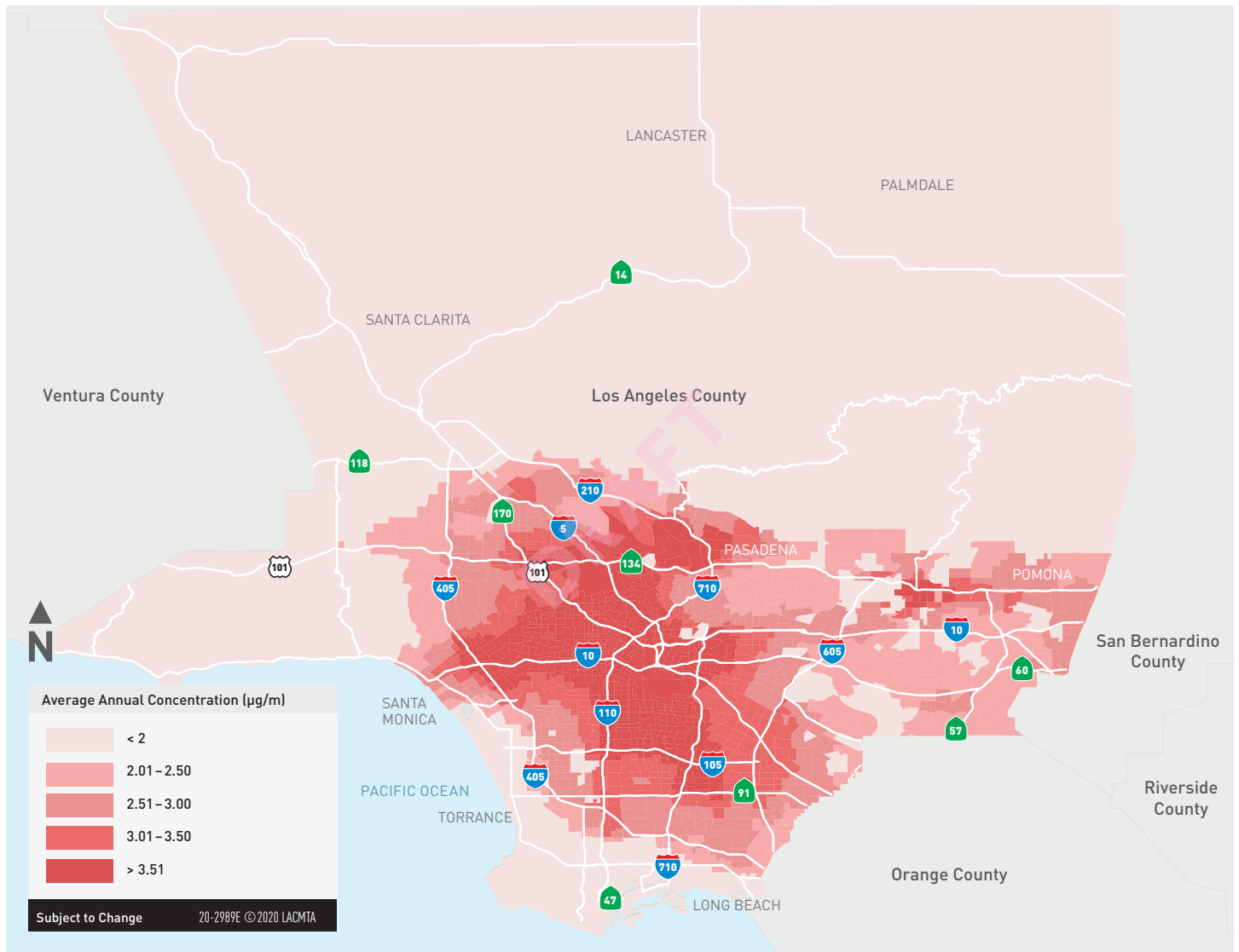
According to the National Ambient Air Quality Standards, LA County is classified as an extreme non-attainment area for pollutants, of which goods movement sources are significant contributors<sup>53</sup>. Residents of LA County are exposed to 60 percent more vehicle pollution than the state average, with the lowest-income households exposed to more than those with the highest incomes. Exposure to tailpipe emission leads to increased risk of premature death, lung cancer, heart and lung diseases and asthma. This public health crisis is particularly true for disadvantaged communities located next to highway and rail corridors where the impacts of poor air quality are disproportionately observed.

LA County is also a majority/minority county, with nearly one-half of residents being Hispanic or Latino. Pollutant emissions have a pronounced impact on air quality, health of residents living near freight routes and facilities, livability and the environment, often impacting underserved or minority communities who live close to emission sources more than others. Negative health and community impacts on families and neighborhoods include asthma, missed days of school, trips to the hospital, families dying of cancer and other illnesses related to air pollution and the daily noise and disruptions due to trucks and trains traveling through their neighborhoods.



Figure 17

**EXPOSURE TO AIR POLLUTION FROM VEHICLES IN LA COUNTY**



Source: [ucsusa.org/resources/inequitable-exposure-air-pollution-vehicles-california-2019](https://ucsusa.org/resources/inequitable-exposure-air-pollution-vehicles-california-2019)



## Traffic and Safety Impacts

The freight transportation network is a shared system with other users. Truck travel on local streets to access ports, warehouses and railyards affects pedestrians and bicyclists that share these same roads. Generally, there is a correlation between the truck traffic volume and frequency of truck involved incidents. Truck involved incidents tend to have more severe damages to people, vehicles and infrastructure than incidents between passenger modes. Truck involved incidents are also increasing on local streets, especially in vibrant mixed-use environments that attract many pedestrians and bicyclists.

Freight rail and highway crossings are another major safety concern stemming from goods movement activities. At-grade crossings pose risks for collisions with freight rail and other modes, typically resulting in severe damages. Because freight trains are much longer than commuter rail and usually travel at slower speeds, they hold the arms down at the crossing for a longer time, thus causing cars to idle while waiting. Trains blocking roadways for an extended period of time also poses a public safety problem as these closures impede emergency vehicle access. While investments are made to grade separate priority rail and highway crossings across the County, there still remains a number of crossings to be grade separated or mitigated.

Near the Ports, trucks frequently travel on local streets to access freeways, railyards and warehouses in the area, exposing the communities to safety risks associated with truck traffic. Many of the truck corridors and rail corridors traverse disadvantaged communities, which describe past local transportation investments and mitigations as non-responsive to their needs. This issue is an important one to address and correct moving forward.

## Noise Impacts

Noise coming from trucks, locomotives and loading/unloading activities can negatively affect local residents. The greatest noise impacts come from roads and rail lines, which often run through or adjacent to residential neighborhoods that predominately represent non-white and low-income communities. Excess noise can be a health risk for nearby residents, possibly leading to hearing impairment. Most ports, railyards and cargo distribution centers are intentionally located in industrial areas, where their noise has less impact. Yet even the fringes of industrial areas can have impacts where they meet the edges of residential areas if the land uses are not compatible.

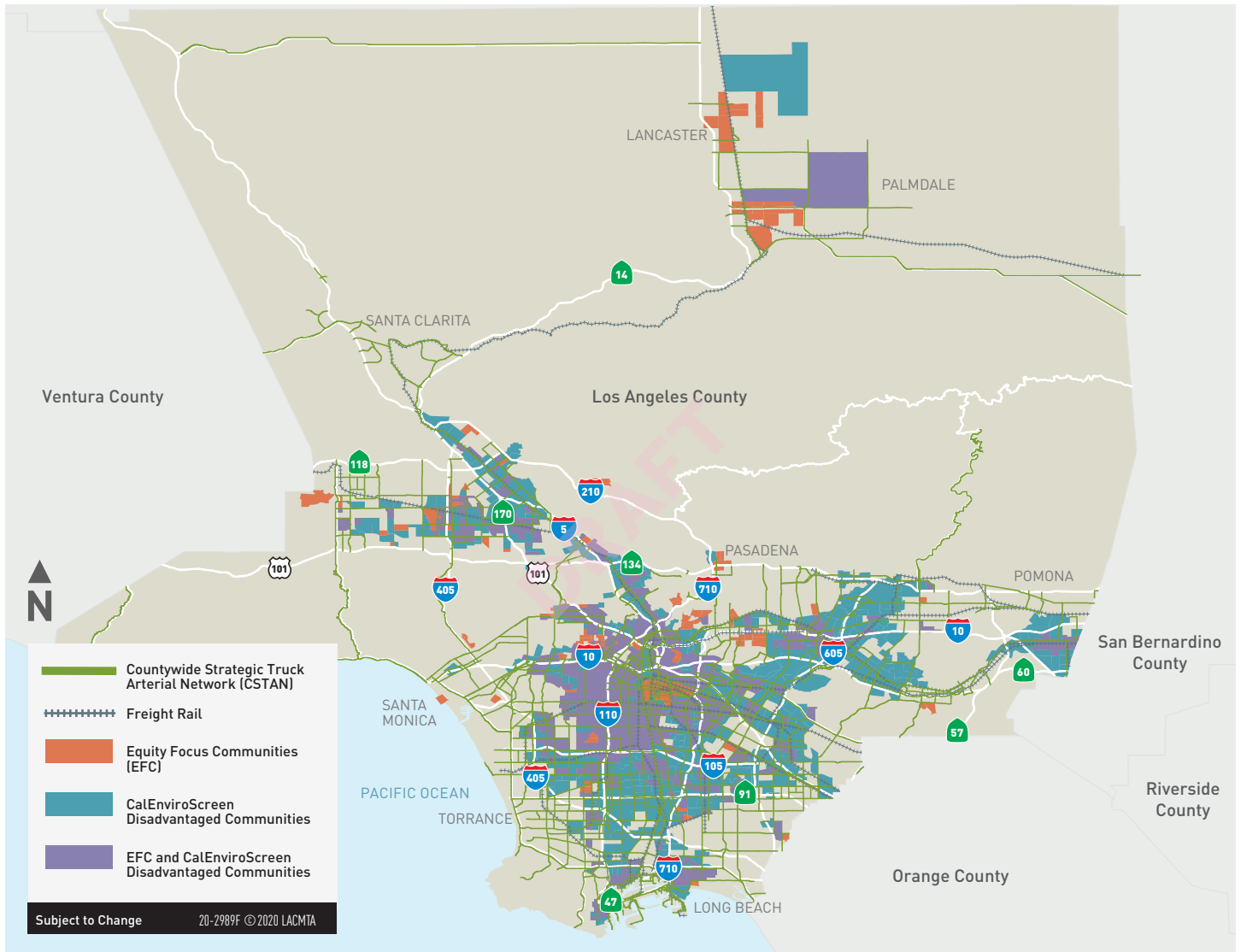
## Aesthetic Impacts

Depending upon the location, local conditions and facility design, goods movement facilities can have varying aesthetic impacts on communities. Some facilities may be the result of redevelopment and provide an improved use for the local community, replacing blight or other undesirable uses with attractive architecture, building design and landscaping. However, goods movement facilities can also cause aesthetic or visual impacts both during and after construction including degrading the appearance of an area, restricting views, illuminating neighborhoods with excess light and glare, or featuring building and landscape designs that are not well-suited to a surrounding community's design.

All of the impacts described above fall predominantly on low income communities and communities of color that can be traced to racial discrimination in housing, its impact on the design and growth patterns of Los Angeles and the inequitable distribution of improvement funds throughout the region.

Figure 18

**INEQUITABLE IMPACTS**



# We must recognize past wrongdoings.

## Redlining

Racial discrimination in housing was legal until 1968 in the United States. Legally sanctioned redlining policies created inequitable impacts on the patterns of development, financial investment, infrastructure and social dynamics in Los Angeles County communities. The legacy and ongoing ripple effects of these discriminatory policies constitute an integral part of any discussion about transportation and the county's goods movement system, as redlined communities—particularly the communities and neighborhoods around the Ports of Los Angeles and Long Beach—struggled to receive federally-backed home loans, making property ownership and obtaining loans for home improvements difficult for homeowners. “Neighborhoods fell into a circle of decline: the inability to access capital led to disrepair and the physical decline of a community’s housing stock, which in turn reinforced the redline designation.”<sup>54</sup>

## Freeway Construction and Displacement

The federal Home Ownership Loan Corporation (HOLC), a government-sponsored corporation created as part of President Franklin D. Roosevelt’s New Deal, created a rating system to assess mortgage risk for various communities, with an A rating reserved for communities representing the best investments and a D rating identifying communities deemed “hazardous”. These ratings then in turn led to neighborhoods assigned a D rating to be designated as an area through which to construct new freeway projects, creating greater community impacts. In Boyle Heights, for example, proposed freeway projects were approved leading to the neighborhoods on the Eastside being bisected and disrupted by six freeways, displacing 10,000 people and destroying the cohesive nature of the community.

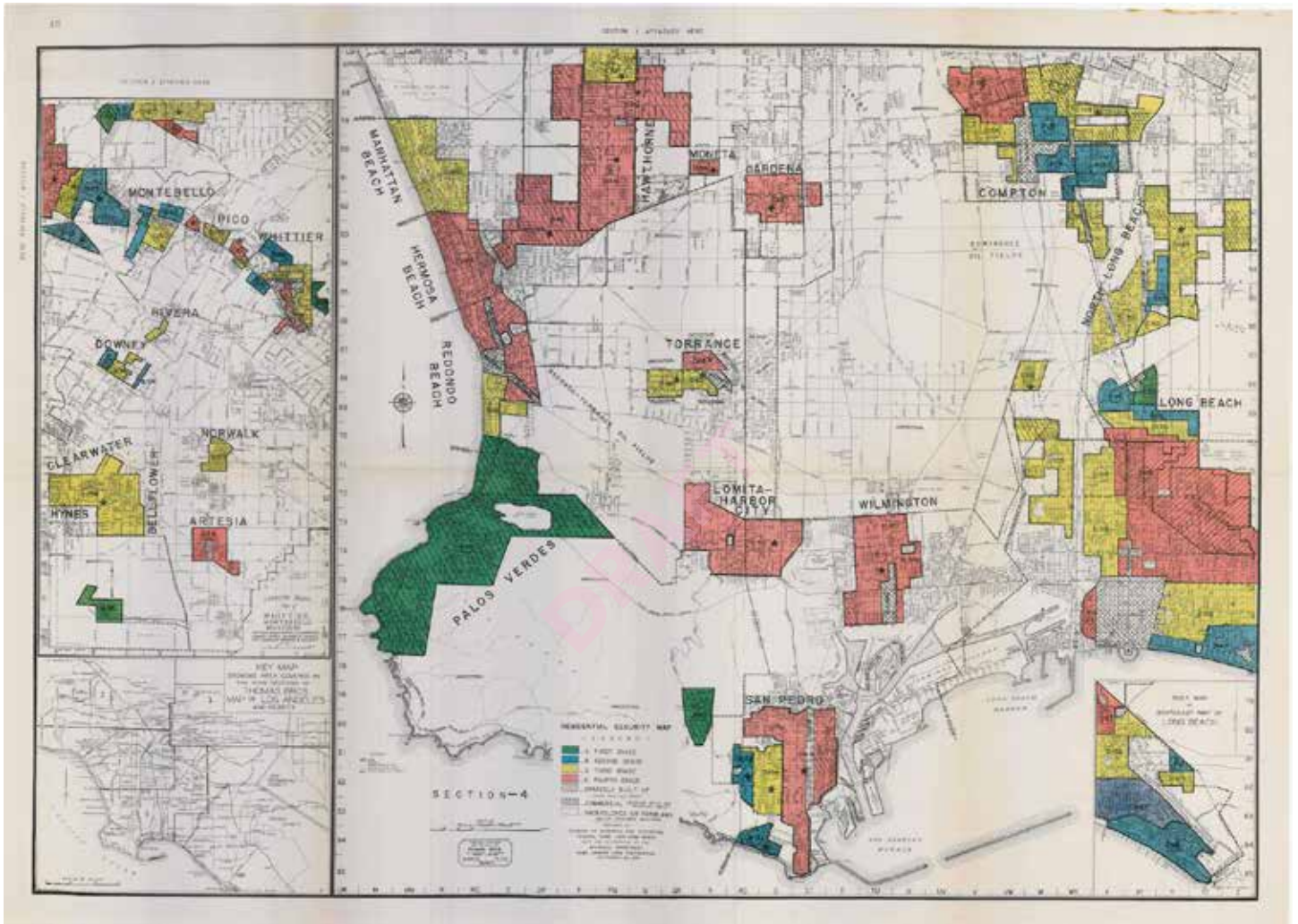
The residual influence of redlining, officially brought to an end by the Fair Housing Act of 1968, could still be felt in LA County with the construction of the 105 Freeway between Norwalk and El Segundo. By the time the \$2.2 billion freeway opened on October 15, 1993, approximately 25,500 people were displaced, and 8,000 structures were destroyed or removed along a wide swath that cut through predominantly minority communities adjacent to Imperial Highway. Unlike previous freeway projects, the final 105 Freeway project received multiple mitigations as the result of a lawsuit and a preliminary injunction that halted freeway construction in 1972, leading to a federal consent decree that included “a housing program, jobs program, jobs training program, affirmative action program” and, eventually, the Metro Green (C) Line <sup>55</sup>.



*Image to come*

Figure 19

## HISTORICALLY REDLINED COMMUNITIES IN SOUTH LA



Source: [kcet.org/shows/lost-la/segregation-in-the-city-of-angels-a-1939-map-of-housing-inequality-in-la](http://kcet.org/shows/lost-la/segregation-in-the-city-of-angels-a-1939-map-of-housing-inequality-in-la)

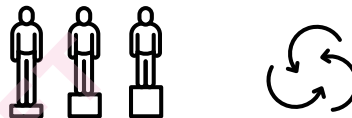
# LA County's competitiveness is at risk.

All of these trends – a history of inequitable investments and impacts, increasing freight demand on a congested system, rapidly evolving industry and workforce needs and competing demands for limited funding sources – are factors affecting the competitiveness of LA County as a place that offers a skilled and knowledgeable workforce, safe and healthy living and a strong multimodal transportation network that position LA County as the gateway of choice. The region's ability to enhance its competitiveness in a sustainable, equitable fashion will be key to helping Metro and its partners achieve aggressive economic, mobility, environmental and public health goals.

To pursue comprehensive and holistic approaches to addressing these interconnected challenges, the goods movement stakeholders and Metro staff worked collaboratively to identify challenges and opportunities facing LA County that should inform the purpose of the Plan. Metro convened a Freight Working Group, comprising public, private and community representatives to guide the planning process and ensure that a broad range of perspectives were reflected<sup>56</sup>. Because Metro does not control many aspects of the regional goods movement system, convening these stakeholders helped to ensure the Plan reflects and meets the needs of the various public and private agencies and entities that plan, operate and use the freight system throughout the County.

Through workshops, focus groups and one-on-one interviews, these stakeholders came to a consensus on priorities and values that should serve as elements of a Sustainable Goods Movement Framework. This framework (*Figure 15*) provides a structure through which to evaluate and make improvements to LA's freight competitiveness in a sustainable way that is consistent with Metro and regional stakeholders priorities and values. These elements will serve as the framework for Metro's goods movement planning activities as Metro pursues integrated and holistic approaches to improve mobility, accessibility, safety and quality of life while supporting economic sustainability, equity and prosperity.

We embed core values into everything we do.



## Core Values: Equity and Sustainability

### ***How can we achieve competitiveness that is founded on equity and sustainability?***

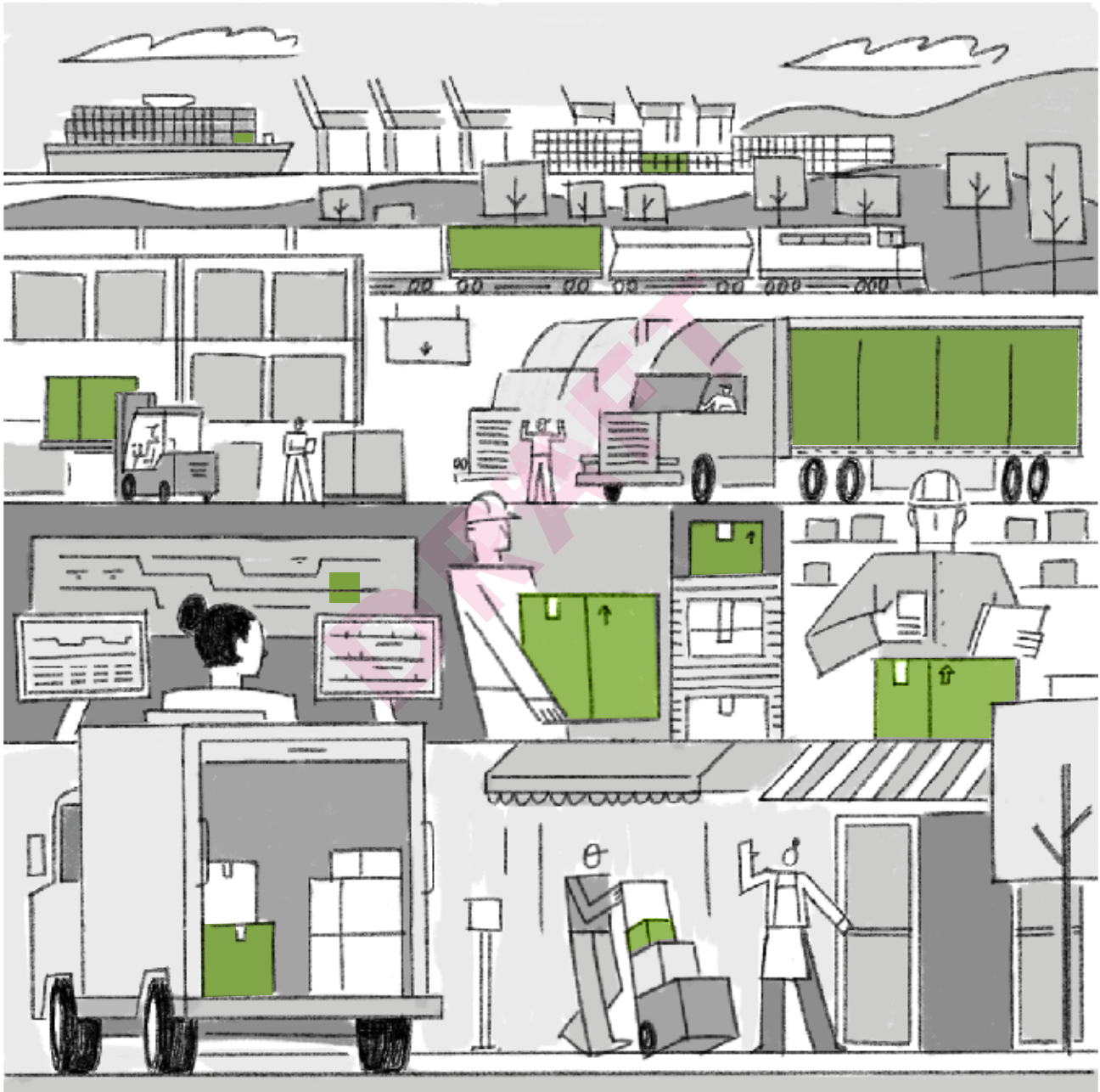
This question – and challenge – is the foundation of the Sustainable Goods Movement Framework. It reflects Metro's commitment to correct inequity within the County while balancing environmental, economic and social goals. As core values equity and sustainability must permeate the four priorities of the Sustainable Goods Movement framework and create observable impacts on their development. This Plan recognizes that countywide prosperity needs to be based on equity and inclusion. To do so, both equity and sustainability need to be considered as a starting point and foundation for any goods movement planning activities and resulting policies, strategies and project concept development. Each of the framework's priorities, described next, will consider and incorporate equity.



Figure 20

## Our Framework

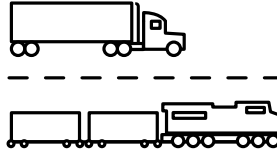
**Together, we're creating an economically competitive LA County by moving goods in a sustainable way:**



Our extensive work with stakeholders resulted in consensus on these guiding priorities:

- > A Strong Labor Force
- > A Safe and Efficient Multimodal System
- > Strong Markets and Reliable Supply Chains
- > A Culture of Investment and Innovation

# Important priorities shape this plan.



## A Strong Labor Force

*Is the local labor force positioned to support the industries of today and tomorrow? Does the transportation system provide adequate connections between residents and these industries?*

LA County must capitalize on new employment opportunities by investing in education and training. The type of employment opportunities in the logistics sector is changing rapidly, with an increasing number of technology intensive jobs that require special skills. Ensuring pathways for new workforce and existing workforce to harness such opportunities is a key to LA County's quality of life and economic sustainability. One important equity consideration to evaluate is the accessibility to logistics jobs by public transit within a reasonable commute time of one hour. Increasingly, there is a major imbalance between logistics jobs that offer new employment opportunities and locations of affordable housing, and the transit services that connect the two. Jobs and affordable housing – and the transit system that connects them – are elements that also shape LA County's competitiveness.

**Equity Considerations:** [will be flushed out during discussion]

- > Ihitib usdant mo consequam libusant alicid magname nistem velicat essunt ra pos modit quat
- > Dolenis consequi asped ento quam et quiasimolo magnis nullorro
- > Explaut poratempor sitat alit, ut quatum

## A Safe and Efficient Multimodal System

*How can we ensure the shared system safely meets future demand as the population grows and responds to changes in the way people and goods move?*

The ability of the County's multimodal freight transportation infrastructure to move goods safely, efficiently and effectively has significant implications for LA County's freight competitiveness and Metro's ability to meet the mobility needs of LA County residents and businesses. Majority of the freight transportation system in the County are shared infrastructure with passenger mobility needs. Some areas of the County's goods movement transportation system are already operating at capacity or are expected to reach capacity in the future. An efficient multimodal system is a prerequisite for minimizing negative impacts to mobility of both freight and passengers while ensuring sound economic activities that are supported by transportation services.

**Equity Considerations:** [will be flushed out during discussion]

- > Ihitib usdant mo consequam libusant alicid magname nistem velicat essunt ra pos modit quat
- > Dolenis consequi asped ento quam et quiasimolo magnis nullorro
- > Explaut poratempor sitat alit, ut quatum



## Strong Markets and Reliable Supply Chains

***Do we have the right mix of consumers, importers, exporters, etc. to grow our economy effectively?***

For LA County to thrive it must be able to support businesses and industries through a reliable goods movement system, generating diverse markets that form a resilient economy. LA County already has myriad industry sectors and a wide range of skilled and non-skilled labor that support the economy. A reliable transportation system forms a strong backbone that supports all the activities by supplying both goods and services, as well as ensuring that workers can access jobs. Our investment decisions must consider the need to maintain strong and diverse markets and support reliable and efficient supply chains to continue fostering LA County's economic sustainability.

**Equity Considerations:** [will be flushed out during discussion]

- > Ihitib usdant mo consequam libusant alicid magname nistem velicat essunt ra pos modit quat
- > Dolenis consequi asped ento quam et quiasimolo magnis nullorro
- > Explaut poratempor sitat alit, ut quatum



## A Culture of Investment and Innovation

***Is the regional leadership, policy environment and available capital sufficient to support investments in infrastructure and technology? How do we balance our unique regulatory and policy environment with the need for private sector investment?***

To develop fully the ecosystem of complementary industries that stimulate transportation infrastructure investment and innovation, LA County must desire to invest in both catalytic infrastructure and intellectual capital. LA County is already a well-established incubator for emerging transportation technologies. The County also has four voter-approved sales tax measures to fuel transportation investment which demonstrate the County's strong commitment to investment in its transportation system. This culture of investment and innovation shall be further nurtured to facilitate a full ecosystem of investment, infrastructure improvements and technology advancement to reap further benefits.

**Equity Considerations:** [will be flushed out during discussion]

- > Ihitib usdant mo consequam libusant alicid magname nistem velicat essunt ra pos modit quat
- > Dolenis consequi asped ento quam et quiasimolo magnis nullorro
- > Explaut poratempor sitat alit, ut quatum



# How will we get to better?

Metro has developed the LA County Goods Movement Strategic Plan to facilitate an equitable, sustainable and robust goods movement system throughout the County. This Plan provides a framework to guide Metro's goods movement-related activities, investments, partnerships and decision-making over the next five to seven years.

DRAFT

*image to come*

DRAFT

# Here's our roadmap.

Metro will implement this vision by undertaking a series of activities that will allow the region to preserve and enhance LA County's competitiveness in an equitable and sustainable manner. This package of recommendations, summarized in Table 16 and detailed in the next section, presents an opportunity for Metro to take a leadership role in addressing goods movement issues in the County, working with regional and national partners as appropriate. Each of the following focus areas will be supported by specific implementation steps.

Freight movements have impacts across boundaries- jurisdictional boundaries between individual cities in LA County; interest boundaries between the public and private sector; and institutional boundaries, both among and within agencies, including between individual divisions within Metro. Implementing this Plan will require Metro to work across these boundaries, both within and outside the agency, in order to help the region to make progress on its mobility, economic, environmental and equity goals.



*Image to come*

## **Incorporating Equity Considerations**

Metro's Equity Platform is a policy framework for addressing disparities in access to opportunity. Equity Focus Communities (EFCs) – defined by the Board in 2019 through the assessment of non-white populations, car ownership rates and annual income – are those communities most heavily impacted by gaps in equity throughout the County.

To capture the creation of new or aggravated inequalities in our communities, we enhanced this circumscribed EFC definition to incorporate air and water pollution impacts, the presence of hazardous wastes and the rates of asthma and heart disease using CalEnviroScreen data. This expanded definition will be used throughout this strategic plan to ensure our activities are consistent with Board guidance while reflecting the real impacts of goods movement on our most vulnerable communities. Through ongoing dialogue with equity stakeholders we will further refine and ground truth this definition with input from the Equity Freight Working Group.

\*CalEnviroScreen identifies California communities by census tract that are disproportionately burdened by, and vulnerable to, multiple sources of pollution.

Figure 21

**Strategic Goods Movement Early Action Initiatives**

INITIATIVES	DESCRIPTION	TIMELINE	LEAD	PARTNER
1. Equity for Goods Movement	Initiate a recurrent goods movement-focused task force comprising equity-focused stakeholders as a forum to give and receive input to guide Metro’s planning efforts on goods movement related issues.	TBD	●	
2. LA Metro Countywide Clean Truck Initiative	Develop a Countywide Clean Truck Initiative to accelerate the deployment of near-zero and zero emission trucks in the region to address air quality and public health concerns, particularly for our most vulnerable communities along major freight highway corridors.	TBD	●	
3. Southern California Rail Investment Partnership	Craft a public-private framework for a collaborative freight rail investment partnership focused on improving the region’s shared use freight rail corridors.	TBD	●	
4. Urban Freight Delivery	Foster a regional forum for urban delivery and curbside demand management challenges and best practices in the County to mainstream this policy issue across other planning efforts developed by Metro and LA County jurisdictions.	TBD		●
5. Logistics Workforce and Competency	Support research and initiatives to identify and address workforce skillset gaps and investment needs to ensure that LA County has a strong labor pool to support its economy.	TBD		●

## Initiative 1: Equity for Goods Movement

Over the past few years Metro has acknowledged and embraced the need to understand equity issues and incorporate recommendations into its various planning processes. Through the formation of the Policy Advisory Committee (PAC) and in working with various stakeholders to advise Metro in creating the Board-approved Equity Platform, Metro is now investing considerable effort and resources to understand equity concerns and risk factors to address impacts to vulnerable communities in its major planning initiatives and programs<sup>57</sup>.

Metro initiated the LA County Goods Movement Strategic Plan in the wake of this heightened commitment and sought from the onset to understand better the relationship between goods movement and equity and how best to acknowledge past impacts, mitigate existing issues and identify future opportunities to improve the lives of county residents most affected by the movement of goods through the region. While prior goods movement planning efforts in the region have touched on these important issues, the Plan provides an opportunity to spotlight equity issues related to goods movement and create new approaches to working with affected communities.

To accomplish this goal Metro should set equity as the foundation for its Goods Movement Strategic Plan and the Sustainable Freight Competitiveness strategy that has emerged through dialogue with the myriad goods movement stakeholders in LA County. Metro should also broaden and cement its communication channels to seek input from community-based organizations and equity-focused non-profit groups to better understand LA County's diverse ecosystem and existing health disparities. By doing so Metro will ensure that input from communities impacted by goods movement will shape the alignment of transportation and economic investment in the LA County goods movement system with equity, health, environmental and quality of life-related policies, programs and considerations.

More than just a symbolic gesture of support for equity issues, Metro's designation of equity as the core of the LA County Goods Movement Strategic Plan's Sustainable Freight Competitiveness Framework will serve as an ever present reminder that implementation of strategies developed through the Framework must be achieved in a way that lifts up those communities most marginalized and impacted by the movement of goods through the nation's most vital seaports and trade corridors. Metro must see through the lens of equity and sustainability as it develops programs, projects and policies that create safer and more efficient multimodal freight systems, maintain a resilient supply chain, generate a strong labor force and foster a culture of investment and innovation all in support of maintaining LA County's economic competitiveness in the national and global economy.

Actively and frequently engaging affected communities in the development, refinement and implementation of the Plan's programs and strategies will be crucial for Metro to achieve its goal of creating a relevant, effective and forward-thinking LA County Goods Movement Strategic Plan that serves the needs of the entire county.



*Image to come*

## Strategy 1.1

Establish a formal, recurring Goods Movement Equity Initiative Working Group comprising representatives from community-based environmental and health organizations, non-profits, universities, health agencies and foundations to accomplish the following goals:

ACTION	LEAD	PARTNER
1.1a. Engage in meaningful, ongoing dialogue with equity-focused stakeholders to develop a deeper understanding of equity issues, risk factors and disparities confronting LA County residents.	●	
1.1b. Mainstream equity considerations and priorities in Metro's goods movement planning efforts.	●	
1.1c. Ensure that equity considerations permeate recommendations developed through the Plan (e.g. Countywide Clean Truck Initiative, Workforce Development activities).	●	
1.1d. Develop on-going communication channels with other equity focused committees and activities within Metro and with other regional efforts to ensure effective, consistent and collaborative planning, development and deployment of goods movement equity goals throughout Metro and within LA County.		●
1.1e. Serve as an advisory body to evaluate Metro's goods movement investment policies and programs and to ensure that project delivery mechanisms are grounded in equity considerations.	●	

## Strategy 1.2

Develop a list of equity risk factors for Metro's Goods Movement Planning to analyze and consider.

ACTION	LEAD	PARTNER
1.2a. Apply Metro's Equity Platform to work with CBO, public health, environmental and academic partners to identify equity risk factors that are most affected or exacerbated by goods movement activities in LA County to serve as focus areas for Metro's goods movement planning initiatives.	●	
1.2b. Incorporate equity risk factors identified under 2.a. into Metro's agency-wide definition of Equity to further develop steps to operationalize equity into day-to-day planning work across the agency.	●	

**Strategy 1.3**

Develop an information clearinghouse on goods movement equity strategies and programs in partnership with other departments within Metro in support of an agencywide Equity Program.

ACTION	LEAD	PARTNER
1.3a. Work with Metro’s Equity Officer and other departments to develop a collaborative system to disseminate information on Metro’s initiatives on equity through updates provided to the public and within Metro.		●
1.3b. Collect, maintain and distribute information on LA county equity goods movement programs (e.g., scope, eligibility, available funding) to impacted parties.	●	

**Strategy 1.4**

Include Representation from the Goods Movement Equity Initiative Working Group at the PAC.

ACTION	LEAD	PARTNER
1.4a. Work within Metro’s institutional structure to add a voice to the Policy Advisory Council representing community-based stakeholders with expertise on goods movement issues.	●	



## Initiative 2: LA Metro Countywide Clean Truck Initiative

Metro should lead a Countywide Clean Truck Initiative to reduce toxic emissions from the movement of goods by diesel-powered trucks throughout Los Angeles County. The Initiative can accomplish this goal by securing funding, developing and advocating for supportive policies and programs and fostering partnerships to accelerate the delivery and use of clean medium- and heavy-duty trucks. Accelerating the deployment of cleaner truck technologies and supporting infrastructure, particularly around high volume trade corridors in LA County, can help improve air quality and public health in equity-focused communities and is consistent with the Governor's Executive Order N-19-19, which calls for aligning transportation investments with the State's emissions goals through a wide deployment of clean vehicles.

A successful Countywide Clean Truck Initiative will feature several hallmarks. First, the Initiative will be built upon Metro's partnership with local, state and federal agencies and private entities such as the trucking industry, original equipment manufacturers for vehicles and charging infrastructure and energy suppliers. Second, the Initiative will increase federal and state investment into LA County, lower the cost of zero emissions trucks and facilitate the development of a market environment that further stimulates the acceleration and market penetration of clean vehicle technology. Third, the implementation of the Initiative will help advance a variety of individual clean truck programs – including the programmatic element of the I-710 EIR, which would unlock additional transportation enhancements along critical trade corridors and accelerate the delivery of public and private benefits. Finally, the Initiative will further cement Metro's position as a leader in developing and implementing innovative solutions that improve community, sustainability, public health and goods movement challenges.

This Countywide Clean Truck Initiative will complement, enhance and leverage existing efforts already underway in Los Angeles County. These efforts include the Ports of Los Angeles and Long Beach Clean Air Action Program (and associated Clean Truck Program), LA Cleantech Incubator programs, Mobile Source Air Pollution Reduction Review Committee investments, the AQMD Community Air Protection Program (AB617) and others. Metro's ability to provide regional leadership and collaboration through this Initiative and ability to complement and enhance existing programs while incorporating the input and needs of surrounding communities, the market readiness of clean fuels and technology and the operating requirements of the trucking industry will be fundamental success factors of the overall Countywide Clean Truck Initiative.



*Image to come*

## Strategy 2.1

Establish a formal, recurring Countywide Clean Truck Initiative Working Group consisting of representatives from community groups, the trucking industry, air quality regulators, the ports, utilities, researchers and manufacturers.

ACTION	LEAD	PARTNER
2.1a. Ensure affected communities are actively engaged in the design, development and implementation of the program throughout its lifespan.	●	
2.1b. Identify equity issues related to Initiative development and implementation, focusing on avoiding unnecessary financial, operational and emotional burden on any given communities.	●	
2.1c. Develop subcommittees to focus on equity implications, coordination with existing regional efforts, technology and funding/financing.	●	
2.1d. Ensure that planning, development and deployment of vehicle technologies and supporting infrastructure take place in a concerted and simultaneous manner.	●	
2.1e. Ensure that LA County will have a sufficient labor pool with appropriate skillsets to meet the increasing demand for new technology-based vehicle and infrastructure maintenance and operations.	●	
2.1f. Identify and prioritize specific clean truck programs to be developed through the Initiative.	●	
2.1g. Propose governance and delivery mechanisms to oversee and implement the Initiative's various programs.	●	

## Strategy 2.2

Develop an information clearinghouse in partnership with other agencies for Countywide clean truck programs.

ACTION	LEAD	PARTNER
2.2a. Develop a collaborative structure for maintaining an information clearinghouse with regional partner agencies.		●
2.2b. Collect, maintain and distribute information on regional truck programs (e.g., scope, eligibility, available funding) to impacted parties.	●	

## Strategy 2.3

Establish revenue streams to fund the Countywide Clean Truck Initiative.

ACTION	LEAD	PARTNER
2.3a. Secure Metro-controlled funding as “seed funding”.	●	
2.3b. Collect, maintain and distribute information on regional truck programs (e.g., scope, eligibility, available funding) to impacted parties.	●	

### Strategy 2.4

Develop scope, funding eligibility, funding methods, evaluation processes, performance metrics and performance monitoring mechanisms for programs developed through the Countywide Clean Truck Initiative.

ACTION	LEAD	PARTNER
2.4a. Coordinate with other established programs.	●	
2.4b. Define eligibility requirements and evaluation process.	●	
2.4c. Finalize funding levels and financing options.	●	
2.4d. Identify delivery mechanisms and governance needs.	●	
2.4e. Develop performance metrics to measure success.	●	
2.4f. Develop performance monitoring system.	●	

### Strategy 2.5

Develop and implement the 710 Clean Truck Program on the I-710 corridor.

ACTION	LEAD	PARTNER
2.5a. Develop program parameters and evaluation process.	●	
2.5b. Receive and incorporate feedback and input from community groups into the design of the program.	●	
2.5c. Coordinate the implementation and evaluation with Metros Highway Program, the Gateway Cities COG and other stakeholders.	●	
2.5d. Identify lessons learned and recommend modifications to Countywide Clean Truck Initiative and other clean truck programs.	●	

### Initiative 3: Southern California Rail Investment Partnership

Los Angeles County's success in meeting numerous goods movement related challenges can be realized if the region invests in its expansive freight railroad system to improve its performance efficiency and address equity gaps. The freight railroad system in our County connects the ports to intermodal yards, manufacturing centers, farms and businesses throughout the region and country. It is a vital piece of the County's freight transportation system to handle the forecasted growth in and attendant consumption of goods by the county's population, the anticipated increase in national container cargo through the Ports of Long Beach and Los Angeles and the regional demand for a more environmentally-responsible movement of goods

Improving the region's freight rail network – primarily owned and operated by the Union Pacific Railroad (UPRR), Burlington Northern Santa Fe (BNSF) Railway and Pacific Harbor Line – will help secure Los Angeles County's competitiveness as a gateway for global trade. The much-needed investment into the freight rail network will enable container movements to and from the ports at the requisite volumes and speeds to keep up with demand for goods generated or consumed in every congressional district in the United States<sup>58,59</sup>. Such an ability to fulfill demand will stave off competition from other ports in the United States and Canada seeking to siphon off economic and employment benefits created by discretionary cargo flowing through the San Pedro Bay Port Complex.

Expanding the capacity and improving the safety of the region's freight rail system will also allow for augmented commuter rail service that will increase mobility throughout Southern California by shifting long-distance trips from car to train. The Southern California Regional Rail Authority (Metrolink) and Amtrak operate commuter and intercity rail service in Los Angeles County (respectively), often on shared use freight rail corridors owned by UPRR and BNSF, and face constraints to their ability to provide more service without strategic investment in and partnership with the freight railroads to add additional tracks, grade separations and supporting technology.

While most of the goods moved through the ports, warehouses and logistics centers in LA County must travel by truck for a portion of its movement, moving cargo by train versus truck—where possible—reduces highway congestion

and greenhouse gas emissions, thus contributing to greater mobility and air quality across the region. Mitigating or eliminating externalities caused by increased rail traffic (e.g. localized diesel particulate matter, rail/highway at-grade conflicts and noise pollution) will be vital to ensure that increasing rail traffic – through natural or incentivized demand – will not result in public health and equity impacts felt by residents adjacent to freight rail rights-of-way.

The enormity and complexity of goods movement in Los Angeles County – and in Southern California – creates challenges to the development of a strategic optimization of the regional freight rail system. While freight, intercity and commuter rail services operate on shared tracks throughout much of the region, no formal institutional arrangement currently coordinates investment priorities across these public and private entities that serve different stakeholders. While funding for freight rail projects has increased in recent years at the federal and state levels, the need for infrastructure and technology to improve regional operations far surpasses the availability of such funding, thus creating competition among agencies applying for funding. Furthermore, the line separating public funding from private benefit also calls for coordinated investment strategies to secure support and leverage funding from freight railroads for projects on private right-of-way that provides both private and public benefit.

Existing regional rail system's conditions, performance and capacity need to be dramatically improved to meet our County's aggressive air quality, sustainability, public health and mobility goals. As the regional public transportation agency and facilitator of goods movement in LA County, Metro should serve as a catalyst to transform the regional freight railroad network. To accomplish this goal Metro should convene major freight rail stakeholders to develop a formal rail partnership program that will identify project priorities and create a strategic investment plan to modernize the existing regional rail system while keeping equity and public health as important goals to achieve together. Such an effort could be modeled after successful programs in Chicago (Chicago Region Environmental and Transportation Efficiency Program [CREATE]), the mid-Atlantic states (Mid-Atlantic Rail Operations [MAROps] Task Force) and Los Angeles (Alameda Corridor Transportation Authority [ACTA]).



*Image to come*

STRATEGIES UNDER DEVELOPMENT

DRAFT

STRATEGIES UNDER DEVELOPMENT

DRAFT



## Initiative 4: Urban Freight Delivery

Increasing demand in curb space usage – ranging from package delivery, bikeshare and other shared mobility services, residential street parking, transit services, or combinations of these uses – creates obstacles impeding Metro’s ability to provide a world class transportation system. Moreover, a wide variety of curb demands affects many divisions within the agency, including Operations, Countywide Planning, the Office of Extraordinary Innovation and others. Because of their impacts to bus run times, last mile access and mobility and overall sidewalk environment, curbside demands can significantly complicate Metro’s ability to achieve the goals of Vision 2028; namely, improve travel speed on the Countywide bus network by 30 percent, reduce wait times and enhance accessibility to high quality mobility services.

The volume of urban freight deliveries is rapidly expanding due to increased demand for two day or even same day shipping from e-commerce vendors, creating a significant source of curbside congestion. While Metro serves as the regional transportation planning agency for LA County, it is only one in a constellation of agencies that have authority over and/or utilize curb assets affected by these shipments. In the City of Los Angeles alone, the LA Department of Transportation (LADOT), Department of Public Works (DPW, which includes Bureaus of Engineering Street Services, Sanitation and Street Lighting), LA Department of Water and Power (DWP) and municipal transit providers exert some responsibility over curb space regulation and usage, a phenomenon that also exists throughout the other jurisdictional jungle of 87 cities and over one hundred unincorporated communities in LA County. These overlapping and competing interests find a parallel within Metro, where many divisions – including transit operations and planning divisions for station areas, first and last mile, active transportation and complete streets – demonstrate interest in what happens on the curbside, in particular how limited capacity along the curbside is affected by the growing presence of urban deliveries. To develop a cohesive set of policies governing the urban curbside, Metro should gather input from the voices of delivery companies and small businesses to develop solutions and integrate recommendations into Metro’s planning efforts to ensure best practices and opportunities to provide a fair and rational approach to using the curbside all users of urban infrastructure.

Within this complex environment the Metro Goods Movement Planning Division recognizes its opportunity to play an influential role in curbside management across LA County, both within Metro and in collaboration with its many jurisdictional partners. Metro’s countywide reach, extensive service and multimodal approach to transportation investments position the agency to lead by example and exercise its broad access to the many agencies and stakeholders that require efficient curbside access. Metro’s Freight Working Group already comprises members that represent industry stakeholders currently engaged in urban deliveries – this existing institutional infrastructure provides an opportunity for Metro to convene key stakeholders to discuss common challenges, identify best practices and coordinate collaborative solutions to curbside conflicts. With all five County Supervisors, the Mayor of Los Angeles and subregional representatives for all of LA County’s 88 cities on its Board, Metro wields unique political power to create a platform of best practices and policy recommendations to influence local, regional, statewide and federal policies; attract grant funding to the County; and conduct pilot programs that will produce lessons useful for countywide application.

To begin implementing the goals of Vision 2028 through coordinating curbside demand across the County, Metro must understand the impact of urban freight deliveries on its operations, and the need for curbside access for small businesses and residences that rely heavily on curbside deliveries. Metro should explicitly define its own set of policies and priorities related to multimodal curbside demand management to ensure the agency is consistent across all planning teams in its approach to this issue. Metro should also determine how best to utilize its strength as a regional convener and policymaker to coordinate curbside demand management approaches with its regional partners and users. In 2019 Metro’s Goods Movement Planning team initiated a major effort to address curbside demand management concerns by working in collaboration with the Federal Highway Administration to convene the LA Metro Curbside Demand Management Symposium, drawing participation from several Metro departments and cities across the county to discuss various issues of importance. The Goods Movement Planning team should build upon the success of the symposium and develop a framework and corresponding action items for Metro to integrate into its planning work to achieve effective and equitable curbside demand management to meet the Vision 2028 goals.

### Strategy 4.1

Continue the existing curbside mobility working group to serve as a recurring forum for regional issues and challenges surrounding urban deliveries and curbside demand management.

### Strategy 4.2

Develop an Agencywide Curbside Mobility Policy platform.

ACTION	LEAD	PARTNER
4.2a. Conduct outreach to all Metro Divisions to understand existing curbside approaches, and inform agencywide policy applications.	●	●
4.2b. Identify, lead and support Metro Divisions dealing with curbside management issues.		●
4.2c. Develop a platform for Board consideration.		●

### Strategy 4.3

Develop a Countywide Curbside Mobility Partnership strategy.

ACTION	LEAD	PARTNER
4.3a. Use the existing Metro curbside mobility working group to develop a meaningful partnership framework to identify and address curbside mobility issues countywide.		●
4.3b. Develop and maintain list of active and planned curbside management pilot programs in LA County.		●
4.3c. Serve as a platform to exchange information, knowledge and best practices on curbside operations, plans and policies by various organizations and users.		●

### Strategy 4.4

Develop best practices guidance for countywide curbside management.

ACTION	LEAD	PARTNER
4.4a. Use the Curbside Mobility Policy platform to develop best practices in curbside management, with a specific focus on targeting subregional Councils of Government.		●
4.4b. Sponsor, partner and support curbside pilot and demonstration initiatives across the County.		●

## Initiative 5: Investment in Logistics Workforce and Competency

The continued success of LA County as a global freight gateway not only depends on the quality of the multimodal freight infrastructure and the connections among its industries, gateways and supply chain service providers, but also on the quality, quantity and mobility of the regional workforce. The workforce required to support the goods movement sector is complex, diversified and evolving in order to fulfill the many different roles required within myriad supply chains. Moreover, changes in technology, delivery expectations and supply chain strategies are increasing the complexity and sophistication of logistics operations and creating new demands on and expectations of worker skills and knowledge. As a result, cultivating and supporting this workforce requires careful coordination across many partners, from workforce development entities and academic institutions that identify and train workers, to major logistics companies and entities that hire them. Providing the goods movement workforce with the skills they need to meet evolving industry needs is crucial to maintain the competitiveness of the greater Los Angeles area as the gateway of choice, to sustain the region's economic vitality and to provide pathways toward socioeconomic advancement and equity for the over 10 million people that call LA County home.

As the regional transportation planning, construction and operations agency for LA County, Metro already recognizes the importance of workforce development. Given the intrinsic link between mobility and equity, Metro – the major mobility provider for LA County – continues to support one of its core values of addressing equity disparity by investing in workforce development and addressing accessibility issues around job opportunities. More specifically, Metro's Workforce Initiative Now-Los Angeles (WIN-LA) program; the Expose, Educate & Employ (E3) initiative and associated Metro Transportation School; and the Project Labor Agreement and Construction Careers Policy (PLA/CCP) are designed to provide exposure, educational programming and career pathways in construction, operations/maintenance, administration and professional services both within Metro and throughout the transportation industry.

Many of the skills developed as part of Metro's programs – particularly related to project management, data visualization, forecasting and compliance – also apply broadly across industry sectors, particularly goods movement and logistics.

The undeniable connections and parallels between Metro's workforce development efforts in the transportation sector and other agencies in the logistics sector are ripe to be paired together to create overlapping and mutually reinforcing efforts, all in support of regional equity and economic growth.

While it is not Metro's core purpose to provide goods movement-specific workforce development training, Metro certainly plays an important role as a major regional employer through the programs identified above. More broadly, Metro serves important roles as a workforce development partner, a regional mobility provider and a policymaking body. Several opportunities are available for Metro to amplify its status as a regional leader in workforce development programs.

Metro should:

- > Partner with local academic and research institutions to pursue applied research to analyze gaps in skills and competencies of the region's logistics workforce.
- > Continue and expand its partnership with trade schools and other major employers to offer opportunities to experiment and validate existing workforce development programs.
  - For example, Metro can partner with the Ports of Los Angeles and Long Beach, local high schools and community colleges to ensure those curricula meet the needs of goods movement workers both within and outside port terminals.
- > Consider explicit impacts and benefits to the goods movement workforce in its mobility investment decisions, particularly given that only 3.3 percent of goods movement jobs are accessible within an hour transit trip.
- > Develop, implement and advocate for regional, statewide and federal policies that support investment into workforce development and competency building so that those who are in the working age in LA County will be able to capitalize on employment opportunities presented today and in the future.

A well-trained and competent labor pool is a foundation for a region that embraces innovation and desires to be competitive. Metro can play a role in leveraging its connections to effectively influence policymaking bodies for investment in this area.



*Image to come*

### Strategy 5.1

Inventory existing regional workforce development and training programs managed by regional stakeholders, like METRANS, the ports, Long Beach City College and others to:

ACTION	LEAD	PARTNER
5.1a. Identify areas where Metro can partner most effectively and complement or augment existing Metro workforce development programs.		●
5.1b. Develop a sustainable partnership plan and MOU to support workforce development research and training initiatives.		●
5.1c. Adopt regional or national standards for skill/tool certification and internship/ apprenticeship programs to build a consistent regional workforce development pipeline.		●

### Strategy 5.2

Review existing goods movement workforce gap analyses developed by Ports of Los Angeles and Long Beach, METRANS and others to:

ACTION	LEAD	PARTNER
5.2a. Identify a focus segment(s) within job classifications for which Metro's Goods Movement Planning group can take initiatives on through an in-depth understanding of skill gaps across various job classifications.		●
5.2b. Identify skills that are considered transferable between the transit industry and logistics industry; work with Metro's workforce development programs to identify these skills as "portable".		●
5.2c. Join Metro's Workforce Development Working Group led by the Human Capital and Development Department to ensure gaps in skills and competencies in logistics industries are integrated as opportunity areas for Metro's workforce development initiatives.		●

### Strategy 5.3

Identify workforce needs to support the LA Metro Countywide Clean Truck Initiative.

ACTION	LEAD	PARTNER
5.3a. Define skills and competencies needed to support and maintain infrastructure.		●
5.3b. Define skills and competencies needed to operate and maintain clean technology trucks, in conjunction with the Countywide Clean Truck Initiative Working Group.		●

### Strategy 5.4

Advocate for changes in existing regional and statewide policies that hinder technology testing and pilots in LA County and the state.

ACTION	LEAD	PARTNER
5.4a. Evaluate and identify specific areas for policy changes to enable the region’s ability to conduct technology, vehicle development and testing activities.		●
5.4b. Establish a Goods Movement Technology Working Group to assess tests and pilots and develop frameworks for accelerating/scaling up deployment of successful case studies.		●

### Strategy 5.5

Advocate for regional, state and federal funding programs for workforce development.

ACTION	LEAD	PARTNER
5.5a. Evaluate existing policies surrounding workforce development investment.		●
5.5b. Establish a regional funding partnership to develop local and regional revenue streams for matching requirements and to pursue regional/state/federal grants cooperatively.		●
5.5c. Establish a regional funding advocacy campaign in coordination with the partnership to call for increased/targeted funding for goods movement workforce development programs.		●

### Strategy 5.6

Improve the Metro transit service network and ancillary regional services to meet the needs of the goods movement workforce.

ACTION	LEAD	PARTNER
5.6a. Understand disparities in access to jobs for workers who use transit services, with a focus on logistics jobs.		●
5.6b. Conduct a gap analysis of Metro’s transit service to identify opportunities to better serve future populations of workers.		●
5.6c. Develop recommendations to improve access to jobs throughout the day. For example, assess Metro’s ability to provide “third-shift” service and other nontraditional commute services for the goods movement workforce.		●
5.6d. Partner with regional municipal operators to address these mobility issues in areas that are wholly or partially served by other transit agencies.		●

# Let's get moving.

Los Angeles County has served as “America’s Global Freight Gateway” for many decades, linking consumers, markets, farms and manufacturers across the country to suppliers, customers and economic opportunities around the globe. More importantly, county residents and businesses have benefitted from the employment, economic opportunities, and quality of life offered by a vibrant goods movement system serving the nation’s most populous county and all of Southern California.

As international trade grows and the needs of our businesses and homes shift, the goods movement system and workforce must adapt and evolve to remain agile and ready to meet new demands brought on by disruptive trends such as e-commerce and just-in-time shipping. Meanwhile LA County continues to grow in population and need more goods, placing a greater emphasis on the efficient use of our existing highway, rail and curbside infrastructure to allow the increased movement of goods to flow unimpeded by and make room for other demands on the same facilities.

LA County will face many challenges—external and internal—to keep its standing as the nation’s dominant trade gateway. Focused and coordinated competition from other freight gateways in Canada and on the East and Gulf Coasts has undercut LA County’s economic position and eroded the San Pedro Bay Ports’ national market share for the movement of imports and exports. Increasing traffic congestion on constrained shared use highway and rail corridors reduces the speed—and increases the cost—to move goods within and through the region. Recent labor disputes at the ports have led to shippers moving discretionary cargo through other ports to reduce risks to the supply chain and bringing products to market. LA County’s size—at times a boon—also creates additional layers of institutional conflicts and coordination problems as 88 cities and over 130 unincorporated communities offer differing priorities, visions and policies through which goods movement operates.

Most importantly, LA County must overcome a long history of equity impacts to many communities adjacent to freight corridors by reducing displacement, implementing mitigations, creating employment opportunities and improving public health for those residents most burdened by the movement of trucks and trains through the region. Additionally, the county faces stringent mandates to reduce truck and locomotive emissions and improve regional

mobility to attain federal standards for air quality conformity. Meanwhile, international trade wars, tariffs and COVID-19 remind us that not every peril can be expected or planned for at the regional level—but creating a resilient freight system will help protect LA County from major disruptions to its supply chain, economy and workforce.

Moving LA County forward together toward a future marked by greater equity, economic opportunity and public health for all will require a concerted effort across the spectrum of stakeholders involved with, dependent upon and impacted by the movement of goods through the region.

Metro has convened these stakeholders—public agencies and private businesses, community groups and elected officials, universities and non-profits, manufacturers and technology experts, truck drivers and warehouse workers, to name a few—to identify a common vision and purpose for the LA County Goods Movement Strategic Plan. Our partners have spent many months helping us develop the Plan’s Sustainable Freight Competitiveness Framework which is grounded in the principle of equity. In the many workshops and conversations we held across the county, our stakeholders have identified five priority strategies to be implemented to advance our shared equity, economic and environmental goals in support of a shared LA County vision for goods movement in the 21st Century.

Through these partnerships Metro seeks to engage communities more directly to understand and address equity issues, to create strategies to improve the highway and rail infrastructure across the county, to deploy cleaner truck and train technology as soon as possible to improve air quality and public health, to help provide the necessary training and education to generate the local logistics workforce of tomorrow, and to support our communities’ management of local freight conflicts at the curb and on city streets. By creating a more resilient and efficient goods movement system, LA County will support regional, state and national economic growth even in the face of trade tariffs, COVID-19 and the disruptions of tomorrow. Implementing the priorities of our Plan will require a unified regional voice as we work with our state and federal partners to develop pilot programs, supporting legislation and funding opportunities to advance the economic, environmental and equity goals of LA County and its goods movement stakeholders.



*Image to come*



## Endnotes

- <sup>1</sup> Including local (Measure M) state (SB1) and federal (FAST Act) sources
- <sup>2</sup> Port of Los Angeles, Facts and Figures. Port of Long Beach.
- <sup>3</sup> Los Angeles World Airports.
- <sup>4</sup> LA County Department of Public Health Food Facility Ratings/City of Pasadena Restaurant Inspection Reports
- <sup>5</sup> Cushman & Wakefield. Greater Los Angeles Marketbeat, Industrial Q4 2018
- <sup>6</sup> County of Los Angeles
- <sup>7</sup> Caltrans GIS Data, 2017 Traffic Volumes
- <sup>8</sup> Metrolink Fact Sheet, Quarter 4, 2017-2018.
- <sup>9</sup> Metrolink Fact Sheet, Quarter 4, 2017-2018.
- <sup>10</sup> The Port of Los Angeles.
- <sup>11</sup> [freightwaves.com/news/port-long-beach-dock-b-rail](http://freightwaves.com/news/port-long-beach-dock-b-rail)
- <sup>12</sup> Los Angeles Economic Development Corporation. Goods on the Move! Trade and Logistics in Southern California, May 2017.
- <sup>13</sup> [lacounty.gov/business/](http://lacounty.gov/business/).
- <sup>14</sup> California Department of Tax and Fee Administration, Taxable Sales; although total tax rates vary by jurisdiction, a base rate of 9.5% was used in this analysis
- <sup>15</sup> [labormarketinfo.edd.ca.gov/file/lfmonth/la\\$pd.pdf](http://labormarketinfo.edd.ca.gov/file/lfmonth/la$pd.pdf)
- <sup>16</sup> Environmental Research Letters, Food Flows between Counties in the United States
- <sup>17</sup> [laedc.org/industries/food-manufacturing/](http://laedc.org/industries/food-manufacturing/)
- <sup>18</sup> Daily Breeze. Uproar Dies Down with Selection of new Catalina Island Freight Service. April, 2016. [dailybreeze.com/2016/04/01/uproar-dies-down-with-selection-of-new-catalina-island-freight-service/](http://dailybreeze.com/2016/04/01/uproar-dies-down-with-selection-of-new-catalina-island-freight-service/)
- <sup>19</sup> FreightWaves. Infographic: the logistics of the Olympic Games, January 2018. [freightwaves.com/news/2018/1/22/infographic-the-logistics-of-the-olympic-games](http://freightwaves.com/news/2018/1/22/infographic-the-logistics-of-the-olympic-games)
- <sup>20</sup> U.S. Bureau of Labor Statistics. "Quarterly Census of Employment and Wages, 2017."
- <sup>21</sup> [portoflosangeles.org/business/statistics/facts-and-figures](http://portoflosangeles.org/business/statistics/facts-and-figures)
- <sup>22</sup> Port of Los Angeles, Facts and Figures.
- <sup>23</sup> U.S. Bureau of Economic Analysis. "Regional Data, 2008-2017."
- <sup>24</sup> Los Angeles Economic Development Corporation. "Goods on the Move! Trade and Logistics in Southern California." 2017. [laedc.org/wp-content/uploads/2017/06/TL\\_20170515\\_Final.pdf](http://laedc.org/wp-content/uploads/2017/06/TL_20170515_Final.pdf)
- <sup>25</sup> Vickers, Jenny. "Workforce Training & Talent Acquisition." Business Facilities March/April 2019. [businessfacilities.com/2019/04/workforce-training-talent-acquisition/](http://businessfacilities.com/2019/04/workforce-training-talent-acquisition/)
- <sup>26</sup> For more information, please visit [metro.net/about/win-la/](http://metro.net/about/win-la/)
- <sup>27</sup> Federal Highway Administration, Freight Analysis Framework (FAF) 4.5, 2017.
- <sup>28</sup> ATRI, Freight Performance Measures, Top 100 Truck Bottlenecks 2020
- <sup>29</sup> Goods Movement Fact Sheet [freightworks.org/DocumentLibrary/GoodsMovementFS2012.pdf](http://freightworks.org/DocumentLibrary/GoodsMovementFS2012.pdf).
- <sup>30</sup> Metrolink Fact Sheet, Quarter 4, 2017-2018.
- <sup>31</sup> Metrolink Fact Sheet, Quarter 4, 2017-2018.
- <sup>32</sup> <http://www.polb.com/about/facts.asp>. Source: The Port of Los Angeles. The Port of Long Beach.
- <sup>33</sup> Los Angeles Business Journal, September 27, 2019
- <sup>34</sup> Federal Highway Administration, Freight Analysis Framework (FAF) 4.5, 2020.
- <sup>35</sup> SCAG, ConnectSoCal, [connectsocial.org/Documents/Draft/dConnectSoCal\\_Demographics-And-Growth-Forecast.pdf](http://connectsocial.org/Documents/Draft/dConnectSoCal_Demographics-And-Growth-Forecast.pdf).
- <sup>36</sup> SCAG, ConnectSoCal, [connectsocial.org/Documents/Draft/dConnectSoCal\\_Demographics-And-Growth-Forecast.pdf](http://connectsocial.org/Documents/Draft/dConnectSoCal_Demographics-And-Growth-Forecast.pdf).
- <sup>37</sup> Metrolink 10 Year Strategic Plan, 2014.
- <sup>38</sup> California State Rail Plan, 2018.
- <sup>39</sup> [oberlo.com/statistics/global-e-commerce-sales-growth](http://oberlo.com/statistics/global-e-commerce-sales-growth)
- <sup>40</sup> Transportation Injury Mapping System, U.C. [Berkeley.tims.berkeley.edu/login.php?next=/tools/query/summary.php](http://Berkeley.tims.berkeley.edu/login.php?next=/tools/query/summary.php)
- <sup>41</sup> Ibid.
- <sup>42</sup> Caltrans Traffic Census Program, [dot.ca.gov/programs/traffic-operations/census](http://dot.ca.gov/programs/traffic-operations/census). The reference for the I-710 and SR 57/60 is amongst freeways within District 7.

- <sup>43</sup> U.S. Bureau of Labor Statistics. "Quarterly Census of Employment and Wages, 2017."
- <sup>44</sup> American Trucking Associations
- <sup>45</sup> Southern California Association of Governments. "The 2016-2040 Regional Transportation Plan / Sustainable Communities Strategy." April 2016. [scagrtpscscs.net/Documents/2016/final/f2016RTPSCS.pdf](http://scagrtpscscs.net/Documents/2016/final/f2016RTPSCS.pdf)
- <sup>46</sup> Empowering the New Mobility Workforce. June 2019. [elsevier.com/books/empowering-the-new-mobility-workforce/reeb/978-0-12-816088-6](http://elsevier.com/books/empowering-the-new-mobility-workforce/reeb/978-0-12-816088-6)
- <sup>47</sup> Southern California Association of Governments, Connect SoCal – The 2020-2045 RTP/SCS
- <sup>48</sup> South Coast Air Quality Management District (AQMD), 2016 Air Quality Management Plan
- <sup>49</sup> AQMD, Guidance Document for Air Quality in Local Plans
- <sup>50</sup> SCAG Connect So Cal 2020-2045 Regional Transportation Plan/Sustainable Communities Strategies [connectsocial.org/Documents/Proposed/pfConnectSoCal-Plan.pdf](http://connectsocial.org/Documents/Proposed/pfConnectSoCal-Plan.pdf)
- <sup>51</sup> Ryan Reft, "Segregation in the City of Angels: A 1939 Map of Housing Inequality in L.A.," KCET, January 19, 2017. [kcet.org/shows/lost-la/segregation-in-the-city-of-angels-a-1939-map-of-housing-inequality-in-la](http://kcet.org/shows/lost-la/segregation-in-the-city-of-angels-a-1939-map-of-housing-inequality-in-la)
- <sup>52</sup> Hillel Aron, "The Last Freeway", Slake, July 2011. Found at [longreads.com/2015/03/23/the-last-freeway/](http://longreads.com/2015/03/23/the-last-freeway/)
- <sup>53</sup> University of Washington, Supply Chain Transportation & Logistics Center [depts.washington.edu/sctlctr/research-project-highlights/urban-goods-delivery-o](http://depts.washington.edu/sctlctr/research-project-highlights/urban-goods-delivery-o)
- <sup>54</sup> National Environmental Justice Advisory Council Report: Reducing Air Emissions Associated with Goods Movement: Working Toward Environmental Justice, 2009
- <sup>55</sup> National Ambient Air Quality Standards (NAAQS) and California Ambient Air Quality Standards (CAAQS) Attainment Status for South Coast Air Basin.
- <sup>56</sup> Information on the Freight Working Group can be found at [metro.net/projects/goods-movement/](http://metro.net/projects/goods-movement/)
- <sup>57</sup> Metro Equity Platform Framework, [media.metro.net/about\\_us/committees/images/report\\_tac\\_epf\\_2018-03.pdf](http://media.metro.net/about_us/committees/images/report_tac_epf_2018-03.pdf)
- <sup>58</sup> Port of Long Beach News and Press, [polb.com/port-info/news-and-press/study-confirms-ports-nationwide-impact-04-30-2019/](http://polb.com/port-info/news-and-press/study-confirms-ports-nationwide-impact-04-30-2019/)
- <sup>59</sup> Port of Los Angeles Facts and Figures, [polb.com/](http://polb.com/)

Los Angeles County  
Metropolitan Transportation Authority

One Gateway Plaza  
Los Angeles, CA 90012-2952

213.922.9200 Tel  
213.922.5259 Fax  
*metro.net*



## Equity for Goods Movement

Over the past few years Metro has acknowledged and embraced the need to understand equity issues and incorporate recommendations into its various planning processes. Through the formation of the Policy Advisory Committee (PAC) and in working with various stakeholders to advise Metro in creating the Board-approved Equity Platform<sup>1</sup>, Metro begun investing considerable effort and resources to understand equity concerns and risk factors to address impacts to vulnerable communities in its major planning initiatives and programs.

Metro initiated the LA County Goods Movement Strategic Plan in the wake of this heightened commitment and sought from the onset to understand better the relationship between goods movement and disparities and how best to acknowledge past impacts, mitigate existing issues, and identify future opportunities to improve the lives of county residents most affected by the movement of goods through the region. While prior goods movement planning efforts in the region have touched on these important issues, the Plan provides an opportunity to spotlight equity issues related to goods movement and create new approaches to working with affected communities.

To accomplish this goal, Metro should set equity as the foundation for its Goods Movement Strategic Plan and the Sustainable Freight Competitiveness strategy that has emerged through dialogue with the myriad goods movement stakeholders in LA County. Metro should also broaden and cement its communication channels to seek input from community-based organizations, equity-focused non-profit groups, residents and local businesses to better understand LA County's diverse social and economic ecosystem and existing disparities. By doing so, Metro will ensure that input from communities impacted by goods movement will lead the alignment between equity and economy, where "Just Growth" that is grounded in equity will facilitate healthier and longer-term economic prosperity.

More than just a symbolic gesture of support for equity issues, Metro's designation of equity as the core of the LA County Goods Movement Strategic Plan's Sustainable Freight Competitiveness Framework will serve as an ever present reminder that implementation of strategies developed through the Framework must be achieved in a way that lifts up those communities most marginalized and impacted by the movement of goods through the nation's most vital seaports and trade corridors. Metro must see through the lens of equity and sustainability as it develops programs, projects and policies that create safer and more efficient multimodal freight systems, maintain a resilient supply chain, generate a strong labor force and foster a culture of investment and innovation all in support of maintaining LA County's economic competitiveness in the national and global economy.

Actively and frequently engaging affected communities in the development, refinement and implementation of the Plan's programs and strategies will be crucial for Metro to achieve its goal of creating a relevant, effective and forward-thinking LA County Goods Movement Strategic Plan that serves the needs of the entire county.

---

<sup>1</sup> Metro Equity Platform Framework, [https://media.metro.net/about\\_us/committees/images/report\\_tac\\_epf\\_2018-03.pdf](https://media.metro.net/about_us/committees/images/report_tac_epf_2018-03.pdf)

## Key Strategies & Actions

1. Engage in meaningful, ongoing dialogue with equity-focused stakeholders and experts to develop a deeper understanding of equity issues, risk factors and disparities so that equity considerations are mainstreamed in Metro's Goods Movement planning efforts.
  - a. Establish a formal, recurring Goods Movement Equity Initiative Working Group comprising representatives from community-based environmental and health organizations, non-profits, universities, health agencies, and foundations to elevate understanding of equity issues within Metro's planning practice.
  - a. Develop communication channels with residents and local businesses to fully understand how they are impacted. Establish on-going coordination mechanisms with other equity focused committees and activities within Metro and with other regional efforts to ensure effective, consistent and collaborative planning, development and deployment of goods movement equity goals throughout Metro and within LA County.
  - b. Include Representation from the Goods Movement Equity Initiative Working Group at the Policy Advisory Council.
2. Develop a list of equity risk factors that are most affected by goods movement activities, create performance measures to track progress, and link Metro's equity promises and accountability.
  - a. Continue research and partnership with CBOs, public health, environmental, and academic partners to better understand equity risk factors and disparities that are most affected or exacerbated by goods movement activities in LA County to create goods movement performance measures that are aimed to close equity gaps.
  - b. Create a linkage between Metro's budget and funding priorities and equity risk factors to ensure that Metro investments support closing the equity gaps.
  - c. Collaborate with other Metro departments to develop a mechanism to provide just compensation for CBOs to meaningfully engage in Metro's planning processes, and make it part of Metro's agency policy.
3. Develop an information clearinghouse on goods movement equity strategies and programs in partnership with other departments within Metro in support of an agency-wide Equity Program
  - a. Work with Metro's Equity Officer and other departments to develop a collaborative system to disseminate information on Metro's initiatives on equity through updates provided to the public and within Metro.
  - b. Collect, maintain, and distribute information on LA county equity goods movement programs (e.g., scope, eligibility, available funding) to impacted parties.

## LA Metro Countywide Clean Truck Initiative

Metro should lead a Countywide Clean Truck Initiative to reduce toxic emissions from the movement of goods by diesel-powered trucks throughout Los Angeles County. The Initiative can accomplish this goal by securing funding, developing and advocating for supportive policies and programs, and fostering partnerships to accelerate the delivery and use of clean medium- and heavy-duty trucks. Accelerating the deployment of cleaner truck technologies and supporting infrastructure, particularly around high volume trade corridors in LA County, can help improve air quality and public health in equity-focused communities and is consistent with the Governor's Executive Order N-19-19, which calls for aligning transportation investments with the State's emissions goals through a wide deployment of clean vehicles.

A successful Countywide Clean Truck Initiative will feature several hallmarks. First, the Initiative will be built upon Metro's partnership with local, state, and federal agencies, and private entities such as the trucking industry, original equipment manufacturers for vehicles and charging infrastructure, and energy suppliers. Second, the Initiative will increase federal and state investment into LA County, lower the cost of zero emissions trucks, and facilitate the development of a market environment that further stimulates the acceleration and market penetration of clean vehicle technology. Third, the implementation of the Initiative will help advance a variety of individual clean truck programs - including the programmatic element of the I-710 EIR, which would unlock additional transportation enhancements along critical trade corridors and accelerate the delivery of public and private benefits. Finally, the Initiative will further cement Metro's position as a leader in developing and implementing innovative solutions that improve community, sustainability, public health, and goods movement challenges.

This Countywide Clean Truck Initiative will complement, enhance, and leverage existing efforts already underway in Los Angeles County. These efforts include the Ports of Los Angeles and Long Beach Clean Air Action Program (and associated Clean Truck Program), LA Cleantech Incubator programs, Mobile Source Air Pollution Reduction Review Committee investments, the AQMD Community Air Protection Program (AB617), and others. Metro's ability to provide regional leadership and collaboration through this Initiative and ability to complement and enhance existing programs while incorporating the input and needs of surrounding communities, the market readiness of clean fuels and technology, and the operating requirements of the trucking industry will be critical success factors of the overall Countywide Clean Truck Initiative.

### Key Strategies & Actions

1. Establish a formal, recurring Countywide Clean Truck Initiative Working Group consisting of representatives from community groups, the trucking industry, air quality regulators, the ports, utilities, researchers, and manufacturers.
  - a. Ensure affected communities are actively engaged in the design, development, and implementation of the program throughout its lifespan
  - b. Identify equity issues related to Initiative development and implementation, focusing on avoiding unnecessary financial, operational, and emotional burden on any given communities

- c. Develop subcommittees to focus on equity implications, coordination with existing regional efforts, technology, and funding/financing
  - d. Ensure that planning, development and deployment of vehicle technologies and supporting infrastructure take place in a concerted and simultaneous manner
  - e. Ensure that LA County will have a sufficient labor pool with appropriate skillsets to meet the increasing demand for new technology-based vehicle and infrastructure maintenance and operations
  - f. Identify and prioritize specific clean truck programs to be developed through the Initiative.
  - g. Propose governance and delivery mechanisms to oversee and implement the Initiative's various programs.
4. Develop an information clearinghouse in partnership with other agencies for Countywide clean truck programs
  - a. Develop a collaborative structure for maintaining an information clearinghouse with regional partner agencies
  - b. Collect, maintain, and distribute information on regional truck programs (e.g., scope, eligibility, available funding) to impacted parties
5. Establish revenue streams to fund the Countywide Clean Truck Initiative
  - a. Secure Metro-controlled funding as "seed funding"
  - b. Identify opportunities to leverage seed funding
  - c. Develop or advocate for additional, new revenue streams to support ongoing implementation of clean truck technology countywide
6. Develop scope, funding eligibility, funding methods, evaluation processes, performance metrics, and performance monitoring mechanisms for programs developed through the Countywide Clean Truck Initiative
  - a. Coordinate with other established programs
  - b. Define eligibility requirements and evaluation process
  - c. Finalize funding levels and financing options
  - d. Identify delivery mechanisms and governance needs
  - e. Develop performance metrics to measure success
  - f. Develop performance monitoring system
7. Develop and implement the 710 Clean Truck Program on the I-710 corridor
  - a. Develop program parameters and evaluation process
  - b. Receive and incorporate feedback and input from community groups into the design of the program
  - c. Coordinate the implementation and evaluation with Metros Highway Program, the Gateway Cities COG, and other stakeholders
  - d. Identify lessons learned and recommend modifications to Countywide Clean Truck Initiative and other clean truck programs

## Urban Freight Delivery

The volume in urban freight delivery is rapidly growing due to increasing population in the urban core and demand for faster deliveries, considerably impacting the congestion on local streets. Increasing demand for the same curb space from other uses, including bikeshare and other shared mobility services, residential street parking, transit services and pedestrian access, adds to the competition for the limited space. Combined, all these activities pose challenges to Metro's ability to provide a world class transportation system if left unorganized. For example, Vision 2028 calls for a travel speed improvement on the Countywide bus network by 30 percent as one of Metro's mobility and accessibility goals. Given myriad of activities that demand the use of limited real estate along the curb, figuring out optimal use cases and demand management strategies that will enhance accessibility and high quality mobility service is a daunting task. Moreover, the nature of curbside demand affects many divisions within Metro, including Operations, Program Management, Office of Extraordinary Innovation, Countywide Planning & Development, and others. The complexity of activities at the curb and Metro departments who have stakes in this subject area call for more robust agency-wide coordination and collaboration in achieving goals set forth by Vision 2028 and this Strategic Plan.

Local streets and curb space are primarily managed and maintained by local jurisdictions. As is in the City of Los Angeles, the LA Department of Transportation (LADOT); Department of Public Works, which includes Bureaus of Engineering Street Services, Sanitation, and Street Lighting; LA Department of Water and Power; and municipal transit providers exert various responsibility over curb space regulation and usage. Involvement of various city departments over curb space is a common practice amongst 88 cities and over one hundred unincorporated communities in LA County. Understanding local jurisdictions' needs, regulations and their mobility and accessibility goals is a critical factor in developing policies and strategies aimed to facilitate efficient and effective practice for curb space uses throughout the County.

The needs of delivery companies and businesses who receive delivery shipments also need to be well understood and reflected in such policies and strategies to support vibrant economy locally and Countywide. Across the County, many cities invest to support small businesses to flourish local economy. Many small businesses rely on on-street parking spaces for delivery and customer access. Delivery companies generally synchronize their service hours to their customers' business operating hours to minimize missed delivery. Sometimes these delivery hours may overlap with the peak commute hours and impact their operations while exacerbating congestion.

Within this complex environment, the Metro Goods Movement Planning group recognizes an opportunity to play an influential role in curbside demand management across LA County, both within Metro and in collaboration with its jurisdictional partners, delivery companies and local businesses. Metro's countywide reach through its extensive service and multimodal approach to transportation investments well position the agency to lead initiatives through partnerships with local agencies and stakeholders to reap benefits from efficient curbside use cases. Through its existing governance and institutional structures, Metro should vet how best to utilize its strength as a regional convener and policymaker to coordinate curbside demand management approaches with its regional partners and users. For example, Metro's Freight Working Group comprises members that represent industry stakeholders engaged in urban delivery. This group provides a foundation for Metro to fully understand common challenges



experienced by service providers, identify best practices, and explore collaborative solutions to curbside conflicts. In 2019 Metro's Goods Movement Planning team led a major effort to bring a Countywide awareness on curbside demand management concerns by partnering with the Federal Highway Administration to convene the LA Metro Curbside Demand Management Symposium, drawing participation from several Metro departments and cities across the County. With all five County Supervisors and representatives for all of LA County's 88 cities on its Board, Metro wields unique political power to create a platform of best practices and policy recommendations to benefit local, regional, state, and federal partners; attract grant funding to conduct pilot programs to test concepts and glean learnings.

The Goods Movement Planning team should build upon the success of the Freight Working Group, learnings from the FHWA sponsored symposium and use the existing governing and institutional structures to develop policies and strategies to help Metro meet the Vision 2028 goals through the lens of efficient and effective urban delivery and curbside demand management.

### Key Strategies & Actions

1. Continue the existing curbside mobility forum
  - a. Serve as a platform to exchange information on challenges and issues, state of practices, and best practices on curbside demand management operations, plans and policies by various organizations and users
  - b. Maintain a robust membership from local jurisdictions, Metro departments, and local curb space users
  - c. Develop a Countywide curbside mobility partnership strategy
  - d. Develop best practice guidance for LA County's curbside demand management
2. Develop Metro's Curbside Mobility Policy platform
  - a. Document and understand operational issues and challenges faced by Metro Bus Divisions with respect to existing conditions at curbside approaches
  - b. Document and understand operational issues and challenges faced by Metro's mobility groups who manage mobility programs such as bike share, on-demand services, and first and last mile connectivity
  - c. Engage with Metro's groups involved with Complete Streets Policy, Active Transportation Policy, Transit Corridor Planning, First and Last Mile, and Sustainability Plan to explore ways to incorporate urban delivery considerations to minimize unintended consequences of not including freight needs
3. Create a Countywide data portal for curb side demand management
  - a. Serve as a clearinghouse for curbside asset inventory
  - b. Serve as a clearinghouse regulations and ordinances that govern curb space use case at the local, regional and state level
4. Pursue pilot projects to test findings from all the efforts mentioned above
  - a. Define specific issues to be addressed through pilot projects
  - b. Define purpose and needs
  - c. Seek partnership within Metro and with external partners
  - d. Seek funding to implement pilot projects

## Investment in Workforce and Competency

The continued success of LA County as a global freight gateway not only depends on the quality of the multimodal freight infrastructure and the connections among its industries, gateways, and supply chain service providers, but also on the quality, quantity, and mobility of the regional workforce. The workforce required to support the goods movement sector is diverse and evolving in order to fulfill many roles required within myriad supply chain activities. Moreover, changes in technology and supply chain strategies to respond to ever-changing delivery expectations are increasing the complexity and sophistication of logistics operations, thereby creating new demands on and expectations of worker skills and knowledge. As a result, cultivating and supporting this workforce requires careful coordination across many partners, from workforce development entities and academic institutions that identify and train workers, to employers who hire them. Training goods movement workforce with right skills to meet evolving industry needs is critical to maintaining Los Angeles area's competitiveness as the gateway of choice and sustaining the region's economic vitality. Further, investing to nurture local workforce is an effective tool to correct disparities witnessed in race, income and education attainment through targeted pathway provisions toward underserved communities within LA County.

As a transportation planner and coordinator, designer, builder and operator for LA County, Metro takes the importance of investing in workforce development to heart. Metro has institutionalized training programs, developed career pathways, and instituted targeted hiring policies in public transit field. Specifically, Metro established Workforce Initiative Now-Los Angeles (WIN-LA) program; the Expose, Educate & Employ (E3) initiative and associated Metro Transportation School; and the Project Labor Agreement and Construction Careers Policy (PLA/CCP) to provide exposure, educational programming, and career pathways in construction, operations/maintenance, administration, and professional services both within Metro and throughout the transit industry. Many of the skills developed as part of Metro's programs – particularly related to project management, data visualization, forecasting, and compliance – also apply broadly across industry sectors, particularly goods movement and logistics. The undeniable connections and parallels between Metro's workforce development efforts in the transportation sector and other agencies in the logistics sector are ripe to be paired together to create overlapping and mutually reinforcing efforts, all in support of regional equity and economic growth.

There is also a growing recognition on impact of mobility and accessibility to jobs and one's economic and social upward mobility. In LA County, only 3.3 percent of goods movement jobs are accessible within one-hour transit trip. In making mobility investment decisions, this is an important fact for Metro to reference to as it strives to close the equity gaps through transportation means.

A well-trained and competent labor pool is a foundation for a region that embraces innovation and desires to be competitive. While it is not Metro's core purpose to provide goods movement-specific workforce development training, Metro serves important roles as an employer, workforce development partner, a regional mobility provider and a policymaking body. Several opportunities were highlighted for Metro through stakeholder dialogue as a regional leader and partner in advancing workforce competency goals. Metro should:

## Key Strategies & Actions

1. Partner with academic and research institutions to pursue applied research to understand gaps in skills and competencies of the region's logistics workforce and sought after by employers.
  - a. Inventory existing regional workforce development and training programs managed by regional stakeholders, like METTRANS, the ports, Long Beach City College, and others to identify institutional resources in this effort.
  - b. Work with the partners mentioned in 1.a. to further Metro's understanding on workforce skill and competency gaps in detail, e.g., at job classification levels.
  - c. Fully understand transferrable skills between transit and logistics industry and their benefits to articulate Metro's workforce investment priorities.
2. Expand Metro's partnership with trade schools and community colleges, and major employers to offer opportunities to experiment and validate existing workforce development programs.
  - a. Assess whether existing workforce development programs meet the worker and employer needs, and draw suggestions to Metro's workforce development programs for improvements.
3. Expand Metro's local and targeted hiring policies to benefit historically disadvantaged community members.
  - a. Evaluate existing Metro policies on local and targeted hiring to gauge areas of enhancements to ensure that Metro's hiring policies are designed to close equity gaps. These considerations may include CalEnviron disadvantaged communities' designation, criminal history, income, race and education attainment.
4. Expand Metro's current training programs with a foresight of training workforce of the future who will be equipped to respond to changing technologies in the transportation and transit industry.
  - a. Define skills and competencies needed to operate and maintain clean technology trucks, in conjunction with the Countywide Clean Truck Initiative.
  - b. Institutionalize training and apprenticeship programs to build a consistent pipeline to fulfill regional workforce needs.
  - c. Join Metro's Workforce Development Working Group led by the Human Capital and Development Department to ensure gaps in skills and competencies in logistics industries are integrated as opportunity areas for Metro's workforce development initiatives
5. Advocate for regional, state, and federal funding programs for building and enhancing workforce development and competency to ensure that workers in LA county will be able to capitalize on employment opportunities.
  - b. Understand existing policies surrounding workforce development investment to set a foundation for creating funding focused policies.
  - c. Establish a regional partnership around funding for workforce investment to develop local and regional revenue streams to provide LA county's match contribution for any regional/state/federal grants opportunities.

- d. Establish a regional funding advocacy campaign in coordination to call for increased/targeted funding for goods movement workforce development programs.
  - e. Define workforce skills and competencies needs to support the LA Metro Countywide Clean Truck Initiative to maintain supporting infrastructure.
6. Improve the Metro transit service network and ancillary regional services to meet the needs of the goods movement workforce and enhance their ability to access desirable jobs.
- a. Understand disparities in access to jobs for workers who use transit services, with a focus on logistics jobs through a gap analysis of Metro's transit service to identify opportunities to better serve future populations of workers
  - b. Develop recommendations to improve access to jobs throughout the day. For example, assess Metro's ability to provide "third-shift" service and other nontraditional commute services for the goods movement workforce.
  - c. Partner with regional municipal operators to address these mobility issues in areas that are wholly or partially served by other transit agencies

**Board Report**

---

**File #:** 2020-0223, **File Type:** Agreement**Agenda Number:** 6.

---

**PLANNING AND PROGRAMMING COMMITTEE  
JUNE 17, 2020****SUBJECT: CHAVEZ AND FICKETT JOINT DEVELOPMENT ENA EXTENSION****ACTION: APPROVE RECOMMENDATION****RECOMMENDATION**

AUTHORIZE the Chief Executive Officer to execute an amendment to the Exclusive Negotiations and Planning Agreement with Abode Communities to extend the term for one year, plus an option to extend the term for an additional year, for the joint development of Metro-owned property at Cesar E. Chavez Avenue and Fickett Street in Boyle Heights.

**ISSUE**

Abode Communities (the “Developer”) and Metro are parties to an Exclusive Negotiations and Planning Agreement (the “ENA”) for the development of a mixed-use project (the “Project”) on 1.56 acres of Metro-owned property (the “Site”) situated on the southwest corner of Cesar E. Chavez Avenue and Fickett Street in the Boyle Heights community of Los Angeles (see Attachment A - Site Plan). The ENA is set to expire on August 31, 2020, and an extension of the ENA term is necessary to provide the time for: (a) the Developer and Metro to consider and refine the Project’s design, (b) the Developer to lead Project-related stakeholder outreach and obtain Project entitlements and environmental clearance, and (c) the parties to negotiate and finalize the key terms and conditions of a Joint Development Agreement (“JDA”) and Ground Lease (“GL”), subject to Metro Board of Directors (“Board”) approval.

**DISCUSSION****Background**

In March 2018, Metro entered into an ENA with the Developer to plan and consider the development of the Project on the Site. The Project, as originally proposed, contemplated 60 units of affordable housing at 30-50% of the Area Median Income (AMI); a 25,000 sq. ft. grocery store; and a 6,500 sq. ft. community park. The careful integration of these diverse programmatic components of the Project have required a greater level of up-front site planning, design, operational, entitlement and cost analyses than most Metro joint development projects require. This analysis has been ongoing since the commencement of the ENA and has proved critical to the ultimate viability of the Project.

As part of this analysis, the Developer and Metro consulted with the City of Los Angeles's Recreation and Parks Department ("RAP") regarding the operation of the Project's proposed park. During these discussions, RAP indicated that it had acquired land one hundred feet south of the Site for a community park. The proximity of this new park to the Site has led the Developer to reconsider the Project's proposed park and to propose a community garden as a replacement.

The analysis also indicated interest in the Project by grocery store operators, provided that certain design changes were made to accommodate their operations. The Project's affordable housing element remains at 60 units, but the affordability level has been deepened from 30% of AMI to 20% of AMI. In addition, 30 of the units are being proposed to provide supportive housing to the formerly homeless population.

The up-front analysis for the Project is now complete, but the Developer will continue to refine the Project during the extended ENA term. This work will include a dialogue with community stakeholders about the Project's scope and design. The Developer will also explore partnerships with local small businesses and community-based organizations for the Project's needs, such as the operations of the potential community garden. Such outreach will follow-up on Metro's extensive community outreach efforts in 2016 that led to the creation of the development guidelines for the Site, which were approved by the Board in January 2017 and included in the development an RFP for the Site issued in March 2017. Following the developer-led community outreach effort and Metro staff's approval of the Project's scope and design, the Developer will submit an application to the City of Los Angeles for needed Project entitlements and environmental review under the California Environmental Quality Act ("CEQA"). The Project qualifies for a streamlined ministerial approval process, as well as an exemption from CEQA under SB35. During the extended ENA term, the parties will also negotiate the key terms and conditions of a JDA and GL for Board approval.

## **EQUITY PLATFORM**

Consistent with the Equity Platform pillar "listen and learn", the Proposed Project has gone through a lengthy community engagement process and secured support of the local Neighborhood Council and the Boyle Heights Design Review Advisory Committee. Furthermore, the Proposed Project is an opportunity to "focus and deliver" by adding much needed transit-oriented affordable housing stock in the community.

## **DETERMINATION OF SAFETY IMPACT**

Approval of this item will have no impact on safety as it only seeks a time extension for the ENA term during which no improvements will be constructed. An analysis of safety impacts will be completed and presented to the Board for consideration if and when negotiations result in proposed terms for a JDA and GL.

## **FINANCIAL IMPACT**

Funding for the joint development activities is included in the adopted FY20 budget under 401037, as adjusted to address COVID-19 impacts.

Impact to Budget

There is no impact to the FY20 budget, as adjusted to address COVID-19 impacts. Staff costs are included in the FY20 budget to negotiate the proposed transaction and review design and other project documents. No new capital investment or operating expenses are anticipated to implement the Project, and revenues from funds provided by the Developer will offset certain staff and project-related professional service costs.

**IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The recommendation supports strategic plan goal #3 “Enhance communities and lives through mobility and access to opportunity” by advancing a joint development project which will deliver critical community benefits, including a grocery store and transit-accessible affordable housing.

**ALTERNATIVES CONSIDERED**

The Board could choose not to extend the ENA term, in which case the ENA would expire on August 31, 2020. Metro could then choose to solicit new proposals for development of the Site from the development community. Staff does not recommend this alternative due to the time it would take to procure a new developer, and the lost benefit of the proposed Project, which will bring much needed affordable housing and a grocery store to the community. The Proposed Project is also in line with Metro’s Equity Platform and Strategic Plan goals.

**NEXT STEPS**

Upon approval of the recommended action, staff will prepare and execute an amendment to the ENA providing for a one-year extension of the term with an option to extend the term for an additional year if deemed necessary or prudent by Metro. Staff will continue working with Developer to finalize negotiations on the key terms and conditions of a JDA and GL and will return to Board for approval of key terms and conditions following the Developer’s securing of Project entitlements and environmental approvals, as needed, under CEQA from the City of Los Angeles. In addition, staff and the Developer will conduct Developer-led community outreach regarding the Project’s scope and its design during the ENA’s extended term.

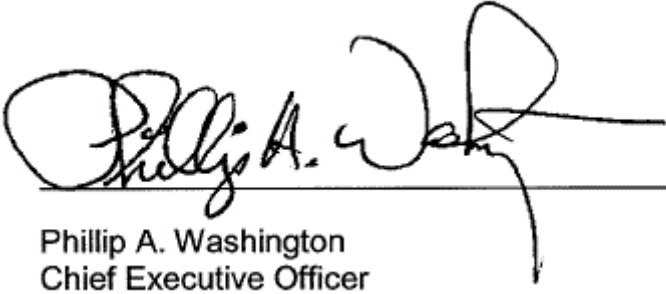
**ATTACHMENTS**

Attachment A - Site Map

Prepared by: Caroline Sim, Senior Director, Countywide Planning & Development, (213) 922-5517  
Greg Angelo, Senior Director, Countywide Planning & Development, (213) 922-3815  
Nick Saponara, Deputy Executive Officer, Countywide Planning & Development, (213) 922-4313  
Holly Rockwell, SEO, Real Estate, Transit Oriented Communities, Transportation Demand Management (213) 922-5585

Reviewed by:

Jim de la Loza, Chief Planning Officer, (213) 922-2920



Phillip A. Washington  
Chief Executive Officer

---



# ATTACHMENT A

## Site Map Chavez and Fickett Joint Development







# Next stop: building communities.

Chavez/Fickett Joint Development

Planning & Programming Committee

June 17, 2020

Legistar File #2020-0223



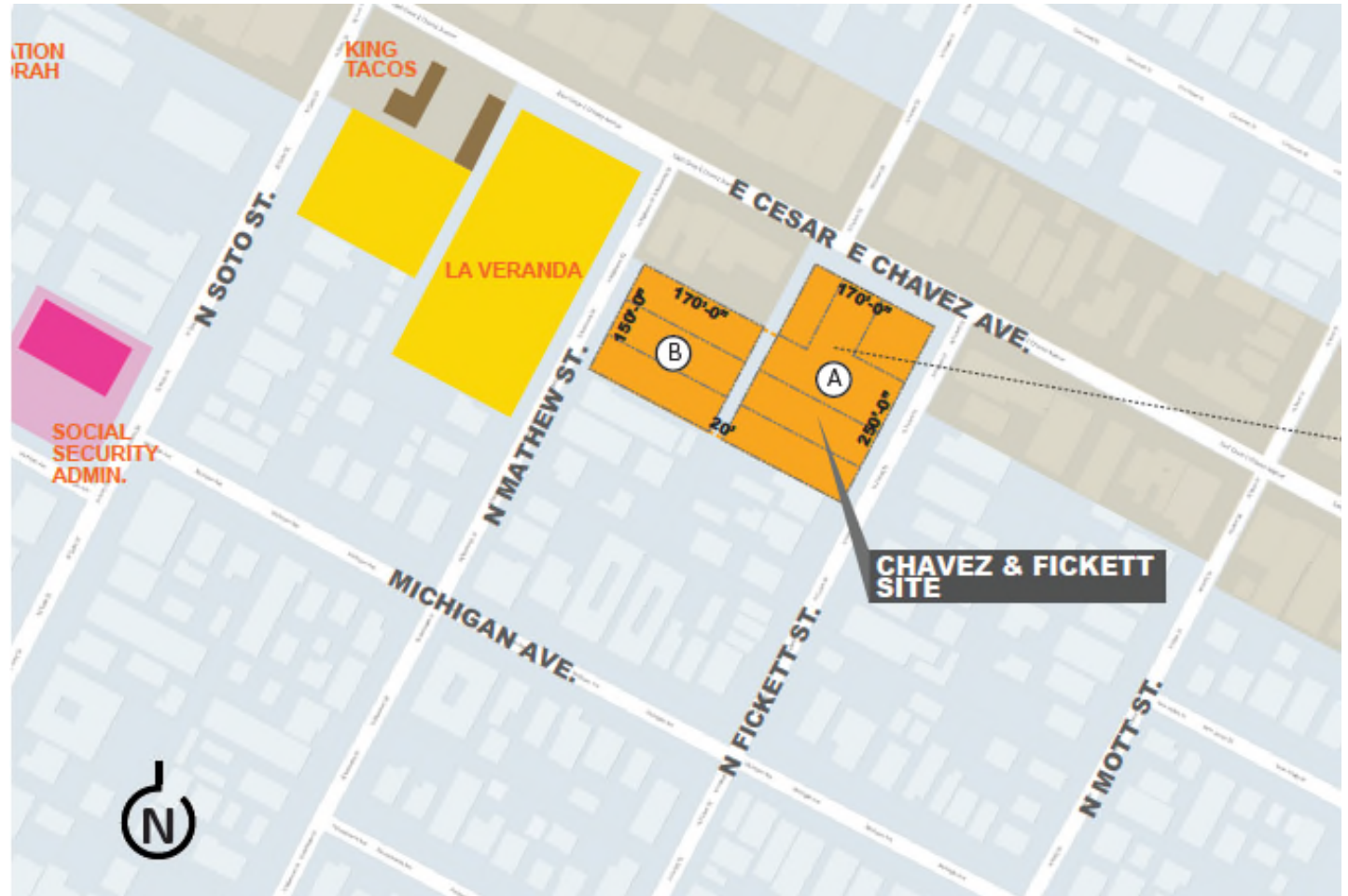
# Recommendation

- > Authorize the Chief Executive Officer to execute an amendment to the Exclusive Negotiation and Planning Agreement (“ENA”) with Abode Communities (“Developer”) to extend the term for one year, plus an option to extend the term for an additional year, for the joint development of Metro-owned property at Cesar E. Chavez Avenue and Fickett Street in Boyle Heights.



# Chavez/Fickett Joint Development Site

- Total Area:
  - 1.56 acres
- Parcel A:
  - 0.98 acres
  - Existing Parking Lot
- Parcel B:
  - 0.58 acres
  - Existing Vacant Lot
- Located 0.25 miles from Gold Line's Soto station



# Chavez/Fickett – Background/Status

- Metro entered into ENA with Developer in March 2018; ENA is set to expire August 2020.
- Proposed project includes 60 units of affordable housing at 20-50% AMI; a 25,000 SF grocery store, and a community garden.
- Careful integration of the project's diverse programmatic components required a greater level of up-front site planning, design, operational, entitlement and cost analyses than is typical.
- This up-front analysis is now complete and Developer needs additional time to refine the project's scope and design with Metro; lead community stakeholder outreach; and obtain entitlements and CEQA approval from the City of LA, among other things.

# Community Outreach

- Community outreach is scheduled to begin in summer 2020
  - Outreach will include:
    - Metro's Boyle Heights Design Review Advisory Committee
    - Boyle Heights Neighborhood Council and its relevant committee(s)
    - Boyle Heights community based organizations

# Next Steps

3<sup>rd</sup> Quarter 2020

- 1) Conduct community outreach.
- 2) Refine project scope and design.
- 3) Negotiate Joint Development Agreement (“JDA”) and Ground Lease terms.

4<sup>th</sup> Quarter 2020

- 1) Submit application for project entitlements and environmental review to City of LA.

2<sup>nd</sup> Quarter 2021

- 1) Return to Board for approval to enter into JDA & Ground Lease.



**Board Report**

**File #:** 2020-0334, **File Type:** Plan

**Agenda Number:** 7.

**PLANNING AND PROGRAMMING COMMITTEE**

**JUNE 17, 2020**

**EXECUTIVE MANAGEMENT COMMITTEE**

**JUNE 18, 2020**

**SUBJECT: MEASURE R AMENDMENT LANGUAGE**

**ACTION: APPROVE RECOMMENDATIONS**

**RECOMMENDATION**

CONSIDER:

- A. APPROVING the Measure R Ordinance Proposed Amendment Language (Attachment A); and,
- B. ADOPTING the Resolution Notifying the State Legislature of the Amendment (Attachment C).

**ISSUE**

This Board item presents proposed amendments and changes to the Measure R Ordinance (the Ordinance) to allow transfers between the highway and transit subfunds, and adds a project requested by a subregion. Board approval of this item will allow the amendment language to be presented at a public hearing, noticed to the required governing bodies, and reviewed by the Measure R Oversight Committee, which are steps required under the Ordinance prior to Board adoption of the amendment. The Public Utilities Code also requires that Metro adopt a resolution notifying the state legislature of the amendment.

**BACKGROUND**

The Ordinance identifies the allowable uses for the 0.5% countywide sales tax that funds Metro capital projects and transit operations. The Ordinance created both transit and highway capital subfunds that receive a percentage of the Measure R sales tax revenue and fund the capital projects listed on the Expenditure Plan (Attachment A of the Ordinance).

The Measure R Ordinance can be amended upon two-thirds vote of the Board. However, any amendment to provide for a transfer of moneys between the highway and transit subfunds can only occur every ten years, beginning 2020.



In anticipation of the first allowable transfer amendment, staff notified the Board in November 2019 and began a process to inform and reach out to stakeholders including Metro staff, Board staff, subregional councils, Policy Advisory Council, and the public at-large.

Staff distributed an information letter to all known interested parties in February 2020 that described when a transfer might be considered and included draft amendment language, and through April 2020 has responded to all questions received and to requests to attend subregional council meetings.

## **DISCUSSION**

The South Bay subregion has submitted the only actionable requests for the amendment. South Bay has asked that the remaining Measure R funding allocated to the South Bay Highway Program is reduced and transferred for a new transit program, and that the Ordinance allow for future transfers through 2030 without the need of a subsequent amendment. No other requested amendments or changes were offered.

The amount of the transfer differs from the amount initially requested by South Bay. The subregion's governing body, the South Bay Cities Council of Governments (SBCCOG) originally approved a request of \$560,000,000 in November 2019 to transfer from highways to transit. SBCCOG staff subsequently requested this amount be reduced to \$400,000,000 to provide for additional highway projects, and account for amounts already expended, programmed by the Metro Board, or contractually committed.

The following proposed changes to the Ordinance are therefore included. It would add a new Section 18 to the Ordinance. In addition, a mark-up of the affected sections of the Expenditure Plan is included as Attachment A.

### *Section 18.0 TRANSFERRING NET REVENUES BETWEEN SUBFUNDS*

- a. Net Revenues not to exceed \$400,000,000 shall be transferred from the Highway Capital Subfund to the Transit Capital Subfund no later than January 2030 for use on eligible Transit Capital Projects within the South Bay subregion. The amount of Net Revenues for the "Interstate 405, I-110, I-105, and SR-91 Ramp and Interchange Improvements (South Bay)" project on line 33 in Attachment A is reduced from \$906,000,000 to \$506,000,000. The "South Bay Transit Investments" project is added to the Transit Capital Projects as shown in Amended Attachment A.*
- b. Any surplus Net Revenues under Section 7(d)(4) may be transferred from the Transit Capital Subfund to the Highway Capital Subfund no later than January 2030 for one or more Highway Projects within the same subregion as the completed Transit Project.*
- c. Any surplus Net Revenues under Section 7(e)(4) may be transferred from the Highway Capital Subfund to the Transit Capital Subfund no later than January 2030 for one or more Transit Projects within the same subregion as the completed Highway Project.*

### Impact to South Bay Highway Program

The South Bay Highway Program has existed since the passage of Measure R in 2008, and the Metro Board has programmed \$238,207,000 to the South Bay subregion through January 2020 for eligible highway projects. The SBCCOG approved an additional request in March 2020 for \$230,835,278 of expenditures. Much of the previously programmed, expended, and newly requested funds are for planning and design, and do not include construction. The table included as Attachment B lists those South Bay Highway Program projects that will require future construction funding. Total construction costs for these projects are estimated at \$ 412,700,000. A 15% contingency would add another \$61,905,000. The transfer of \$400,000,000 from the South Bay Highway Program to a new transit program will eliminate construction funding for the previously-approved highway projects that have or will have completed pre-construction work. If the construction of these highway projects is ultimately pursued when funding is obtained, it may require that environmental and or design work is redone given the time lapsed.

The South Bay COG's position regarding the Measure R Transfer impact on the South Bay Highway Program is predicated on the fact that when Measure R SBHP was first created, it funded early phases (such as environmental and design phases) of Caltrans projects to strategically position them for outside funding for right-of-way and construction. The COG's position on the Measure R Transfer does not preclude Caltrans from seeking SBHP/MSP funding for those later phases but does not guarantee any funding support past PSE. The SBCCOG will work alongside Caltrans to secure those additional funds and help lobby Sacramento legislators.

The South Bay subregion also receives funding from the Measure M "Highway Operational Improvements" multi-year subregional program and this could potentially be used to pay for the Measure R unfunded construction projects. This multi-year subregional program will provide about \$13,000,000 of new funding for FY 2024. Funding in FY 2025 for the multi-year subregional program is expected to decline as the growth rate is tied to Metro's financial forecast, which will be lowered due to the current decrease in sales tax revenue caused by the global pandemic. In comparison, the construction need is \$412,700,000 (excluding contingency) for the Measure R South Bay Highway Program and an additional \$120,000,000 for new highway projects added to the multi-year subregional program by SBCCOG.

### Potential Future Amendments

Other potential amendments were considered, including those for the transfer of highway and transit Contingency to address future debt service, and for the use of surplus on Measure R projects that have yet to complete construction. Staff recommends that these potential transfers are deferred until after 2030 when the sales tax is nearer to its sunset and after projects are fully closed-out.

### **FINANCIAL IMPACT**

This is an informational item and does not have a direct financial impact.

### Impact to Budget

There is no direct impact to the FY20 budget.

### Multi-Year Impact

This item may result in a more rapid expenditure of Measure R funds. The balance of Measure R South Bay Highway Program funds that are subject to the transfer did not have identified uses; however, the subregion has identified transit uses for much of the amount and this may result in more Measure R debt financing.

### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

This item helps ensure fiscal responsibility in how funding determinations are made and transparency in the agency's investment decisions (Goal #5).

### **NEXT STEPS**

Should the Board approve the transfer amendment language, staff will initiate public and local government notice, schedule a public meeting and review by the Proposition R Independent Taxpayers Oversight Committee of Metro in September 2020.

Metro staff will develop guidelines for the use of the newly-created Measure R transit program that include eligibility criteria consistent with the Ordinance and existing Board policy, and determination of funding amounts.

The proposed amendment language would change the amount of funding for projects on the Expenditure Plan. Per Public Utilities Code Section 130350.5(k), this requires notification to the state legislature, no later than 365 days prior to the adoption of the amendment. Pursuant to the Code, the notification shall be in the form of a resolution adopted by the Metro Board. The resolution is included as Attachment C.

Upon completion of the 365-day notice period, Metro staff will schedule a formal amendment of the Ordinance for Board adoption, expected in July 2021. The amendment will require 2/3 Board approval.

### **ATTACHMENTS**


Attachment A - Expenditure Plan Mark-Up

Attachment B - South Bay Highway Program Unfunded Construction Projects

Attachment C - Resolution Notifying the State Legislature of the Amendment

Prepared by: Craig Hoshijima, DEO, Countywide Planning & Development, (213) 418-3384  
Laurie Lombardi, SEO, Countywide Planning & Development, (213) 418-3251

Reviewed by: James de la Loza, Chief Planning Officer, (213) 922-2920



Phillip A. Washington  
Chief Executive Officer

**Proposed One-Half Cent Sales Tax for Transportation: Expenditure Plan  
30 Years, Fiscal Year (FY) 2010 - 2039  
As Adopted by the Los Angeles County Metropolitan Transportation Authority Board of Directors July 24, 2008 and Amended \_\_\_\_\_, 2021**  
(\$ in millions)

**REVISED  
ATTACHMENT A**

for reference only - not priority order	Subfund	Potential Project in Alphabetical Order by Category (project definition depends on final environmental process)	Cost Estimate	New Sales Tax (Assembly Bill 2321)			Other Funds			Funds Available Beginning	Expected Completion	
				Minimum	Additional	Total	Federal Funding	State Funding	Local Funding (Rail is 3% except as noted)			
1		<b>Transit Projects: New Rail and/or Bus Rapid Transit Capital Projects. Could include rail improvements or exclusive bus rapid transit improvements in designated corridors.</b>										
2			Escalated \$									
3		Eastside Light Rail Access (Gold Line)	\$ 30	\$ 30	\$ -	\$ 30	\$ -	\$ -	\$ -	FY 2010	FY 2013	
4		Exposition Boulevard Light Rail Transit	\$ 1,632 <sup>a</sup>	\$ 925	\$ -	\$ 925	\$ -	\$ 353	\$ 354	FY 2010-12	FY 2013-15	
5		Metro and Municipal Regional Clean Fuel Bus Capital Facilities and Rolling Stock (Metro's share to be used for clean fuel buses)	\$ 150	\$ 150	\$ -	\$ 150	\$ -	\$ -	\$ -	FY 2010	FY 2039	
6		Regional Connector (links local rail lines)	\$ 1,320	\$ 160	\$ -	\$ 160	\$ 708	\$ 186	\$ 266 <sup>b</sup>	FY 2014-16	FY 2023-25	
7			Current 2008 \$									
8	Transit Capital Projects	Crenshaw Transit Corridor - <b>project acceleration</b>	\$ 1,470	\$ 235.5	\$ 971.5	\$ 1,207	To be determined	\$ 263 <sup>c</sup>		FY 2010-12	FY 2016-18	
9		Gold Line Eastside Extension	\$ 1,310	\$ -	\$ 1,271	\$ 1,271		\$ 39		FY 2022-24	FY 2033-35	
10		Gold Line Foothill Light Rail Transit Extension	\$ 758	\$ 735	\$ -	\$ 735		\$ 23		FY 2010-12	FY 2015-17	
11		Green Line Extension to Los Angeles International Airport	\$ 200	\$ -	\$ 200	\$ 200		TBD <sup>d</sup>		FY 2010-12	FY 2015-28 <sup>d</sup>	
12		Green Line Extension: Redondo Beach Station to South Bay Corridor	\$ 280	\$ -	\$ 272	\$ 272		\$ 8		FY 2028-30	FY 2033-35	
13		San Fernando Valley I-405 Corridor Connection (match to total project cost)	TBD	\$ -	\$ 1,000	\$ 1,000		\$ 31		FY 2030-32	FY 2038-39	
14		San Fernando Valley North-South Rapidways (Canoga Corridor) - <b>project acceleration</b>	\$ 188	\$ 32 <sup>e</sup>	\$ 150	\$ 182		\$ 6		FY 2010-12	FY 2014-16	
15		San Fernando Valley East North-South Rapidways - <b>project acceleration</b>	\$ 70	\$ 68.5 <sup>e</sup>	\$ -	\$ 68.5		\$ 2		FY 2013-15	FY 2016-18	
16		West Santa Ana Branch Corridor (match to total project cost)	TBD	\$ -	\$ 240	\$ 240		\$ 7		FY 2015-17*	FY 2025-27*	
17		Westside Subway Extension - to be opened in segments	\$ 4,200 <sup>f</sup>	\$ 900	\$ 3,174	\$ 4,074		\$ 126		FY 2013-15	FY 2034-36	
17a		<b>South Bay Transit Investments</b>	<del>\$ 500</del> \$ 400	\$ -	\$ -	<del>\$ 500</del> \$ 400		\$ -	\$ -	\$ -	As funds become available	
18		Capital Project Contingency (Transit)-Escalation Allowance for lines 8-17 to be based on year of construction	\$ 7,331	\$ 173	\$ 3,103	\$ 3,276		\$ 2,200	\$ 1,015	\$ 840 <sup>g</sup>	FY 2010	FY 2039
19	<b>Total New Rail and/or Bus Rapid Transit Capital Projects</b>	<del>\$ 18,939</del> <del>\$ 19,439</del> <u>\$ 19,339</u> <sup>h</sup>	\$ 3,408.5	\$ 10,381.5	<del>\$ 13,790</del> <del>\$ 14,290</del> <u>\$ 14,190</u>	\$ 2,908	\$ 1,554	\$ 1,965	FY 2010	FY 2039		

**Proposed One-Half Cent Sales Tax for Transportation: Expenditure Plan  
30 Years, Fiscal Year (FY) 2010 - 2039**

**As Adopted by the Los Angeles County Metropolitan Transportation Authority Board of Directors July 24, 2008 and Amended \_\_\_\_\_, 2021**  
(\$ in millions)

for reference only - not priority order	Subfund	Potential Project in Alphabetical Order by Category (project definition depends on final environmental process)	Cost Estimate	New Sales Tax (Assembly Bill 2321)			Other Funds			Funds Available Beginning	Expected Completion
				Minimum	Additional	Total	Federal Funding	State Funding	Local Funding (Rail is 3% except as noted)		
20	<b>Highway Projects: Capital Projects - Carpool Lanes, Highways, Goods Movement, Grade Separations, and Soundwalls</b>										
21			<b>Escalated \$</b>								
22		Alameda Corridor East Grade Separations Phase II	\$ 1,123	\$ 200	\$ 200	\$ 400	\$ 200	\$ 336	\$ 187 <sup>i</sup>	As funds become available	
23		BNSF Grade Separations in Gateway Cities	\$ 35	\$ -	\$ 35	\$ 35	\$ -	\$ -	\$ -	As funds become available	
24		Countywide Soundwall Construction (Metro regional list and Monterey Park/SR-60)	\$ 250	\$ 250	\$ -	\$ 250	\$ -	\$ -	\$ -	FY 2010	FY 2039
25		High Desert Corridor (environmental)	\$ 33	\$ -	\$ 33	\$ 33	\$ -	\$ -	\$ -	As funds become available	
26		Interstate 5 / St. Route 14 Capacity Enhancement	\$ 161	\$ 90.8	\$ -	90.8	\$ 15	\$ 41	\$ 14 <sup>j</sup>	FY 2010	FY 2013-15
27		Interstate 5 Capacity Enhancement from I-605 to Orange County Line	\$ 1,240	\$ 264.8	\$ -	\$ 264.8	\$ 78	\$ 834	\$ 63 <sup>j</sup>	FY 2010	FY 2016-17
28		I-5 Capacity Enhancement from SR-134 to SR-170	\$ 610	\$ 271.5	\$ -	\$ 271.5	\$ 50	\$ 264	\$ 24 <sup>j</sup>	FY 2010	FY 2013
29		I-5 Carmenita Road Interchange Improvement	\$ 389	\$ 138	\$ -	\$ 138	\$ 97	\$ 154	\$ - <sup>j</sup>	FY 2010	FY 2015
30			<b>Current 2008 \$</b>								
31	Highway Capital Projects	Highway Operational Improvements in Arroyo Verdugo subregion	\$ 170	\$ -	\$ 170	\$ 170	To be determined			As funds become available	
32		Highway Operational Improvements in Las Virgenes/Malibu subregion	\$ 175	\$ -	\$ 175	\$ 175					
33		Interstate 405, I-110, I-105, and SR-91 Ramp and Interchange Improvements (South Bay)	\$ 906	\$ -	<del>\$ 906</del> <del>\$ 406</del> <del>\$ 506</del>	<del>\$ 906</del> <del>\$ 406</del> <del>\$ 506</del>					
34		Interstate 5 North Capacity Enhancements from SR-14 to Kern County Line (Truck Lanes)	\$ 2,800	\$ -	\$ 410	\$ 410					
35		Interstate 605 Corridor "Hot Spot" Interchanges	\$ 2,410	\$ -	\$ 590	\$ 590					
36		Interstate 710 North Gap Closure (tunnel)	\$ 3,730	\$ -	\$ 780	\$ 780					
37		Interstate 710 South and/or Early Action Projects	\$ 5,460	\$ -	\$ 590	\$ 590					
38		State Route 138 Capacity Enhancements	\$ 270	\$ -	\$ 200	\$ 200					
39		Capital Project Contingency (Highway)-Escalation Allowance for lines 31-38 to be based on year of construction	\$ 2,575	\$ -	\$ 2,575.9	\$ 2,576					
40			<b>Total Capital Projects Highway: Carpool Lanes, Highways, Goods Movements, Grade Separations, and Soundwalls</b>	<b>\$ 22,337</b>	<b>\$ 1,215.1</b>	<del><b>\$ 6,664.9</b></del> <del><b>\$ 6,164.9</b></del> <del><b>\$ 6,264.9</b></del>					

**Proposed One-Half Cent Sales Tax for Transportation: Expenditure Plan  
30 Years, Fiscal Year (FY) 2010 - 2039**

**As Adopted by the Los Angeles County Metropolitan Transportation Authority Board of Directors July 24, 2008 and Amended \_\_\_\_\_, 2021**  
(\$ in millions)

for reference only - not priority order	Subfund	Operating and Capital Programs	Percent of New Sales Tax Net Revenues	New Sales Tax (Assembly Bill 2321)			Other Funds			Funds Available Beginning	Expected Completion												
				Minimum	Additional	Total Escalated	Federal Funding	State Funding	Local Funding (Rail is 3% except as noted)														
41	Ops	Bus Operations (Countywide Bus Service Operations, Maintenance, and Expansion. Suspend a scheduled July 1, 2009 Metro fare increase for one year and freeze all Metro Student, Senior, Disabled, and Medicare fares through June 30, 2013 by instead using Metro's Formula Allocation Procedure share of this subfund.)	20%	\$ -	\$ 7,880	\$ 7,880 k	Not Applicable		FY 2010	FY 2039													
42	Ops	Rail Operations (New Transit Project Operations and Maintenance)	5%	\$ -	\$ 1,970	\$ 1,970 k					Not Applicable		FY 2010	FY 2039									
43	Local Return	Major street resurfacing, rehabilitation and reconstruction; pothole repair; left turn signals; bikeways; pedestrian improvements; streetscapes; signal synchronization; and transit.	15% <sup>l</sup>	\$ 250	\$ 5,660	\$ 5,910 k									Not Applicable		FY 2010	FY 2039					
44	Tran. Cap.	Metro Rail Capital Projects - System Improvements, Rail Yards, and Rail Cars	2%	\$ -	\$ 788	\$ 788 k													Not Applicable		FY 2010	FY 2039	
45	Tran. Cap.	Metrolink Capital Improvement Projects within Los Angeles County (Operations, Maintenance, and Expansion)	3%	\$ 70	\$ 1,112	\$ 1,182 k																	Not Applicable
46		<b>Subtotal Transit and Highway Capital Projects</b>	<b>\$ 41,276<sup>m</sup></b>	<b>\$ 4,623.6</b>	<b>\$ 17,046</b>	<b>\$ 21,670</b>	<b>\$ 2,908</b>	<b>\$ 1,554</b>	<b>\$ 2,253</b>	FY 2010													
47		<b>Subtotal page 4</b>		<b>\$ 320.0</b>	<b>\$ 17,410</b>	<b>\$ 17,730</b>	Not Applicable																
48		1.5% for Administration	N/A	\$ 10	\$ 590	\$ 600	Not Applicable			FY 2010	FY 2039												
49		<b>Total</b>		<b>\$ 4,953.6</b>	<b>\$ 35,046</b>	<b>\$ 40,000</b>	<b>\$ 2,908</b>	<b>\$ 1,554</b>	<b>\$ 2,253</b>	FY 2010	FY 2039												

Notes:

- a. The Exposition Blvd Light Rail Transit project includes the following funds: Prop 1B Transit Modernization funds (\$250 M), State Transportation Improvement Program funds (\$103 M), Metro Propositions A and C funds (\$354 M).
- b. Systemwide ridership forecasts indicate need for a Regional Connector downtown. This expenditure plan assumes that Metro Long Range Transportation Plan funds freed-up from the Exposition Phase II project by passage of this sales tax will be redirected to the Regional Connector project by the Metro Board.
- c. Local funding for the Crenshaw Transit Corridor assumes a 3% local contribution (\$44 M) and a Metro Long Range Transportation Plan contribution (\$219 M).
- d. Local funding target and project schedule to be determined due to potential LAX contribution. First segment is included in the Crenshaw project.
- e. The San Fernando Valley North-South Rapidways minimum of \$100 M is divided between the East and Canoga segments.
- f. Unescalated cost estimate to Westwood.
- g. Assumes a 3% local contribution to the Escalation Allowance (\$225 M) and a Metro Long Range Transportation Plan contribution for project scheduling risk (\$615 M).
- h. Total new rail and/or bus rapid transit capital projects cost estimate subject to change when cost estimates are developed for the San Fernando Valley I-405 Corridor Connection (line 13) and the West Santa Ana Branch Corridor (line 16).
- i. The precise amounts of Federal and local funding for the Alameda Corridor East Grade Separations Phase II project are subject to change.
- j. For projects funded from other sources on or before December 31, 2008, the funds freed-up by passage of this sales tax shall remain in the subregion in which the project is located for projects or programs of regional significance (per AB 2321).
- k. Amounts are estimates. Actual amounts will be based on percentage of actual sales tax receipts net of administration.
- l. Local Return to the incorporated cities within Los Angeles County and to Los Angeles County for the unincorporated area of the County on a per capita basis per annual California Department of Finance population data.
- m. The total project cost estimate for the transit and highway capital projects of \$41.2 B includes \$12.9 B in as yet unidentified federal, state, local, and public-private partnership funds for highway projects.

Legend: Ops = Operations; Tran. Cap. = Transit Capital; SR = State Route; I = Interstate

\* The West Santa Ana Branch matching funds would be accelerated by utilizing Long Range Transportation Plan resources freed-up by the use of new sales tax funds on the Interstate 5 Capacity Enhancement from I-605 to Orange County Line project (line 27).

**Measure R South Bay Highway Program**  
**(Interstate 405, I-110, I-105, and SR-91 Ramp and Interchange Improvements (South Bay))**  
**Unfunded Construction Projects**  
**(\$ in thousands)**

<b>Lead Agency</b>	<b>Project Description</b>	<b>Amount Programmed (incl. Jun '20)</b>	<b>Estimated Construction Cost</b>
Carson/Metro	Upgrade Traffic Control Signals at the Intersection of Figueroa St and 234th St. and Figueroa and 228th st.	\$ 150	\$ 400
El Segundo	Park Place Roadway Extension and Railroad Grade Separation Project	\$ 5,350	\$ 51,500
Hawthorne	El Segundo Blvd Improvements Project Phase II	\$ 600	\$ 1,400
Hawthorne	120th St Improvements -- Crenshaw Blvd to Felton Ave	\$ 600	\$ 1,400
LA City	Alameda St. (South) Widening frm. Anaheim St. to Harry Bridges Blvd	\$ 2,875	\$ 15,000
LA City	Alameda St. (East) Widening Project	\$ 3,580	\$ 10,000
Metro	I-405 Improvements from I-105 to Artesia Blvd	\$ 17,381	\$ 120,000
Metro	I-405 Improvements from I-110 to Wilmington	\$ 17,400	\$ 120,000
Metro	I-405 N/B Aux Lane (Imperial Hwy to El Segundo)	\$ 14,000	\$ 80,000
Torrance	PCH at Crenshaw Blvd Intersection Imp	\$ 500	\$ 13,000
Total		\$ 62,286	\$ 412,700
	<i>15% Construction Capital Contingency</i>		\$ 61,905



# ATTACHMENT C

A RESOLUTION OF THE BOARD OF DIRECTORS  
OF THE LOS ANGELES COUNTY METROPOLITAN TRANSPORTATION AUTHORITY  
PROVIDING NOTICE OF PROPOSED AMENDMENTS TO THE MEASURE R SALES TAX  
ORDINANCE (#08-01) EXPENDITURE PLAN

WHEREAS, the Los Angeles County Metropolitan Transportation Authority (Metro) Board of Directors adopted Ordinance #08-01 on July 24, 2008 that imposes a 0.5 percent transaction and use tax applicable in the county, pursuant to California Public Utilities Code 130350.5; and,

WHEREAS, Ordinance #08-01 includes an expenditure plan identifying the projects and programs to be funded by Measure R sales tax revenues and the schedule during which Metro anticipates such revenues will be available for each project and program; and,

WHEREAS, Public Utilities Code section 130350.5(k) specifies that no later than 365 days prior to the adoption of an amendment to the Measure R expenditure plan the Board shall notify the Members of the Legislature representing the County of Los Angeles of all of the following:

- (1) A description of the proposed amendments to the expenditure plan that would do any of the following:
  - (A) Affect the amount of Measure R net revenues that is proposed to be expended on a capital project or projects identified in the expenditure plan.
  - (B) Delay the schedule for the availability of funds proposed to be expended on a capital project or projects identified in the expenditure plan.
  - (C) Delay the schedule for the estimated or expected completion date of a capital project or projects identified in the expenditure plan.
- (2) The reason for the proposed amendment.
- (3) The estimated impact the proposed amendment will have on the schedule, cost, scope, or timely availability of funding for the capital project or projects contained in the expenditure plan.

WHEREAS, section 130350.5(l) specifies that the notification required pursuant to subdivision (k) shall be achieved by resolution adopted by the Metro Board; and,

WHEREAS, this Resolution provides notice to the Members of the Legislature representing the County of Los Angeles of the proposed amendments to the Measure R expenditure plan.

## ATTACHMENT C

NOW, THEREFORE, THE BOARD OF DIRECTORS OF METRO DOES RESOLVE AS FOLLOWS:

SECTION 1. At a meeting on June 25, 2020, the Metro Board considered proposed language that amends the Measure R expenditure plan and affects the amount of net revenues to be expended by reducing the amount on an existing capital project listed on the expenditure plan and increasing funding for a newly created capital project.

SECTION 2. No sooner than 365 days after providing the statutorily required notice to Members of the Legislature, the Metro Board intends to adopt the proposed amendments to the Measure R expenditure plan described in the Metro Board report #2020-0334, attached hereto as Attachment A.

SECTION 2. The information provided to Members of the Legislature pursuant to section 130350.5(k) is included in Attachment A.

SECTION 3. This resolution shall be mailed to each of the Members of the Legislature representing the County of Los Angeles.

I certify that the foregoing Resolution was adopted by a majority vote of all members of the Los Angeles County Metropolitan Transportation Authority Board of Directors, at its meeting held on the 25<sup>th</sup> day of June, 2020.

---

MICHELE JACKSON  
Metro Board Secretary



## Board Report

---

**File #:** 2020-0412, **File Type:** Motion / Motion Response

**Agenda Number:** 8.

---

### PLANNING AND PROGRAMMING COMMITTEE

JUNE 17, 2020

### EXECUTIVE MANAGEMENT COMMITTEE

JUNE 18, 2020

#### Motion by:

#### **DIRECTORS BUTTS, BONIN, GARCIA, GARCETTI, and FASANA**

#### Modernizing the Metro Highway Program

On January 13, 2020, Chair Butts appointed a subcommittee of board staff to reconcile conflicting interpretations of policy direction with regard to the Metro Highway Department. His direction to the subcommittee was to “chart a roadmap toward a more future-oriented highway program that reflects the Board’s strategic priorities of efficiency (defined multimodally), safety, equity, and sustainability.” The scope of the subcommittee’s work included reviewing and recommending changes to relevant guidelines, policies, and procedures related to project scoping, prioritization, funding/eligibility, and stakeholder engagement.

In October 2014, the Metro Board adopted the Complete Streets Policy, marking a shift in philosophy from traditional highway capacity projects toward comprehensive, multimodal planning and implementation.

A key policy goal, especially in light of the Covid 19 Pandemic crisis, should aim to reduce vehicle miles travelled by expanding the traditional definition of Metro’s highway program including geometric changes, infrastructure and technologies in public rights of way that support transit, ridesharing and working from home.

In 2016, Measure M continued this trajectory by diversifying the types of projects and programs included in the expenditure plan, incorporating stakeholder input via a “bottom up” planning process, and giving subregions a more direct role in setting funding priorities on an ongoing basis. This decentralization of highway planning and the increasing prevalence of projects on city streets makes it timely to assess the structure, policies, and procedures of the Metro Highway Program to identify opportunities for increased alignment with current board policies, funding priorities, and street design best practices.

The subcommittee focused its recommendations on how the Metro Highway Program can better fulfill Metro’s role as a planner and funder, as well as a leader. These functions are traditionally

associated with planning, rather than construction. The subcommittee expressed confidence in the Highway Program's capabilities for engineering and project delivery of freeway projects. These recommendations are intended to guide the development of highway improvements without altering the project lists approved by voters.

On May 21, 2020, the subcommittee transmitted their final report to the Board Chair for review and consideration by the Board. The report outlines recommended actions that Metro should take to modernize the Highway Program, including broadening its mission, expanding funding eligibility, recommitting to the previously adopted Metro Complete Streets Policy, and updating performance metrics. The report is attached to this motion and is incorporated by reference.

**SUBJECT: MODERNIZING THE METRO HIGHWAY PROGRAM**

**RECOMMENDATION**

APPROVE Motion by Directors Butts, Bonin, Garcia, Garcetti, and Fasana that the Board direct the Chief Executive Officer to:

- A. Circulate the recommendations in this report for stakeholder input, including the Policy Advisory Council (PAC), the Technical Advisory Committee (TAC), and Councils of Governments (COGs).
- B. Initiate amendment processes for the Measure R Highway Program Eligibility Criteria and the Measure M Guidelines to clarify eligibility for transit, active transportation, and complete streets improvements, as described in Attachments A and B, and gather stakeholder input on proposed amendments concurrent with A, above; and
- C. Report back to the Planning & Programming Committee in 90 days with a summary of stakeholder input, Metro staff responses to recommendations, and proposed criteria/guideline amendments for the Board's consideration.

**ATTACHMENTS**

Attachment A - Recommended Improvements to Metro Highway Program

May 21, 2020

TO: James T. Butts, Metro Board Chair  
FROM: Metro Board Staff Highway Subcommittee  
SUBJECT: Recommended Improvements to Metro Highway Program

## ISSUE

In February 2020, Metro Board Chair James Butts created a subcommittee to address various concerns related to the Metro Highway Program raised by board members, cities, councils of governments, and other stakeholders. The subcommittee reviewed relevant plans and policy documents, consulted with Metro staff, and developed recommendations regarding funding guidelines, project eligibility, complete streets, stakeholder involvement, future planning needs, and technical assistance for local jurisdictions. These recommendations are provided herein for the Board's consideration.

## BACKGROUND

In 2008 and 2016, Los Angeles County voters supported multimodal funding measures to improve mobility and ease congestion by providing new transportation options. Both measures included major transit and highway capital projects, as well as funding programs for subregional projects. The measures were specific with respect to some improvements (e.g. "SR-57/SR-60 Interchange Improvements") while others were described in more general terms (e.g. "South Bay Highway Operational Improvements"). During the implementation of Measure M subregional programs, several cities and subregional councils of governments have raised the need for consistent policies relating to funding multimodal projects within the highway program. Metro Board Chair James Butts appointed a subcommittee of board staff in February 2020 to provide recommendations for updating the Metro Highway Program. The Chairman's charter was to:

*"Chart a roadmap toward a more future-oriented highway program that reflects the Board's strategic priorities of efficiency (defined multimodally), safety, equity and sustainability."*

The subcommittee met twice to discuss issues with current Highway Program policies and procedures. A third meeting was canceled in response to COVID-19. Additionally, subcommittee members reviewed dozens of relevant documents, as described in Attachment C.

## DISCUSSION

Metro is the primary agency responsible for the planning, funding, constructing, operating, and maintaining Los Angeles County's transportation system. In partnership with Caltrans, the Metro Highway Program works to plan, fund, and provide technical/professional services and construction management/support for major highway capital projects. Since the passage of Measures R and M, the Highway Program has also had responsibility for administering subregional highway programs, in partnership with councils of governments.

In October 2014, the Metro Board adopted the Complete Streets Policy, marking a shift in philosophy from traditional highway capacity projects toward comprehensive, multimodal planning and implementation. In 2016, Measure M continued this trajectory by diversifying the types of projects and programs included in the expenditure plan, incorporating stakeholder input via a "bottom up" planning process, and giving subregions a more direct role in setting funding priorities on an ongoing basis. This decentralization of highway planning and the increasing prevalence of projects on city streets makes it timely to assess the structure, policies, and procedures of the Metro Highway Program to identify opportunities for increased alignment with current board policies, funding priorities, and street design best practices.

The subcommittee focused its recommendations on how the Metro Highway Program can better fulfill Metro's role as a planner and funder, as well as a leader. These functions are traditionally associated with planning, rather than construction. The subcommittee expressed confidence in the Highway Program's capabilities for engineering and project delivery of freeway projects. These recommendations are intended to guide the development of highway improvements without altering the project lists approved by voters.

The subcommittee's recommendations are as follows:

### ***Metro as Planner***

Historically, streets have been designed and operated to emphasize movement of motorized vehicles rather than people. The emergence of active transportation and smaller, neighborhood-scale vehicles has broadened the planning objectives for highway and street improvements in response to 21<sup>st</sup> Century mobility and sustainability objectives. As the primary transportation planning agency in Los Angeles County, Metro's role is to envision how streets and freeways should function as multimodal public facilities in the coming decades to meet the region's mobility needs and support a safe, sustainable, and equitable transportation future, and then work with stakeholders and implementing public and private-sector partners to translate that vision into projects. The Complete Streets Policy recognizes these many uses of the public right-of-way and establishes procedures to ensure their adequate consideration in project development, subject to applicable exceptions. Metro should ensure the agency's multimodal vision for balancing the modal uses of public rights-of-way is integrated into each and every plan, policy, and/or project, regardless of which functional unit is leading the work.

Metro should:

1. Incorporate staff with multimodal planning expertise in all project development teams to identify opportunities and challenges early and evaluate potential solutions before options are precluded by budget and right-of-way constraints.
2. Ensure that all Metro-led highway planning processes include a multimodal stakeholder participation process that includes review of staff drafts prior to consideration by the Metro Board using existing Metro and/or COG stakeholder advisory committees or a new study-specific committee, as warranted.
3. Include analysis of greenhouse gas emissions resulting from Metro-funded highway projects in forthcoming Metro sustainability and climate action plans, including *Moving Beyond Sustainability/Sustainability Plan 2020*.
4. Incorporate multimodal recommendations in Metro's upcoming Joint Systemwide Strategic Highway Plan, the Goods Movement Strategic Plan, and any other relevant ongoing strategic planning activities.
5. Include technology, policy, and land use strategies to promote sustainable distribution and neighborhood delivery in the Goods Movement Strategic Plan and/or the I-710 Clean Truck Element.
6. Coordinate implementation of the Countywide Strategic Truck Network and Active Transportation Strategic Plan to ensure a balanced highway/arterial/street network that safely serves pedestrians, bicycles, slow-speed vehicles, buses, rail alignments, automobiles, and goods movement vehicles.

7. Incorporate Transportation Demand Management (TDM) tools and projects as components of Metro's mobility and sustainability strategies, with particular emphasis on those that reduce Vehicle Miles Traveled (VMT).

### ***Metro as Funder***

Metro administers over two-thirds of transportation funding in Los Angeles County, both as the direct recipient of four half-cent sales taxes and the programming agent for multiple state and federal funding sources. Metro should ensure that funding decisions and guidelines are aligned with its multimodal vision.

Metro should:

1. Expand funding eligibility for transit and active transportation projects by clarifying that all multimodal project elements within a street right-of-way are eligible for highway funding programs in all applicable guidelines, including Measure R Highway Program Criteria and Measure M Guidelines. (See Attachments A and B.)
2. Clarify funding eligibility for projects and technologies that support the implementation of TDM strategies in applicable programs.
3. Ensure that project and program objectives and performance criteria are defined multimodally and equitably (e.g. using person throughput instead of vehicle throughput; safety of vulnerable road users; reduction of VMT).
4. Replace the use of Level of Service (LOS) with VMT reduction as a criterion in all funding decisions. Coordinate with Caltrans to ensure that Metro's application of VMT performance criteria is consistent with Caltrans.
5. Ensure that all discretionary funding programs, including Multiyear Subregional Programs, conform to Metro's Complete Streets Policy, which requires all funding recipients to have locally adopted complete streets policies. Provide additional technical assistance to local jurisdictions to support compliance, if needed.
6. Require the use of a complete streets checklist for all Metro-funded projects, consistent with Metro's Complete Streets Policy.
7. Establish aggregate countywide VMT reduction objectives consistent with statewide regional greenhouse gas emissions targets and ensure funding decisions support the attainment of countywide targets.

### ***Metro as Leader***

In addition to its statutory authority, Metro is a leader in the transportation sector that other agencies across the nation look to for guidance and best practices. Metro also partners with other agencies at all levels of government and holds considerable influence in these relationships. Metro should promote best practices in highway planning to achieve its vision, and seek to shape guidance from state and federal partners to promote multimodal planning.



Metro should:

1. Develop comprehensive performance evaluation methods for arterial streets, including mobility, safety, health/sustainability, and equity, and assist local governments with data collection.
2. Engage with Caltrans in the development of SB743 guidelines to responsibly transition highway planning from LOS to VMT to advance the goals outlined in this memo.
3. Research and promote best practices for emerging/increasing uses of arterial streets, including first/last mile delivery, curb management, bus transit priority, micromobility, and active transportation, including TDM best practices to support emerging modes and/or trip reduction.
4. Offer technical assistance to local jurisdictions on incorporating emerging highway/arterial and TDM best practices into their General Plan Circulation Element.
5. Maintain the confidence of Los Angeles County voters by continuing to advance projects and programs included in the Measure R and Measure M expenditure plans.

### FINANCIAL IMPACT

This action has no immediate financial impact. Any future changes to project scopes or budgets will be subject to Metro's cost containment policies.

### IMPLEMENTATION OF STRATEGIC PLAN GOALS

The recommended changes to the Metro Highway Program support the following Strategic Plan goals:

*Goal 1: Providing high quality mobility options that enable people to spend less time traveling*

The Highway Program will support all modes that travel on the State conventional highways and major and minor arterials, provide safer and more convenient travel options, and reduce demand for vehicular travel on congested streets and highways.

*Goal 2: Deliver outstanding trip experience for all users of the transportation system*

The Highway Program will plan for the safety, comfort, and conveniences of all road users.

*Goal 3: Enhance communities and lives through mobility and access to opportunity*

The Highway Program will invest in projects that support the mobility needs of diverse communities, including those who experience barriers to accessing private vehicles.

*Goal 4: Transform LA County through regional collaboration and national leadership*

The Highway Program will promote best practices in multimodal planning, stakeholder engagement, and street design amongst local, state, and federal partner agencies.

*Goal 5: Provide responsive, accountable, and trustworthy governance within the Metro organization*

The Highway Program will make decisions transparently and in consultation with diverse stakeholders, including local agencies and community members.

### ALTERNATIVES CONSIDERED

The Board could choose not to endorse these recommendations and not to make revisions to Measure R and Measure M guidelines. This is not recommended because it would leave current conflicts over highway project eligibility and policy direction unresolved.

### NEXT STEPS

These recommendations touch a wide range of staff work. In the coming weeks and months, Metro staff will need to review their roles, responsibilities, existing work plans, and scopes for plans that are underway to ensure that these recommendations are incorporated. Additionally, staff will need to revisit prior commitments, such as the Complete Streets Policy's implementation section, to set new timelines for deliverables that have not been completed on schedule. Metro staff should report back to the Board in 90 days.

### ATTACHMENTS

Attachment A – Recommended Revisions to Measure R Highway Program Criteria

Attachment B – Recommended Revisions to Measure M Guidelines

Attachment C – Literature Review

## ATTACHMENT A

### RECOMMENDED REVISIONS TO MEASURE R HIGHWAY PROGRAM CRITERIA

*The following shall replace Measure R Highway Program eligibility criteria in their entirety:*

#### **Project Eligibility for Highway Operational Improvements and Ramp/Interchange Improvements**

The intent of a Measure R Highway Operational Improvement is to improve multimodal efficiency, safety, equity, and sustainability along an existing State Highway corridor by reducing congestion and operational deficiencies that do not significantly expand the motor vehicle capacity of the system, or by incorporating complete streets infrastructure into the corridor, in accordance with the Board-adopted policies set forth in Metro's Complete Streets Policy, Active Transportation Strategic Plan, and First/Last Mile Strategic Plan. In addition to those eligible projects on the State Highway System, for Measure R, projects located on primary roadways, including principal arterials, minor arterials, and key collector roadways, will be considered eligible for Operational Improvements and for ramp and interchange improvements.

Examples of eligible improvement projects include:

- interchange modifications;
- ramp modifications;
- auxiliary lanes for merging or weaving between adjacent interchanges;
- curve corrections/improve alignment;
- signals and/or intersection improvements;
- two-way left-turn lanes;
- intersection and street widening
- traffic signal upgrade/timing/synchronization, including all supporting infrastructure;
- traffic surveillance;
- channelization;
- Park and Ride facilities;
- turnouts;
- shoulder widening/improvement;
- safety improvements;
- on-street bus priority infrastructure, including but not limited to bus lanes, signal prioritization, queue jumps, bus boarding islands/curb extensions, and bus stop improvements;
- Class I, II, III, or IV bikeways;
- sidewalk improvements, including but not limited to widening, shade trees, and curb ramps;
- pedestrian safety improvements, including but not limited to bulb-outs, refuge islands, midblock crossings, pedestrian signals/beacons, raised intersections/pedestrian crossings, and scramble crosswalks;

- transportation infrastructure in a public right-of-way that supports the implementation of TDM strategies.

Up to 20% of a subregion's Operational Improvement dollars may be used for soundwalls. Landscaping installed as a component of an operational improvement must be limited to no more than 20% of a project's budget. State of good repair, maintenance and/or stand-alone beautification projects are not eligible. Other projects could be considered on a case-by-case basis as long as a nexus to State Highway Operational Improvements can be shown, such as a measurable reduction in Vehicle Miles Traveled.

## ATTACHMENT B

### RECOMMENDED REVISIONS TO MEASURE M GUIDELINES, SECTION X MULTI-YEAR PROGRAMS (HIGHWAY SUBFUNDS)

*The following shall replace subsection 'A. "Highway Efficiency and Operational Improvements" definition:' in its entirety.*

Highway Efficiency and Operational Improvements includes those projects, which upon implementation, would improve regional mobility and system performance; enhance multimodal efficiency, safety, equity, and sustainability; improve traffic flow, trip reliability, travel times; and reduce recurring congestion, high-frequency traffic incident locations, and operational deficiencies on State Highways. Similarly, improvements which achieve these same objectives are eligible on major/minor arterials or key collector roadways. Highway subfunds are eligible for pre-construction and construction related project phases as referenced in Sections IX and X and are subject to eligibility criteria and phasing thresholds that will be developed within 6 months as part of the applicable administrative procedures. In accordance with the Board-adopted policies set forth in Metro's Complete Streets Policy, Active Transportation Strategic Plan, and First/Last Mile Strategic Plan, complete streets projects and project elements are eligible for highway subfunds. State of good repair, maintenance and/or stand-alone beautification projects are not eligible for Highway subfunds. Other projects could be considered on a case-by-case basis as long as a nexus to Highway Efficiency and Operational Improvements can be shown, such as a measurable reduction in Vehicle Miles Traveled.

Examples of Eligible Projects:

- System and local interchange modifications
- Ramp modifications/improvements
- Auxiliary lanes for merging or weaving between adjacent interchanges
- Alignment/geometric design improvements
- Left-turn or right-turn lanes on state highways or arterials
- Intersection and street widening/improvements
- New traffic signals and upgrades to existing signals, including left turn phasing, signal synchronization, and all supporting infrastructure
- Turnouts for safety purposes
- Shoulder widening/improvements for enhanced operation of the roadway
- Safety improvements
- Freeway bypass/freeway to freeway connections providing traffic detours in case of incidents, shutdowns or emergency evacuations
- ExpressLanes
- On-street bus priority infrastructure, including but not limited to bus lanes, signal prioritization, queue jumps, bus boarding islands/curb extensions, and bus stop improvements
- Class I, II, III, or IV bikeways
- Sidewalk improvements, including but not limited to widening, shade trees, and curb ramps

- Pedestrian safety improvements, including but not limited to bulb-outs, refuge islands, midblock crossings, pedestrian signals/beacons, raised intersections/pedestrian crossings, and scramble crosswalks
- Transportation infrastructure in a public right-of-way that supports the implementation of TDM strategies

*The following shall replace subsection ‘C. “Multi-Modal Connectivity” definition:’ in its entirety.*

**“Multi-Modal Connectivity” definition:**

Multi-modal connectivity projects include those projects, which upon implementation, would improve regional mobility and network performance; provide network connections; reduce congestion, queuing or user conflicts; enhance multimodal efficiency, safety, equity, and sustainability; encourage ridesharing; and reduce vehicle miles traveled. Project should encourage and provide multi-modal access based on existing demand and/or planned need and observed safety incidents or conflicts. Subfunds are eligible for pre-construction and construction related work phases of projects with the restrictions outlined under “Pre-Construction Activities” title under Readiness in Section IX. State of good repair, maintenance and/or stand-alone beautification projects are not eligible for Highway subfunds.

Examples of Eligible Projects:

- Transportation Center expansions
- Park and Ride expansions
- Multi-modal access improvements
- New mode and access accommodations
- First/last mile infrastructure

*The following shall replace subsection ‘D. “Freeway Interchange Improvement” definition:’ in its entirety.*

**“Freeway Interchange Improvements” definition:**

Freeway Interchange Improvements includes those projects, which upon implementation, would improve regional mobility and system performance; enhance safety by reducing conflicts; improve traffic flow, trip reliability, and travel times; and reduce recurring congestion and operational deficiencies on State Highways. Similarly, improvements on major/minor arterials or key collector roadways which achieve these same objectives are also eligible under this category. Highway subfunds are eligible for pre-construction and construction related work phases of projects with the restrictions outlined under “Pre-Construction Activities” title under Readiness in Section IX. In accordance with the Board-adopted policies set forth in Metro’s Complete Streets Policy, Active Transportation Strategic Plan, and First/Last Mile Strategic Plan, complete

streets projects and project elements are eligible for highway subfunds. State of good repair, maintenance improvements and/or stand-alone beautification projects are not eligible for Highway subfunds.

*The following shall replace subsection 'E. "Arterial Street Improvements" definition:' in its entirety.*

**"Arterial Street Improvements" definition:**

Arterial Street improvements include those projects, which upon implementation would improve regional mobility and system performance; enhance multimodal efficiency, safety, equity, and sustainability; improve traffic flow, trip reliability, and travel times; and reduce recurring congestion and operational deficiencies. Projects must have a nexus to a principal arterial, minor arterial or key collector roadway. The context and function of the roadway should be considered (i.e., serves major activity center(s), accommodates trips entering/exiting the jurisdiction or subregion, serves intra-area travel) and adopted in the City's general plan. In accordance with the Board-adopted policies set forth in Metro's Complete Streets Policy, Active Transportation Strategic Plan, and First/Last Mile Strategic Plan, complete streets projects and project elements are eligible for highway subfunds. Highway subfunds are eligible for pre-construction and construction related work phases of projects with the restrictions outlined under "Pre-Construction Activities" title under Readiness in Section IX. State of good repair, maintenance improvements and/or stand-alone beautification projects are not eligible for Highway subfunds.

Examples of Eligible Projects:

- Intersection or street widening
- Two-way left-turn or right turn lanes
- New traffic signals and upgrades to existing signals, including left turn phasing
- Sight distance corrections/improve alignment
- Turnouts
- Safety improvements
- On-street bus priority infrastructure, including but not limited to bus lanes, signal prioritization, queue jumps, bus boarding islands/curb extensions, and bus stop improvements
- Class I, II, III, or IV bikeways
- Sidewalk improvements, including but not limited to widening, shade trees, and curb ramps
- Pedestrian safety improvements, including but not limited to bulb-outs, refuge islands, midblock crossings, pedestrian signals/beacons, raised intersections/pedestrian crossings, and scramble crosswalks
- Transportation infrastructure in a street right-of-way that supports the implementation of TDM strategies

## ATTACHMENT C

### LITERATURE REVIEW

The subcommittee members reviewed precedential documents to establish a baseline understanding of current highway-related policies and practices. Reviewed documents include the following board-approved policies, program guidelines, board actions, administrative procedures, and relevant highway studies (in chronological order):

- Board motion on Status Report on Financial Forecast to Deliver Twenty-Eight by '28 (February 2019)
- Metro's "Vision 2028 Plan" (June 2018)
- City College of New York's Complete Streets Considerations for Freight and Emergency Vehicle Operations (May 2018)
- Board-adopted Measure M Master Guidelines including Substitute Motion (June 2017)
- Measure M Ordinance (June 2016)
- Los Angeles County Strategic Goods Movement Arterial Plan (CSTAN) (May 2015)
- Subregional Mobility Matrices (April 2015)
- Board-adopted Complete Streets Policy (October 2014)
- Recommendations from the Reconvened Measure R Highway Advisory Committee (2014)
- Board-approval of the updated project list of the Measure R Highway Subregional Programs in six subregions (November 2013)
- Clarification Board Item on Project Eligibility for Measure R Highway Operational Improvements and Ramp Interchange Improvements (June 2012)
- Board-adopted 2009 Long Range Transportation Plan for Los Angeles County including Attachment D-1, Clarification on Project Eligibility for Highway Operational Improvement and Ramp/Interchange Improvements, of the Measure R Highway Program Funding Strategy (October 2009)
- 2009 Long Range Transportation Plan Update: Guiding Principles and Financial Assumptions (September 2009 Board Item)
- Measure R Ordinance (2008)
- Proposition C Ordinance (1990)
- "On the Road to the Year 2000 - Highway Plan for LA County" (1987)
- Proposition A Ordinance (1980)





Board Report

File #: 2020-0096, File Type: Program

Agenda Number: 27.

PLANNING AND PROGRAMMING COMMITTEE  
JUNE 17, 2020

SUBJECT: MEASURE R AND M HIGHWAY SUBREGIONAL PROGRAM SEMI-ANNUAL UPDATE

ACTION: APPROVE RECOMMENDATIONS

RECOMMENDATION

CONSIDER:

- A. APPROVING \$178,107,100 in additional programming within the capacity of the Measure R Highway Subregional Programs and funding changes via the updated project list as shown in Attachment A for:
  - Highway Operational Improvements in Arroyo Verdugo
  - Highway Operational Improvement in Las Virgenes Malibu
  - I-405, I-110, I-105 and SR-91 Ramp and Interchange Improvements (South Bay)
  - I-605 Corridor “Hot Spots” Interchange Improvements in Gateway Cities
  - I-710 South and/or Early Action Projects in Gateway Cities
  
- B. APPROVING deobligation of \$23,214,900 dollars of previously approved Measure R Highway Subregional Program funds for re-allocation at the request of project sponsors;
  
- C. APPROVING \$5,250,000 in additional programming of Measure M Multi-Year Subregional Program (MSP) funds as shown in Attachment B for:
  - Transportation System and Mobility Improvements Program (Expenditure Line 66) project number MM5508.05
  - I-605 Corridor “Hot Spots” Interchange Improvements Program (Expenditure Line 61) project number MM5509.05
  
- D. DELEGATING to the CEO or his designee the authority to:
  1. amend Measure R funding agreements to modify the scope of work of projects and project development phases consistent with eligibility requirements;
  2. allow changes in project sponsor to deliver board approved projects; and
  
- E. AUTHORIZING the CEO or his designee to negotiate and execute all necessary agreements for the Board-approved projects; and

## **ISSUE**

The Measure R Highway Subregional Program update allows the Metro Highway Program and each subregion or lead agency to revise delivery priorities and amend project budgets for the implementation of the Measure R Highway subregional projects. The attached updated project lists include projects which have received prior Board approval, as well as proposed changes related to schedules, scope, funding allocation and the addition or removal of projects. The Board's approval is required as the updated project lists serve as the basis for Metro to enter into agreements with the respective implementing agencies.

## **BACKGROUND**

Lines 31, 32, 33, 35, 37, 38 of the 2008 Measure R Expenditure Plan address Highway Operational Improvement subfunds. The Highway Department in Program Management assists or lead the development and implementation of highway and arterial projects with these subfunds. Highway Department staff also manage grants to jurisdictions and works with each of the subregions and eligible grant recipients to deliver projects.

To be eligible for funding, projects must improve traffic flow in an existing State Highway corridor by reducing congestion and operational deficiencies. Project sponsors may use board approved funds in all project phases.

Updates on progress in development and implementation of the subregional highway projects and programs are presented to the Board semi-annually and on as-needed basis.

Performance of completed projects funded by highway subregional funds will be reported to the Board at set milestones.

## **DISCUSSION**

The Subregional Highway capital projects are not individually defined in the Measure R Expenditure Plan. Eligible projects are identified by project sponsors and validated/approved by Metro Highway Program staff for funding.

The changes in this update include \$178,107,100 in additional programming for projects in Arroyo Verdugo, Las Virgenes Malibu, Gateway Cities and South Bay subregions- as detailed in Attachment A.

A nexus determination has been completed for each new project. All projects on the attached project lists are expected to provide highway operational benefits and meet the Highway Operational and Ramp/Interchange improvement definition approved by the Board.

Moreover, this update includes programming for two Measure M MSP projects. The MSP project for the City of Redondo Beach is detailed in the South Bay section of this report and the City of Long Beach project is detailed in the Gateway Cities I-605 Corridor "Hot Spots" Interchange section of this

report.

For the Gateway Cities subregion, the MSP project had been excluded from the previously approved Measure M MSP 5-year plan. Due to a change in determination of eligibility, this project will be funded through Line 61, I-605 Corridor “Hot Spots” Interchange Improvements.

Future MSP project and program updates will continue to be reported through the annual Measure M Multi-Year Subregional Program board reports for the Gateway Cities and South Bay subregions.

### **Highway Operational Improvements in Arroyo Verdugo**

To date, \$91,038,400 has been programmed for projects. This update includes \$4,150,000 in new programming for 2 new projects and adjustments to 2 existing projects as follows:

#### **Burbank**

- Modify the scope for MR310.55 - I-5 Corridor Arterial Signal Improvements - Phase 3. This project will add the intersection of Magnolia Blvd at Screenland Dr to the current project scope.
- Modify the scope for MR310.56 - Victory Blvd/N Victory Pl and Buena Vista St Signal Synchronization. This modification will extend the project limits from the intersection of Victory Pl and N Buena Vista to the intersection of San Fernando Blvd and Cohasset St. The project will synchronize San Fernando Blvd, N Victory Pl and Victory Blvd and Buena Vista within the project limits.

#### **Glendale**

- Program \$1,650,000 for MR310.61 - Broadway Traffic Signal Modifications. The total project budget is \$1,650,000. This new project will design and construct signals on Broadway at San Fernando Rd., Columbus Ave. and Galleria Way intersections.

Measure R NEXUS to Highway Operational Definition: This project is an eligible traffic signal upgrade, timing and synchronization project.

- Program \$2,500,000 for MR310.62 - Downtown Glendale Signal Synchronization Project. This new project will design and construct traffic signal improvement, timing and synchronization plans and install communications upgrades on various principal arterials in Downtown Glendale.

Measure R NEXUS to Highway Operational Definition: This project is an eligible traffic signal upgrade, timing and synchronization project.

### **Highway Operational Improvements in Las Virgenes Malibu Subregion**

---

To date, \$156,651,000 has been programmed for projects. This update includes \$250,000 in new programming and funding adjustments to 4 existing projects as follows:

Westlake Village

- Program an additional \$250,000 for MR311.18 - Rte 101/Lindero Cyn Rd. Interchange Improvements, Phase 3A Construction. The revised project budget is \$9,700,000. The additional programmed funds will be used for installation of required safety barricades.

Malibu

- Program an additional \$900,000 for MR311.11 - PCH Signal System Improvements from John Tyler Drive to Topanga Canyon Blvd. The revised project budget is \$14,600,000. The additional programmed funds will be used for design and construction of changeable message signs and signal improvements.
- Program an additional \$400,000 for MR311.24 - Malibu/Civic Center Way Widening. The revised project budget is \$5,600,000. The additional programmed funds will be used for construction.
- Deobligate \$1,300,000 from MR311.29 - PCH Regional Traffic Message System (CMS). The revised project budget is \$0. The city will no longer proceed with this project.

**I-405, I-110, I-105 and SR-91 Ramp and Interchange Improvements (South Bay)**

To date, \$236,970,900 has been programmed for projects. This update includes \$175,295,000 in new programming for 3 new projects and funding adjustments to 8 existing projects as follows:

Caltrans

- Program an additional \$62,000,000 for MR312.25 - I-405 at 182nd St./Crenshaw Blvd Improvements. The revised project budget is \$86,400,000. The additional programmed funds will be used for construction.
- Program \$8,400,000 for MR312.82 - PCH (I-105 to I-110) Turn Lanes and Pockets. This new project will construct intersection improvements on Pacific Coast Highway.

Measure R NEXUS to Highway Operational Definition: This project is an eligible intersection and street widening project.

El Segundo

- Program an additional \$5,000,000 for MR312.57 - Park Place Roadway Extension and

---

Railroad Grade Separation Project. The revised project budget is \$5,350,000. The additional programmed funds will be used for final design.

County of Los Angeles

- Reprogram existing board approved project budget of \$2,000,000 for MR312.64 - South Bay Arterial System Detection Project. The funds are being reprogrammed to align with the current project schedule: \$600,000 in FY21 and \$1,400,000 in FY22.

Manhattan Beach

- Modify the scope for MR312.62 - Sepulveda Blvd Operational Improvements at Rosecrans Ave, 33rd St., Cedar Ave, 14th St and 2nd St. The project scope has been reduced to only one intersection, Marine Ave at Cedar Ave. This project will construct new left-turn and right-turn improvements at the intersection of Marine Ave and Cedar Ave and traffic signal improvements. The project budget remains the same and funds will be reprogrammed to FY21.

Metro

- Program an additional \$13,200,000 for MR312.30 - I-405 Improvements from I-105 to Artesia Blvd. The revised project budget is \$17,381,000. The additional programmed funds will be used for final design.
- Program an additional \$13,200,000 for MR312.55 - I-405 Improvements from I-110 to Wilmington. The revised project budget is \$17,400,000. The additional programmed funds will be used for final design.
- Program \$20,000,000 for MR312.84 - I-105 Integrated Corridor Management (ICM). This new project will develop, design and construct detection, traffic management, communications and traffic control systems that will enable real-time traffic management capabilities between Caltrans and local agencies on I-105.

Measure R NEXUS to Highway Operational Definition: This project is an eligible traffic signal upgrade, timing and synchronization project.

- Program \$14,000,000 for MR312.85 - I-405 N/B Aux Lane (Imperial Hwy to El Segundo). This new project will environmentally clear and design auxiliary lane improvements between Imperial Hwy and El Segundo.

Measure R NEXUS to Highway Operational Definition: This project is an eligible auxiliary lane for merging and weaving between adjacent interchanges.

### Port of Los Angeles

- Program an additional \$37,395,000 for MR312.32 - SR-47/Vincent Thomas Bridge on/off ramp Improvements at Harbor Blvd. The revised project budget is \$41,225,000. The additional programmed funds will be used for construction.

### Redondo Beach

- Program an additional \$2,100,000 for MR312.38 - PCH at Anita St. Improvements (left-and right-turn lanes). The revised project budget is \$2,400,000. The additional programmed funds will be used for final design and construction.

### **Measure M MSP**

#### Redondo Beach

- Program an additional \$2,750,000 for MM5508.05 - Redondo Beach Park and Ride/Transit Center. The revised project budget is \$7,250,000. The additional funds will be used for construction.

### **I-605 Corridor “Hot Spots” Interchanges**

To date, \$263,458,000 has been programmed for projects. This update includes \$7,925,500 in new programming for 1 new project and funding adjustments to 7 existing projects as follows:

#### Metro

- Program an additional \$242,200 for AE25081 - PS&E for Carmenita/South St. and Bloomfield/Artesia Intersection Improvements. The revised project budget is \$342,200. The programmed funds are being revised to match the awarded contract.
- Program an additional \$265,400 for AE25083 - PS&E for Valley View/Rosecrans & Valley View/Alondra Intersection Improvements. The revised project budget is \$365,400. The programmed funds are being revised to match the awarded contract.
- Modify scope for MR315.72 - Whittier Intersection Improvements. This project is currently in design. Right of Way services are required for this project and eligible for Measure R Subregional funds. The cost of the ROW phase for this project was included in the June 2019 Board action but the phase was not listed in the project description. The ROW services will be completed within the existing project budget.

#### Caltrans

- Modify scope for MR315.31 - I-605 from SR-91 to South St. Improvements. Final design for the project is complete. However, preparation of an aesthetic landscape master plan and design services for all SR-91 active project are required by Caltrans. The additional work can be completed within the current approved project budget.

#### Lakewood

- Deobligate \$300,000 for MR315.01 - Lakewood Blvd at Hardwick St. Traffic Signal Improvements. The revised project is \$0. The city is consolidating the scope items of this agreement with MR315.36. This agreement will be canceled.
- Program an additional \$300,000 for MR315.36 - Lakewood Blvd Regional Capacity Enhancements. The revised project budget is \$3,900,000. The additional programmed funds will be used to complete design and construction of the project.

#### Long Beach

- Program an additional \$2,819,000 for MR315.60 - Soundwall on Northbound I-605 near Spring St. The revised project budget is \$3,169,000. The additional programmed funds will be used for final design and construction.

#### Paramount

- Program \$4,600,000 for MR315.20 - Alondra Blvd Improvements. This new project will environmentally clear and design roadway widening improvements on Alondra Blvd between Hunsaker Ave and Lakewood Blvd.

Measure R NEXUS to Highway Operational Definition: This is an eligible intersection and street widening project.

### **Measure M MSP**

#### Long Beach

- Program an additional \$2,500,000 for MM5509.05 - Studebaker Rd - Loynes Dr. Complete Streets Project. The revised project budget is \$8,750,000. This project will construct roadway, signal and bikelane improvements.

### **I-710 South and/or Early Action Projects**

To date, \$247,189,900 has been programmed for projects. The update includes \$13,700,000 in new programming for 2 new projects and funding adjustments to 2 existing projects as follows:

#### Metro

- Deobligate \$5,000,000 from the ITS/Air Quality Early Action allocation. The remaining budget for the stated use is \$3,760,000. The deobligated funds will be reprogrammed to develop Integrated Corridor Management (ICM) improvements along I-710 consistent with the original intent of these funds.
- Program \$5,000,000 for MR306.05 - I-710 Integrated Corridor Management (ICM) Project. This new project will develop and design detection, traffic management, communications and traffic control system enhancements to enable real-time traffic management capabilities between Caltrans and local agencies along I-710. These ITS and ICM improvements will improve mobility and air quality through the real-time management of passenger car and freight/draysage truck congestion.

Measure R NEXUS to Highway Operational Definition: This is an eligible Traffic signal upgrade/timing/synchronization and traffic surveillance project.

#### Long Beach

- Program an additional \$12,900,000 for MR306.19 - Shoemaker Bridge Replacement Project. The revised project budget is \$23,900,000. The additional funding is a required local match to the STIP.

#### Paramount

- Program \$800,000 for MR306.06 - Rosecrans Bridge Retrofit Project. This new project will environmentally clear and design the widening of the existing Rosecrans bridge.

Measure R NEXUS to Highway Operational Definition: This is an eligible street widening project.

#### State Route 138 Capacity Enhancements

To date, \$200,000,000 has been programmed for projects. The update includes funding adjustments to 4 existing projects as follows:

#### Lancaster

- Program an additional \$5,339,994 for MR330.02 - SR-138 (SR-14) Avenue K Interchange. The revised project budget is \$20,339,994. The additional funds are being reprogrammed to match the engineers estimate.
- Deobligate \$13,124,973 from MR330.03 - SR-138 (SR-14) Avenue G Interchange. The revised project budget is \$1,875,063. The remaining funds are for the project initiation document and environmental phases. The city has acquired funding commitments from the County of Los Angeles and allocated North County MSP funds to match the engineers estimate.



- Program an additional \$11,274,943 for MR330.04 - SR-138 (SR-14) Avenue J Interchange. The revised project budget is \$21,274,943. The additional funds are being reprogrammed to match the engineers estimate.
- Deobligate \$3,490,000 from MR330.05 - SR-138 (SR-14) Avenue L Interchange. The revised project budget is \$1,510,000. The remaining funds are for the project initiation document and environmental phases. The city will actively pursue ATP grants, allocate North County MSP funds and evaluate other funding options to complete this project.

### **DETERMINATION OF SAFETY IMPACT**

The recertification of the project list and funding allocations will have no adverse impact on the safety of Metro's patrons and employees and the users of the reference transportation facilities.

### **FINANCIAL IMPACT**

Approval of Recommendation A and C will not require an FY20 Budget amendment at this time. Highway project management staff will monitor the respective projects and adjust funding as required to meet project needs within the Adopted FY20 Highway budget and the proposed FY21 budget subject to availability of funds.

Funding for the highway projects is from the Measure R 20% Highway Capital subfund earmarked for the subregions. FY20 and FY21 funds are allocated for Arroyo Verdugo (Project No.460310), Las Virgenes Malibu (Project No. 460311), and South Bay (Project No. 460312) subregions in approved FY20 and proposed FY21 budgets. These three programs are budgeted under Cost Center 0442 in Account 54001 (Subsidies to Others).

The remaining funds are distributed from the Measure R 20% Highway Capital Subfund via funding agreements to Caltrans, and the cities of Palmdale and Lancaster under Cost Center 0442 in Project No. 460330, Account 54001 (Subsidies to Others).

Funding for the I-605 Corridor "Hot Spots" Projects, is allocated to Project No. 460314, Cost Centers 4720, 4730 & 0442, Account 54001 (Subsidies to Others) and account 50316 (Professional Services); 461314, Task 5.2.100; 462314, Task 5.3.100; 463314, Task 5.2.100; 460345, Task 5.3.100; 460346, Tasks 5.3.100 and 5.5.100; 460348, Tasks 5.2.100 and 5.3.100; 460349, Task 5.2.100; 460350, Task 5.2.100; 460351, task 5.2.100 ; and for I-710 Early Action Projects, in Project No. 460316 in Cost Center 0442, Account 54001 (Subsidies to Others) and also under 462316, Task 5.2.100; 463316, Task 5.3.100; 463416, Task 5.3.100; and 463516, Task 5.3.100 in Account 50316 (Professional Services) in Cost Center 4720 are all included in the FY20 budget

Funding for the Redondo Beach Park and Ride/Transit Center project will be managed through the Transportation System and Mobility Improvements Program (Expenditure Line 66) Project No. 475508, Cost Center 0442, Account 54001 (Subsidies to Others). Staff will work within the adopted FY20 and proposed FY21 budget subject to available funds.

Moreover, programmed funds are based on estimated revenues. Since each MRHSP is a multi-year program with various projects, the Project Managers, the Cost Center Manager and the Senior Executive Officer, Program Management, Highway Program will be responsible for budgeting the costs in current and future years.

#### Impact to Budget

Upon Approval of recommendations, staff will rebalance the approved FY20 and proposed FY21 budgets to fund the identified priorities. Should additional funds be required for FY21 period, staff will revisit the budgetary needs using the quarterly and mid-year adjustment processes subject to the availability of funds.

The source of funds for these projects is Measure R 20% Highway Funds. This fund source is not eligible for Bus and rail Operations or Capital expenses.

The source of funds for Recommendation C is Measure M Highway Construction 17%. This fund is not eligible for Bus and Rail Operations or Capital expenses.

#### **IMPLEMENTATION OF STRATEGIC PLAN GOALS**

The proposed projects are consistent with the following goals of the Metro Vision 2028 Strategic Plan:

Goal 1: Provide high-quality mobility options that enable people to spend less time traveling by alleviating the current operational deficiencies and improving mobility along the State highways and eligible local arterials.

Goal 4: Transform LA county through regional collaboration by partnering with the various subregions to identify the needed improvements and development and implement mobility improvement projects.

#### **ALTERNATIVES CONSIDERED**

The Board may choose to not approve the revised project lists and funding allocations. However, this option is not recommended as it will delay development of the needed improvements.

#### **NEXT STEPS**

Metro Highway Program Staff will continue to work with the subregions to identify and deliver projects. As work progresses, updates will be provided to the Board on a semi-annual and as-needed basis.


#### **ATTACHMENT**

Attachment A - Projects Receiving Measure R Funds

Attachment B - Projects Receiving Measure M Funds

Prepared by: Isidro Panuco, Sr Mgr. Transportation Planning, (213) 418-3208  
Abdollah Ansari, Sr. Executive Officer, (213) 922-4781

Reviewed by: Richard F Clarke, Chief Program Management Officer, (213) 922-7557



---

Phillip A. Washington  
Chief Executive Officer

**ATTACHMENT A**

<b>Measure R Highway Operational Improvements Projects</b>												
<i>(Dollars in Thousands)</i>												
<b>HIGHWAY OPS IMP GRAND TOTAL</b>				1,195,308	201,322	1,396,630	949,455	124,379	110,501	77,925	40,675	50,595
<b>Lead Agency</b>	<b>Fund Agr (FA) No.</b>	<b>PROJECT/LOCATION</b>	<b>Notes</b>	<b>Prior Alloc</b>	<b>Alloc Change</b>	<b>Current Alloc</b>	<b>Prior Yr Program</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>
<b>Arroyo Verdugo Operational Improvements</b>				<b>91,038.4</b>	<b>4,150.0</b>	<b>95,188.4</b>	<b>61,624.4</b>	<b>10,750.0</b>	<b>15,424.0</b>	<b>5,590.0</b>	<b>1,800.0</b>	<b>0.0</b>
Burbank	MR310.06	San Fernando Blvd. / Burbank Blvd. Intersection		2,325.0	0.0	2,325.0	2,325.0					
Burbank	MR310.07	Widen Magnolia Blvd / I-5 Bridge for center-turn lane		3,967.0	0.0	3,967.0	250.0		3,717.0			
Burbank	MR310.08	I-5 Corridor Arterial Signal Improvements <b>(Completed)</b>		2,600.0	0.0	2,600.0	2,600.0					
Burbank	MR310.09	SR-134 Corridor Arterial Signal Improvements <b>(Completed)</b>		2,975.0	0.0	2,975.0	2,975.0					
Burbank	MR310.10	Widen Olive Ave / I-5 Bridge for center-turn lane		3,897.0	0.0	3,897.0	250		3,647.0			
Burbank	MR310.11	Olive Ave. / Verdugo Ave. Intersection Improvement		3,600.0	0.0	3,600.0	1,600.0	2,000.0				
Burbank	MR310.23	Chandler Bikeway Extension <b>(call match) F7506</b>		659.8	0.0	659.8	659.8					
Burbank	MR310.31	SR-134 Corridor Arterial Signal Improvements - Phase 2		2,000.0	0.0	2,000.0	2,000.0					
Burbank	MR310.33	Media District Traffic Signal Improvments		1,400.0	0.0	1,400.0	1,400.0					
Burbank	MR310.38	I-5 Corridor Arterial Signal Improvements - Phase 2		1,150.0	0.0	1,150.0	1,150.0					
Burbank	MR310.46	Glenoaks Blvd Arterial and First St Signal Improvements		3,200.0	0.0	3,200.0	1,900.0	1,300.0				
Burbank	MR310.50	I-5 Downtown Soundwall Project - Orange Grove Ave to Magnolia		1,000.0	0.0	1,000.0	1,000.0					
Burbank	MR310.51	Alameda Ave Signal Synchronization Glenoaks Blvd to Riverside Dr.		250.0	0.0	250.0		250.0				
Burbank	MR310.55	I-5 Corridor Arterial Signal Improvements - Phase 3	Chg	1,400.0	0.0	1,400.0			200.0	1,200.0		
Burbank	MR310.56	Victory Blvd/N Victory Pl and Buena Vista St Signal Sync	Chg	250.0	0.0	250.0			250.0			
Burbank	MR310.57	Olive Ave and Glenoaks Blvd Signal Synchronization		350.0	0.0	350.0				350.0		
Burbank	MR310.58	Downtown Burbank Signal Synchronization		250.0	0.0	250.0					250.0	
Burbank	MR310.59	Burbank LA River Bicycle Bridge at Bob Hope Drive		2,000.0	0.0	2,000.0		500.0	1,500.0			
<b>TOTAL BURBANK</b>				<b>33,273.8</b>	<b>0.0</b>	<b>33,273.8</b>	<b>18,109.8</b>	<b>4,050.0</b>	<b>9,314.0</b>	<b>1,550.0</b>	<b>250.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Glendale	MR310.01	Fairmont Ave. Grade Separation at San Fernando Rd. (Construction) <b>(Completed)</b>		1,658.7	0.0	1,658.7	1,658.7					
Glendale	MR310.02	Fairmont Ave. Grade Sep. at San Fernando -- Design <b>(FA canceled and funds previously moved to MR310.01)</b>		0.0	0.0	0.0	0.0					
Glendale	MR310.04	San Fernando/Grandview At-Grade Rail Crossing Imp. <b>(Completed)</b>		1,850.0	0.0	1,850.0	1,850.0					
Glendale	MR310.05	Central Ave Improvements / Broadway to SR-134 EB Offramp <b>(Completed)</b>		3,250.0	0.0	3,250.0	3,250.0					
Glendale	MR310.13	Glendale Narrows Bikeway Culvert		1,246.5	0.0	1,246.5	1,246.5					
Glendale	MR310.14	Verdugo Road Signal Upgrades <b>(Completed)</b>		557.0	0.0	557.0	557.0					
Glendale	MR310.16	SR-134 / Glendale Ave. Interchange Modification <b>(Completed)</b>		1,585.5	0.0	1,585.5	1,585.5					
Glendale	MR310.17	Ocean View Blvd. Traffic Signals Installation and Modification <b>(Completed)</b>		1,000.0	0.0	1,000.0	1,000.0					
Glendale	MR310.18	Sonora Avenue At-Grade Rail Crossing Safety Upgrade <b>(Completed)</b>		2,700.0	0.0	2,700.0	2,700.0					
Glendale	MR310.19	Traffic Signal Sync Brand / Colorado-San Fernando / Glendale-Verdugo <b>(Completed)</b>		340.9	0.0	340.9	340.9					
Glendale	MR310.20	Verdugo Rd / Honolulu Ave / Verdugo Blvd Intersection Modification <b>(Completed)</b>		397.3	0.0	397.3	397.3					
Glendale	MR310.21	Colorado St. Widening between Brand Blvd. and East of Brand Blvd. <b>(Completed)</b>		350.0	0.0	350.0	350.0					
Glendale	MR310.22	Glendale Narrows Riverwalk Bridge		600.0	0.0	600.0	600.0					
Glendale	MR310.24	Construction of Bicycle Facilities		244.3	0.0	244.3	244.3					
Glendale	MR310.25	210 Soundwalls Project		4,520.0	0.0	4,520.0	1,520.0		3,000.0			
Glendale	MR310.26	Bicycle Facilities, Phase 2 (Class III Bike Routes)		225.0	0.0	225.0	225.0					
Glendale	MR310.28	Pennsylvania Ave Signal at I-210 On/Off-Ramps		500.0	0.0	500.0	500.0					

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Glendale	MR310.32	Regional Arterial Performance Measures (Call Match) F7321		100.0	0.0	100.0	100.0					
Glendale	MR310.34	Regional Bike Stations (Call Match) F7709		332.2	0.0	332.2	332.2					
Glendale	MR310.35	Signal Installations at Various Locations (Completed)		1,500.0	0.0	1,500.0	1,500.0					
Glendale	MR310.36	Signalizations of SR-2 Fwy Ramps @ Holly		600.0	0.0	600.0	0.0			100.0	500.0	
Glendale	MR310.37	Verdugo Boulevard Traffic Signal Modification at Vahili Way and SR-2		1,450.0	0.0	1,450.0	1,100.0	350.0				
Glendale	MR310.39	Widening of SR-2 Fwy Ramps @ Mountain		1,200.0	0.0	1,200.0	0.0			150.0	1,050.0	
Glendale	MR310.40	Pacific Ave: Colorado to Glenoaks & Burchett St: Pacific To Central Street Improvements (Completed)		3,315.0	0.0	3,315.0	3,315.0					
Glendale	MR310.41	Doran St. (From Brand Blvd. to Adams St.)		1,450.0	0.0	1,450.0	1,450.0					
Glendale	MR310.42	Arden Ave. (From Highland Ave. to Kenilworth St.) (Completed)		623.2	0.0	623.2	623.2					
Glendale	MR310.43	Verdugo Rd. Street Improvements Project (Traffic Signal Modification)		1,650.0	0.0	1,650.0	0.0		585.0	1,065.0		
Glendale	MR310.47	Traffic Signals on Glenwood Rd. and Modificaitons on La Crescenta and Central Ave.		2,025.0	0.0	2,025.0	2,025.0					
Glendale	MR310.48	San Frenando Rd and Los Angeles Street Traffic Signal Installation & Intersection Modification		400.0	0.0	400.0	400.0					
Glendale	MR310.49	Traffic Signal Modification & Upgrades on Honolulu Ave		3,000.0	0.0	3,000.0	1,800.0	1,200.0				
Glendale	MR310.52	Traffic Signal Improvements at Chevy Chase Dr/California Ave/		2,500.0	0.0	2,500.0	1,000.0	1,500.0				
Glendale	MR310.54	Signal Mod on La Crescenta Ave and San Fernando Rd.		1,650.0	0.0	1,650.0		1,650.0				
Glendale	MR310.60	N. Verdugo Rd Signal Modifications (Glendale Community College to Menlo Dr at Canada Blvd)		1,100.0	0.0	1,100.0			1,100.0			
Glendale	MR310.61	Broadway Traffic Signal Modifications	Add	0.0	1,650.0	1,650.0			625.0	1,025.0		
Glendale	MR310.62	Downtown Glendale Signal Synchronization Project	Add	0.0	2,500.0	2,500.0			800.0	1,700.0		
		<b>TOTAL GLENDALE</b>		43,920.6	4,150.0	48,070.6	31,670.6	4,700.0	6,110.0	4,040.0	1,550.0	0.0

**ATTACHMENT A**

<b>Lead Agency</b>	<b>Fund Agr (FA) No.</b>	<b>PROJECT/LOCATION</b>	<b>Notes</b>	<b>Prior Alloc</b>	<b>Alloc Change</b>	<b>Current Alloc</b>	<b>Prior Yr Program</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>
La Canada Flintridge	MR310.03	Soundwalls on Interstate I-210 <b>(Completed)</b>		4,588.0	0.0	4,588.0	4,588.0					
La Canada Flintridge	MR310.45	Soundwalls on Interstate I-210 in La Canada-Flintridge (phase 2)		1,800.0	0.0	1,800.0	1,800.0					
La Canada Flintridge	MR310.53	Soundwall on I-210 (Phase 3)		3,712.0	0.0	3,712.0	1,712.0	2,000.0				
		<b>TOTAL LA CANADA FLINTRIDGE</b>		<b>10,100.0</b>	<b>0.0</b>	<b>10,100.0</b>	<b>8,100.0</b>	<b>2,000.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
LA County	MR310.44	Soudwalls on Interstate I-210 in LA Crescenta-Montrose		3,044.0	0.0	3,044.0	3,044.0					
		<b>TOTAL LA COUNTY</b>		<b>3,044.0</b>	<b>0.0</b>	<b>3,044.0</b>	<b>3,044.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Metro/Caltrans	MR310.29	NBSSR on I-210 frm Pennsylvania Ave. to West of SR-2		700.0	0.0	700.0	700.0					
		<b>TOTAL METRO</b>		<b>700.0</b>	<b>0.0</b>	<b>700.0</b>	<b>700.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
		<b>TOTAL ARROYO VERDUGO OPS IMPS</b>		<b>91,038.4</b>	<b>4,150.0</b>	<b>95,188.4</b>	<b>61,624.4</b>	<b>10,750.0</b>	<b>15,424.0</b>	<b>5,590.0</b>	<b>1,800.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
<b>Las Virgenes/Malibu Operational Improvements</b>				<b>156,651.0</b>	<b>250.0</b>	<b>156,901.0</b>	<b>153,601.0</b>	<b>1,750.0</b>	<b>250.0</b>	<b>1,300.0</b>	<b>0.0</b>	<b>0.0</b>
Westlake Village	MR311.01	Lindero Canyon Road Interchange, Phase 3A Design		443.7	0.0	443.7	443.7					
Westlake Village	MR311.02	Highway 101 Park and Ride Lot <b>(Design Completed)</b>		243.7	0.0	243.7	243.7					
Westlake Village	MR311.10	Rte 101/ Lindero Cyn. Rd. Interchange Improvements, Phase 3B,4B Construction <b>(Completed)</b>		3,251.0	0.0	3,251.0	3,251.0					
Westlake Village	MR311.18	Rte 101/ Lindero Cyn. Rd. Interchange Improvements, Phase 3A Construction	Chg	9,419.0	250.0	9,669.0	9,419.0		250.0			
Westlake Village	MR311.19	Highway 101 Park and Ride Lot <b>(Completed)</b>		4,943.6	0.0	4,943.6	4,943.6					
<b>TOTAL WESTLAKE VILLAGE</b>				<b>18,301.0</b>	<b>250.0</b>	<b>18,551.0</b>	<b>18,301.0</b>	<b>0.0</b>	<b>250.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Agoura Hills	MR311.03	Palo Comado Interchange		10,450.0	0.0	10,450.0	10,450.0					
Agoura Hills	MR311.04	Aguora Road/Kanan Road Intersection Improvements		1,150.0	0.0	1,150.0	800.0	350.0				
Agoura Hills	MR311.05	Agoura Road Widening		36,700.0	0.0	36,700.0	36,500.0	200.0				
Agoura Hills	MR311.14	Kanan Road Corridor from Thousand Oaks Blvd to Cornell Road PSR		700.0	0.0	700.0	700.0					
Agoura Hills	MR311.15	Agoura Hills Multi-Modal Center		100.0	0.0	100.0	100.0					
<b>TOTAL AGOURA HILLS</b>				<b>49,100.0</b>	<b>0.0</b>	<b>49,100.0</b>	<b>48,550.0</b>	<b>550.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Calabasas	MR311.06	Lost Hills Overpass and Interchange		35,500.0	0.0	35,500.0	35,500.0					
Calabasas	MR311.07	Mulholland Highway Scenic Corridor Completion <b>(Completed)</b>		4,389.8	0.0	4,389.8	4,389.8					
Calabasas	MR311.08	Las Virgenes Scenic Corridor Widening <b>(Completed)</b>		5,746.2	0.0	5,746.2	5,746.2					
Calabasas	MR311.09	Parkway Calabasas/US 101 SB Offramp <b>(Completed)</b>		214.0	0.0	214.0	214.0					
Calabasas	MR311.20	Off-Ramp for US 101 at Las Virgenes Road <b>(Cancelled)</b>		0.0	0.0	0.0	0.0					
Calabasas	MR311.33	Park and Ride Lot on or about 23577 Calabasas Road (near Route 101) <b>(Completed)</b>		3,700.0	0.0	3,700.0	3,700.0					
<b>TOTAL CALABASAS</b>				<b>49,550.0</b>	<b>0.0</b>	<b>49,550.0</b>	<b>49,550.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>



**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Malibu	MR311.11	PCH Signal System Improvements from John Tyler Drive to Topanga Canyon Blvd	Chg	13,700.0	900.0	14,600.0	13,700.0			900.0		
Malibu	MR311.24	Malibu/Civic Center Way Widening	Chg	5,200.0	400.0	5,600.0	4,000.0	1,200.0		400.0		
Malibu	MR311.26	PCH-Raised Median and Channelization from Webb Way to Corral Canyon Road		6,950.0	0.0	6,950.0	6,950.0					
Malibu	MR311.27	PCH Intersections Improvements		1,000.0	0.0	1,000.0	1,000.0					
Malibu	MR311.28	Kanan Dume Road Arrestor Bed Improvements and Intersection with PCH Construction <b>(Completed)</b>		900.0	0.0	900.0	900.0					
Malibu	MR311.29	PCH Regional Traffic Message System (CMS)	Deob	1,300.0	(1,300.0)	0.0						
Malibu	MR311.30	PCH Roadway and Bike Route Improvements fr. Busch Dr. to Western City Limits <b>(Completed)</b>		500.0	0.0	500.0	500.0					
Malibu	MR311.32	PCH and Big Rock Dr. Intersection and at La Costa Area Pedestrian Improvements		950.0	0.0	950.0	950.0					
Malibu	MR311.35	Park and Ride Lot on Civic Center Way and/or PCH		3,500.0	0.0	3,500.0	3,500.0					
		<b>TOTAL MALIBU</b>		34,000.0	0.0	34,000.0	31,500.0	1,200.0	0.0	1,300.0	0.0	0.0
Hidden Hills	MR311.34	Long Valley Road/Valley Circle/US-101 On-Ramp Improvements		5,700.0	0.0	5,700.0	5,700.0					
		<b>TOTAL HIDDEN HILLS</b>		5,700.0	0.0	5,700.0	5,700.0	0.0	0.0	0.0	0.0	0.0
		<b>TOTAL LAS VIRGENES/MALIBU OPS IMPS</b>		156,651.0	250.0	156,901.0	153,601.0	1,750.0	250.0	1,300.0	0.0	0.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
<b>South Bay I-405, I-110, I-105, &amp; SR-91 Ramp / Interchange Imps</b>				<b>236,970.9</b>	<b>175,295.0</b>	<b>412,265.9</b>	<b>204,171.9</b>	<b>23,440.0</b>	<b>53,764.0</b>	<b>48,695.0</b>	<b>31,600.0</b>	<b>50,595.0</b>
SBCCOG	MR312.01	South Bay Cities CCG Program Development & Oversight and Program Administration <i>(Project Development Budget Included)</i>		13,375.0	0.0	13,375.0	12,758.0	617.0				
<b>TOTAL SBCCOG</b>				<b>13,375.0</b>	<b>0.0</b>	<b>13,375.0</b>	<b>12,758.0</b>	<b>617.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Caltrans	MR312.11	ITS: I-405, I-110, I-105, SR-91 at Freeway Ramp/Arterial Signalized Intersections		5,357.0	(0.0)	5,357.0	5,357.0					
Caltrans	MR312.24	I-110 Aux lane from SR-91 to Torrance Blvd Aux lane & I-405/I-110 Connector <b>(Completed)</b>		8,120.0	0.0	8,120.0	8,120.0					
Caltrans	MR312.25	I-405 at 182nd St. / Crenshaw Blvd Improvements	Chg	24,400.0	62,000.0	86,400.0	17,800.0	6,600.0	25,000.0	20,000.0	11,000.0	6,000.0
Caltrans	MR312.29	ITS: Pacific Coast Highway and Parallel Arterials From I-105 to I-110		9,000.0	0.0	9,000.0	9,000.0					
Caltrans	MR312.45	PAED Integrated Corridor Management System (ICMS) on I-110 from Artesia Blvd and I-405		1,000.0	0.0	1,000.0	1,000.0					
Caltrans	MR312.77	I-405 IQA Review for PSR (El Segundo to Artesia Blvd) <b>(Completed)</b>		150.0	0.0	150.0	150.0					
Caltrans	MR312.78	I-405 IQA Review for PSR (Main St to Wilmington)		150.0	0.0	150.0	80.0	70.0				
Caltrans	MR312.82	PCH (I-105 to I-110) Turn Lanes and Pockets	Add	0.0	8,400.0	8,400.0				4,400.0	4,000.0	
<b>TOTAL CALTRANS</b>				<b>48,177.0</b>	<b>70,400.0</b>	<b>118,577.0</b>	<b>41,507.0</b>	<b>6,670.0</b>	<b>25,000.0</b>	<b>24,400.0</b>	<b>15,000.0</b>	<b>6,000.0</b>
Carson/Metro	MR312.41	Traffic Signal Upgrades at 10 Intersections		1,400.0	0.0	1,400.0	1,400.0					
Carson/Metro	MR312.46	Upgrade Traffic Control Signals at the Intersection of Figueroa St and 234th St. and Figueroa and 228th st.		150.0	0.0	150.0	150.0					
Carson	MR312.80	223rd st Widening		1,000.0	0.0	1,000.0		1,000.0				
<b>TOTAL CARSON</b>				<b>2,550.0</b>	<b>0.0</b>	<b>2,550.0</b>	<b>1,550.0</b>	<b>1,000.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
El Segundo	MR312.22	Maple Ave Improvements from Sepulveda Blvd to Parkview Ave. <b>(Completed)</b>		2,500.0	0.0	2,500.0	2,500.0					
El Segundo	MR312.27	PCH Improvements from Imperial Highway to El Segundo Boulevard		400.0	0.0	400.0	400.0					
El Segundo	MR312.57	Park Place Roadway Extension and Railroad Grade Separation Project	Chg	350.0	5,000.0	5,350.0	350.0		600.0	3,200.0	1,200.0	
<b>TOTAL EL SEGUNDO</b>				<b>3,250.0</b>	<b>5,000.0</b>	<b>8,250.0</b>	<b>3,250.0</b>	<b>0.0</b>	<b>600.0</b>	<b>3,200.0</b>	<b>1,200.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Gardena	MR312.02	Traffic Signal Reconstruction on Vermont at Redondo Beach Blvd and at Rosecrans Ave.		1,500.0	0.0	1,500.0	1,500.0					
Gardena	MR312.09	Artesia Blvd Arterial Improvements from Western Ave to Vermont Ave		2,523.0	0.0	2,523.0	2,523.0					
Gardena	MR312.17	Rosecrans Ave Improvements from Vermont Ave to Crenshaw Blvd <b>(Completed)</b>		4,967.0	0.0	4,967.0	4,967.0					
Gardena	MR312.19	Artesia Blvd at Western Ave Intersection Improvements (Westbound left turn lanes) <b>(Completed)</b>		393.0	0.0	393.0	393.0					
Gardena	MR312.21	Vermont Ave Improvements from Rosecrans Ave to 182nd Street <b>(Completed)</b>		2,090.3	0.0	2,090.3	2,090.3					
Gardena	MR312.79	Traffic Signal Install at Vermont Ave. and Magnolia Ave		144.0	0.0	144.0		144.0				
		<b>TOTAL GARDENA</b>		<b>11,617.3</b>	<b>0.0</b>	<b>11,617.3</b>	<b>11,473.3</b>	<b>144.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Hawthorne	MR312.03	Rosecrans Ave Widening from I-405 SB off ramp to Isis Ave <b>(Completed)</b>		2,100.0	0.0	2,100.0	2,100.0					
Hawthorne	MR312.33	Aviation Blvd at Marine Ave Intersection Improvements (Westbound right turn lane) <b>(Completed)</b>		3,600.0	0.0	3,600.0	3,600.0					
Hawthorne	MR312.44	Hawthorne Blvd Improvements from El Segundo Blvd to Rosecrans Ave <b>(Completed)</b>		7,551.0	0.0	7,551.0	7,551.0					
Hawthorne	MR312.47	Signal Improvements on Prairie Ave from 118th St. to Marine Ave.		1,237.0	0.0	1,237.0	1,237.0					
Hawthorne	MR312.54	Intersection widening & Traffic Signal modifications on Inglewood Ave at El Segundo Blvd; on Crenshaw Blvd At Redondo Beach on Crenshaw at Oak Northbound on 120th St		2,000.0	0.0	2,000.0	2,000.0					
Hawthorne	MR312.61	Hawthorne Blvd Arterial Improvements, from 126th St to 111th St. <b>(Completed)</b>		4,400.0	0.0	4,400.0	4,400.0					
Hawthorne	MR312.66	Imperial Ave Signal Improvements and Intersection Capacity Project		1,995.0	0.0	1,995.0	200.0	700.0	600.0	495.0		
Hawthorne	MR312.67	Rosecrans Ave Signal Improvements and Intersection Capacity Enhancements.		3,200.0	0.0	3,200.0	500.0	1,000.0	1,200.0	500.0		
Hawthorne	MR312.68	El Segundo Blvd Improvements Project Phase I		2,000.0	0.0	2,000.0	400.0	400.0	500.0	700.0		
Hawthorne	MR312.69	El Segundo Blvd Improvements Project Phase II		600.0	0.0	600.0	100.0	300.0	200.0			
Hawthorne	MR312.81	120th St Improvements -- Crenshaw Blvd to Felton Ave		600.0	0.0	600.0	0.0	600.0				
		<b>TOTAL HAWTHORNE</b>		<b>29,283.0</b>	<b>0.0</b>	<b>29,283.0</b>	<b>22,088.0</b>	<b>3,000.0</b>	<b>2,500.0</b>	<b>1,695.0</b>	<b>0.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Hermosa Beach	MR312.05	PCH (SR-1/PCH) Improvements between Anita St. and Artesia Boulevard		574.7	0.0	574.7	574.7					
		<b>TOTAL HERMOSA BEACH</b>		574.7	0.0	574.7	574.7	0.0	0.0	0.0	0.0	0.0
Inglewood	MR312.12	Intelligent Transportation System (ITS) Phase IV		3,500.0	0.0	3,500.0	3,500.0					
Inglewood	MR312.50	ITS: Phase V - Communication Gap Closure on Various Locations, ITS Upgrade and Arterial Detection		0.0	0.0	0.0						
Inglewood	MR312.70	Prairie Ave Signal Synchronization Project		205.0	0.0	205.0	205.0					
Inglewood	MR312.71	La Cienega Blvd Synchronization Project		80.0	0.0	80.0	80.0					
Inglewood	MR312.72	Arbor Vitae Synchronization Project		130.0	0.0	130.0	130.0					
Inglewood	MR312.73	Florence Ave Synchronization Project		255.0	0.0	255.0	255.0					
		<b>TOTAL INGLEWOOD</b>		4,170.0	0.0	4,170.0	4,170.0	0.0	0.0	0.0	0.0	0.0
LA City	MR312.48	Alameda St. (South) Widening frm. Anaheim St. to Harry Bridges Blvd		2,875.0	0.0	2,875.0	2,875.0					
LA City	MR312.51	Improve Anaheim St. from Farragut Ave. to Dominguez Channel <b>(Call Match) F7207</b>		1,313.0	(0.0)	1,313.0	1,313.0					
LA City	MR312.56	Del Amo Blvd Improvements from Western Ave to Vermont Ave Project Oversight		100.0	0.0	100.0	100.0					
LA City	MR312.74	Alameda St. (East) Widening Project		3,580.0	0.0	3,580.0	1,000.0	1,000.0	1,580.0			
		<b>TOTAL LA CITY</b>		7,868.0	(0.0)	7,868.0	5,288.0	1,000.0	1,580.0	0.0	0.0	0.0
LA County	MR312.16	Del Amo Blvd improvements from Western Ave to Vermont Ave <b>(Completed)</b>		307.0	0.0	307.0	307.0					
LA County	MR312.52	ITS: Improvements on South Bay Arterials <b>(Call Match) F7310</b>		1,021.0	0.0	1,021.0	1,021.0					
LA County	MR312.64	South Bay Arterial System Detection Project	Chg	2,000.0	0.0	2,000.0			600.0	1,400.0		
		<b>TOTAL LA COUNTY</b>		3,328.0	0.0	3,328.0	1,328.0	0.0	600.0	1,400.0	0.0	0.0
Lawndale	MR312.15	Inglewood Ave Widening from 156th Street to I-405 Southbound on-ramp <b>(Completed)</b>		43.0	0.0	43.0	43.0					
Lawndale	MR312.31	Manhattan Bch Blvd at Hawthorne Blvd Left Turn Signal Improvements		508.0	0.0	508.0	508.0					
Lawndale	MR312.36	ITS: City of Lawndale Citywide Improvements <b>(Completed)</b>		878.3	0.0	878.3	878.3					
Lawndale	MR312.49	Redondo Beach Blvd Mobility Improvements from Prairie to Artesia <b>(Call Match) F9101</b>		1,039.3	0.0	1,039.3	1,039.3					
		<b>TOTAL LAWDALE</b>		2,468.6	0.0	2,468.6	2,468.6	0.0	0.0	0.0	0.0	0.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Lomita	MR312.43	Intersection Improvements at Western/Palos Verdes Dr and PCH/Walnut		1,585.0	0.0	1,585.0	1,506.0	79.0				
		<b>TOTAL LOMITA</b>		1,585.0	0.0	1,585.0	1,506.0	79.0	0.0	0.0	0.0	0.0
Manhattan Beach	MR312.04	Sepulveda Blvd at Marine Ave Intersection Improvements (West Bound left turn lanes) <b>(Completed)</b>		346.5	0.0	346.5	346.5					
Manhattan Beach	MR312.28	Seismic retrofit of widened Bridge 53-62 from Sepulveda Blvd from 33rd Street to south of Rosecrans Ave		9,100.0	0.0	9,100.0	9,100.0					
Manhattan Beach	MR312.34	Aviation Blvd at Artesia Blvd Intersection Improvements (Southbound right turn lane)		1,500.0	0.0	1,500.0	1,500.0					
Manhattan Beach	MR312.35	Sepulveda Blvd at Manhattan Beach Blvd Intersection Improvements (NB, WB, EB left turn lanes and SB right turn lane)		980.0	0.0	980.0	980.0					
Manhattan Beach	MR312.62	Marine Ave at Cedar Ave Intersection Improvements	Chg	900.0	0.0	900.0			900.0			
		<b>TOTAL MANHATTAN BEACH</b>		12,826.5	0.0	12,826.5	11,926.5	0.0	900.0	0.0	0.0	0.0
Metro	MR312.30	I-405 Improvements from I-105 to Artesia Blvd	Chg	4,181.0	13,200.0	17,381.0	881.0	3,300.0	10,000.0	3,200.0		
Metro	MR312.55	I-405 Improvements from I-110 to Wilmington	Chg	4,200.0	13,200.0	17,400.0	600.0	3,600.0	10,000.0	3,200.0		
Metro	30000020337-4040-2540-04-40	South Bay Arterial Baseline Conditions Analysis <b>(Completed)</b>		250.0	0.0	250.0	250.0					
Metro	MR312.83	Inglewood Transit Center at Florence/La Brea		1,500.0	0.0	1,500.0	1,500.0					
Metro	MR312.84	I-105 Integrated Corridor Management	Add	0.0	20,000.0	20,000.0			600.0	2,000.0	2,400.0	15,000.0
Metro	MR312.85	I-405 N/B Aux Lane (Imperial Hwy to El Segundo)	Add	0.0	14,000.0	14,000.0			800.0	1,000.0	3,000.0	9,200.0
		<b>TOTAL METRO</b>		10,131.0	60,400.0	70,531.0	3,231.0	6,900.0	21,400.0	9,400.0	5,400.0	24,200.0
Rancho Palos Verdes	MR312.39	Western Ave. (SR-213) from Palos Verdes Drive North to 25th street -- PSR		90.0	0.0	90.0	90.0					
		<b>TOTAL RANCHO PALOS VERDES</b>		90.0	0.0	90.0	90.0	0.0	0.0	0.0	0.0	0.0
POLA	MR312.32	SR-47/Vincent Thomas Bridge on/off ramp Improvements at Harbor Blvd	Chg	3,830.0	37,395.0	41,225.0	1,600.0	2,230.0		7,000.0	10,000.0	20,395.0
		<b>PORT OF LOS ANGELES</b>		3,830.0	37,395.0	41,225.0	1,600.0	2,230.0	0.0	7,000.0	10,000.0	20,395.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Redondo Beach	MR312.06	Pacific Coast Highway improvements from Anita Street to Palos Verdes Blvd		1,400.0	0.0	1,400.0	1,400.0					
Redondo Beach	MR312.07	Pacific Coast Highway at Torrance Blvd intersection improvements (Northbound right turn lane)		936.0	0.0	936.0	936.0					
Redondo Beach	MR312.08	Pacific Coast Highway at Palos Verdes Blvd intersection improvements (WB right turn lane) <b>(Completed)</b>		389.0	0.0	389.0	389.0					
Redondo Beach	MR312.13	Aviation Blvd at Artesia Blvd intersection improvements <b>(Completed)</b> (Eastbound right turn lane)		22.0	0.0	22.0	22.0					
Redondo Beach	MR312.14	Inglewood Ave at Manhattan Beach Blvd intersection improvements (Eastbound right turn lane) <b>(Completed)</b>		30.0	0.0	30.0	30.0					
Redondo Beach	MR312.20	Aviation Blvd at Artesia Blvd intersection improvements (Northbound right turn lane)		847.0	0.0	847.0	847.0					
Redondo Beach	MR312.38	PCH at Anita St Improv (left and right turn lane)	Chg	300.0	2,100.0	2,400.0		300.0	500.0	1,600.0		
Redondo Beach	MR312.42	Inglewood Ave at Manhattan Beach Blvd intersection improvements (Southbound right turn lane)		5,175.0	0.0	5,175.0	5,175.0					
Redondo Beach	MR312.75	Kingsdale Ave at Artesia Blvd Intersection Improvements		992.0	0.0	992.0	992.0					
		<b>TOTAL REDONDO BEACH</b>		10,091.0	2,100.0	12,191.0	9,791.0	300.0	500.0	1,600.0	0.0	0.0
Torrance	MR312.10	Pacific Coast Highway at Hawthorne Blvd intersection improvements		19,600.0	0.0	19,600.0	19,600.0					
Torrance	MR312.18	Maple Ave at Sepulveda Blvd Intersection Improvements <b>(Completed)</b> (Southbound right turn lane)		319.9	0.0	319.9	319.9					
Torrance	MR312.23	Torrance Transit Park and Ride Regional Terminal Project 465 Crenshaw Blvd		25,700.0	0.0	25,700.0	25,700.0					
Torrance	MR312.26	I-405 at 182nd St. / Crenshaw Blvd Operational Improvements		15,300.0	0.0	15,300.0	15,300.0					
Torrance	MR312.40	Pacific Coast Highway at Vista Montana/Anza Ave Intersection Improvements		2,900.0	0.0	2,900.0	2,900.0					
Torrance	MR312.58	Pacific Coast Highway from Calle Mayor to Janet Lane Safety Improvements		852.0	0.0	852.0	852.0					
Torrance	MR312.59	Pacific Coast Highway at Madison Ave Signal upgrades to provide left-turn phasing <b>(Completed)</b>		500.0	0.0	500.0	500.0					
Torrance	MR312.60	Crenshaw from Del Amo to Dominguez - 3 SB turn lanes at Del Amo Blvd, 208th St., Transit Center Entrance, Signal Improvements at 2 new signal at Transit Center		3,300.0	0.0	3,300.0	3,300.0					
Torrance	MR312.63	PCH at Crenshaw Blvd Intersection Imp		500.0	0.0	500.0		500.0				
Torrance	MR312.76	Plaza Del Amo at Western Ave (SR-213) Improvements		2,784.0	0.0	2,784.0	1,100.0	1,000.0	684.0			
		<b>TOTAL TORRANCE</b>		71,755.9	0.0	71,755.9	69,571.9	1,500.0	684.0	0.0	0.0	0.0
		<b>TOTAL SOUTH BAY</b>		236,970.9	175,295.0	412,265.9	204,171.9	23,440.0	53,764.0	48,695.0	31,600.0	50,595.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
<b>Gateway Cities: I-605/SR-91/I-405 Corridors "Hot Spots"</b>				<b>263,458.2</b>	<b>7,926.5</b>	<b>271,384.8</b>	<b>200,070.8</b>	<b>37,381.9</b>	<b>19,232.1</b>	<b>10,000.0</b>	<b>5,000.0</b>	<b>0.0</b>
GCCOG	MOU.306.03	GCCOG Engineering Support Services		1,550.0	0.0	1,550.0	1,100.0	450.0				
GCCOG	TBD	Gateway Cities Third Party Support		100.0	0.0	100.0	100.0					
<b>TOTAL GCCOG</b>				<b>1,650.0</b>	<b>0.0</b>	<b>1,650.0</b>	<b>1,200.0</b>	<b>450.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Metro	AE25081	Cerritos: PS&E for Carmenita/South and Bloomfield/Artesia Inters Improv <b>(Completed)</b>	Chg	100.0	242.2	342.2	342.2					
Metro	AE25083	La Mirada/Santa Fe Springs: PS&E for Valley View/Rosecrans & Valley View/Alondra <b>(Completed)</b>	Chg	100.0	265.4	365.4	365.4					
Metro	AE5204200	Professional Services for 605/60 PA/ED		38,899.0	0.0	38,899.0	26,000.0	8,000.0	4,899.0			
Metro	AE322940011372	Professional Services for 710/91 PSR/PDS <b>(Completed)</b>		2,340.0	0.0	2,340.0	2,340.0					
Metro	AE333410011375	Professional Services for the I-605/I-5 PA/ED		28,724.0	0.0	28,724.0	20,698.0	8,026.0				
Metro	AE38849000	I-605 off-ramp at South Street Improvements Project (PR & PS&E)		4,452.3	0.0	4,452.3	4,452.3					
Metro	AE39064000	I-605 Beverly Interchange Improvements (PR & PS&E)		3,229.3	0.0	3,229.3	3,229.3					
Metro	AE476110012334	Professional Services for WB SR-91 Improvements PA/ED <b>(Completed)</b>		7,763.0	0.0	7,763.0	7,763.0					
Metro	PS4603-2582	Professional Services for I-605 Feasibility Study <b>(Completed)</b>		6,170.0	0.0	6,170.0	6,170.0					
Metro	MR315.02	I-605 South St Improvements Construction		20,000.0	0.0	20,000.0	0.0		5,000.0	10,000.0	5,000.0	
Metro	MR315.35	SR-91 Atlantic to Cherry EB Aux Lane (PAED/PS&E)		7,500.0	0.0	7,500.0	7,500.0					
Metro	MR315.37	SR-91 Central to Acacia Improvements PAED		5,006.0	0.0	5,006.0	500.0	4,506.0				

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Metro	TBD	Third Party Support for the I-605 Corridor Hot Spots Interchanges Program Development (Gateway Cities, SCE, LA County)		300.0	0.0	300.0	300.0					
Metro	MR315.63	SR-60 at 7th St Interch (PAED, PSE, ROW)		2,250.0	0.0	2,250.0	2,100.0	150.0				
Metro	MR315.73	I-605 at Valley Blvd Interch (PAED, PSE, ROW)		2,209.9	0.0	2,209.9	2,059.9	150.0				
Metro	MR315.72	Whittier Intersection Improvements (PSE, ROW)	Chg	2,308.1	0.0	2,308.1		2,308.1				
Metro	MR315.74	WB SR-91 Alondra Blvd to Shoemaker Ave (PSE,ROW)		11,475.0	0.0	11,475.0		11,475.0				
Metro	PS4603-2582	Professional Services for PSR/PDS: I-5/I-605 and I-605/SR-91 <b>(Completed)</b>		3,121.0	0.0	3,121.0	3,121.0					
Metro	PS47203004	Professional Services for the Gateway Cities Strategic Transportation Plan <b>(Completed)</b>		10,429.5	(0.0)	10,429.5	10,429.5					
Metro	PS4720-3250	Arterial Hot Spots in the Cities of Long Beach, Bellflower, and Paramount: PAED for Lakewood/Alondra, Lakewood/Spring, and Bellflower Spring Intersection & PS&E for Lakewood/Alondra Intersection Improvements		572.7	0.0	572.7	572.7					
Metro	PS4720-3251	Arterial Hot Spots in the Cities of Cerritos, La Mirada, and Santa Fe Springs: PAED for Valley View/Rosecrans, Valley View/Alondra, Carmenita/South, and Bloomfield/Artesia Intersection Improvements <b>(Completed)</b>		560.7	0.0	560.7	560.7					
Metro	PS4720-3252	I-605 Arterial Hot Spots in the City of Whittier: PAED for Santa Fe Springs/ Whittier, Painter/Whittier, & Colima Whittier Intersection Improvements <b>(Completed)</b>		680.0	0.0	680.0	680.0					
Metro	PS4720-3334	Program/Project Management Support of Measure R Funds		200.0	0.0	200.0	200.0					
Metro	PS4720-3235	Professional Services for 605/60 PSR/PDS <b>(Completed)</b>		3,040.0	0.0	3,040.0	3,040.0					
<b>TOTAL METRO</b>				161,430.5	507.6	161,938.1	102,424.0	34,615.1	9,899.0	10,000.0	5,000.0	0.0



**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Caltrans	MR315.08	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-605/SR-91 PA/ED		776.3	0.0	776.3	776.3					
Caltrans	MR315.29	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-710/SR-91 PSR-PDS		234.0	0.0	234.0	234.0					
Caltrans	MR315.24	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-605/I-5 PA/ED		2,069.8	0.0	2,069.8	2,069.8					
Caltrans	MR315.28	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-605/SR-60 PSR-PDS <b>(Completed)</b>		260.0	0.0	260.0	260.0					
Caltrans	MR315.30	I-605 Beverly Interchange Improvements (Env. Doc.)		500.0	0.0	500.0	500.0					
Caltrans	MR315.31	I-605 from SR-91 to South Street Improvements Project (Env. Doc.)	Chg	500.0	0.0	500.0	500.0					
Caltrans	MR315.47	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-605/SR-60 PA/ED		3,650.0	0.0	3,650.0	2,050.0	1,600.0				
Caltrans	MR315.48	Third Party Support for the I-605 Corridor "Hot Spots" Interchanges Program Development, I-605 Intersection Improvements		60.0	0.0	60.0	60.0					
		<b>TOTAL CALTRANS</b>		8,050.1	0.0	8,050.1	6,450.1	1,600.0	0.0	0.0	0.0	0.0
Bellflower	MR315.16	Bellflower Blvd- Artesia Blvd Intersection Improvement Project		8,442.8	0.0	8,442.8	8,442.8					
Bellflower	MR315.33	Lakewood - Alondra Intersection Improvements: Construction		1,002.0	0.0	1,002.0	1,002.0					
		<b>TOTAL BELLFLOWER</b>		9,444.8	0.0	9,444.8	9,444.8	0.0	0.0	0.0	0.0	0.0
Cerritos	MR315.38	Carmenita - South Intersection Improvements, Construction		414.2	0.0	414.2	414.2					
Cerritos	MR315.39	Bloomfield - Artesia Intersection Improvements, ROW & Construction		1,544.2	0.0	1,544.2	1,544.2					
		<b>TOTAL CERRITOS</b>		1,958.4	0.0	1,958.4	1,958.4	0.0	0.0	0.0	0.0	0.0
Downey	MR315.03	Lakewood - Telegraph Intersection Improvements <b>(Completed)</b>		2,120.0	0.0	2,120.0	2,120.0					
Downey	MR315.14	Lakewood - Imperial Intersection Improvements		4,060.0	0.0	4,060.0	4,060.0					
Downey	MR315.18	Bellflower - Imperial Highway Intersection Improvements <b>(Completed)</b>		2,740.4	0.0	2,740.4	2,740.4					
Downey	MR315.27	Lakewood - Florence Intersection Improvements		4,925.0	0.0	4,925.0	4,925.0					
Downey	MR315.66	Lakewood Blvd at Firestone Blvd Intersection Improvm.		1,300.0	0.0	1,300.0	1,300.0					
		<b>TOTAL DOWNEY</b>		15,145.4	0.0	15,145.4	15,145.4	0.0	0.0	0.0	0.0	0.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
LA County	MR306.01	Whittier Blvd (Indiana Street to Paramount Blvd) Corridor Project (Call Match) F9304		700.0	0.0	700.0			700.0			
LA County	MR315.07	Painter - Mulberry Intersection Improvements		2,410.0	0.0	2,410.0	2,410.0					
LA County	MR315.11	Valley View - Imperial Intersection Improvements		1,640.0	0.0	1,640.0	1,640.0					
LA County	MR315.15	Norwalk-Whittier Intersection Improvements		2,830.0	0.0	2,830.0	2,830.0					
LA County	MR315.22	Norwalk-Washington Intersection Improvements (Completed)		550.0	0.0	550.0	550.0					
LA County	MR315.23	Carmenita - Telegraph Intersection Improvements		1,400.0	0.0	1,400.0	1,400.0					
LA County	MR315.64	South Whittier Bikeway Access Improvements (Call Match) F9511		800.0	0.0	800.0	155.0	645.0				
		<b>TOTAL LA COUNTY</b>		<b>10,330.0</b>	<b>0.0</b>	<b>10,330.0</b>	<b>8,985.0</b>	<b>645.0</b>	<b>700.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Lakewood	MR315.01	Lakewood Boulevard at Hardwick Street Traffic Signal Improvements	Deob	300.0	(300.0)	0.0	300.0					
Lakewood	MR315.04	Lakewood - Del Amo Intersection Improvements		5,504.3	0.0	5,504.3	5,504.3					
Lakewood	MR315.36	Lakewood Blvd Regional Capacity Enhancement	Chg	3,600.0	300.0	3,900.0	3,600.0		300.0			
		<b>TOTAL LAKEWOOD</b>		<b>9,404.3</b>	<b>0.0</b>	<b>9,404.3</b>	<b>9,404.3</b>	<b>0.0</b>	<b>300.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Long Beach	MR315.60	Soundwall on NB I-605 near Spring Street	Chg	350.0	2,819.0	3,169.0	350.0		2,819.0			
Long Beach	MR315.61	Lakewood - Spring Intersection Improvements, PSE and Construction		454.3	0.0	454.3	454.3					
Long Beach	MR315.62	Bellflower - Spring Intersection Improvements, PSE and Construction		492.8	0.0	492.8	492.8					
Long Beach	MR315.67	2015 CFP - Artesia Complete Blvd (Call Match) F9130		900.0	0.0	900.0	0.0		900.0			
Long Beach	MR315.68	2015 CFP - Atherton Bridge & Campus Connection (Call Match) F9532		0.0	0.0	0.0	0.0					
Long Beach	MR315.69	Park or Ride (Call Match) F9808		212.6	(0.0)	212.6	126.7	71.8	14.1			
Long Beach	MR315.70	Artesia Boulevard Improvements		1,450.0	0.0	1,450.0	1,450.0					
		<b>TOTAL LONG BEACH</b>		<b>3,859.7</b>	<b>2,819.0</b>	<b>6,678.7</b>	<b>2,873.8</b>	<b>71.8</b>	<b>3,733.1</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Norwalk	MR315.06	Studebaker - Rosecrans Intersection Improvements		1,670.0	0.0	1,670.0	1,670.0					
Norwalk	MR315.10	Bloomfield - Imperial Intersection Improvements		920.0	0.0	920.0	920.0					
Norwalk	MR315.17	Pioneer - Imperial Intersection Improvements		1,509.0	0.0	1,509.0	1,509.0					
Norwalk	MR315.26	Studebaker - Alondra Intersection Improvements		480.0	0.0	480.0	480.0					
Norwalk	MR315.43	Imperial Highway ITS Project, from San Gabriel River to Shoemaker Rd. (PAED, PS&E, CON)		3,380.4	0.0	3,380.4	3,380.4					
Norwalk	MR315.71	Firestone Blvd Widening Project		2,000.0	0.0	2,000.0	2,000.0					
		<b>TOTAL NORWALK</b>		9,959.4	0.0	9,959.4	9,959.4	0.0	0.0	0.0	0.0	0.0
Paramount	MR315.20	Alondra Boulevard Improvements	Add	0.0	4,600.0	4,600.0	0.0		4,600.0			
		<b>TOTAL PARAMOUNT</b>		0.0	4,600.0	4,600.0	0.0	0.0	4,600.0	0.0	0.0	0.0
Pico Rivera	MR315.05	Rosemead - Beverly Intersection Improvements		13,479.0	0.0	13,479.0	13,479.0					
Pico Rivera	MR315.09	Rosemead - Whittier Intersection Improvements		1,821.5	0.0	1,821.5	1,821.5					
Pico Rivera	MR315.19	Rosemead - Slauson Intersection Improvements		2,901.0	0.0	2,901.0	2,901.0					
Pico Rivera	MR315.21	Rosemead - Washington Intersection Improvements		53.0	0.0	53.0	53.0					
		<b>TOTAL PICO RIVERA</b>		18,254.5	0.0	18,254.5	18,254.5	0.0	0.0	0.0	0.0	0.0
Santa Fe Springs	MR315.40	Valley View - Rosecrans Intersection Improvements, Construction		824.0	0.0	824.0	824.0					
Santa Fe Springs	MR315.41	Valley View - Alondra Intersection Improvements, ROW & Construction		2,667.0	0.0	2,667.0	2,667.0					
Santa Fe Springs	MR315.42	Florence Avenue Widening Project, from Orr & Day to Pioneer Blvd (PAED, PSE, ROW)		3,800.0	0.0	3,800.0	3,800.0					
		<b>TOTAL SANTA FE SPRINGS</b>		7,291.0	0.0	7,291.0	7,291.0	0.0	0.0	0.0	0.0	0.0
Whittier	MR315.44	Santa Fe Springs Whittier Intersection Improvements: PSE, ROW, Construction		1,585.9	0.0	1,585.9	1,585.9					
Whittier	MR315.45	Painter Ave - Whittier Intersection Improvements: PSE, ROW, Construction		2,750.0	0.0	2,750.0	2,750.0					
Whittier	MR315.46	Colima Ave - Whittier Intersection Improvements: PSE, ROW, Construction		2,344.1	0.0	2,344.1	2,344.1					
		<b>TOTAL WHITTIER</b>		6,680.0	0.0	6,680.0	6,680.0	0.0	0.0	0.0	0.0	0.0
		<b>TOTAL I-605/SR-91/I-405 "HOT SPOTS"</b>		263,458.2	7,926.5	271,384.8	200,070.8	37,381.9	19,232.1	10,000.0	5,000.0	0.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
<b>Gateway Cities: INTERSTATE 710 SOUTH EARLY ACTION PROJECT</b>				<b>247,189.9</b>	<b>13,700.0</b>	<b>260,889.9</b>	<b>176,411.9</b>	<b>21,247.0</b>	<b>21,831.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
GCCOG	MOU.306.03	GCCOG Engineering Support Services		1,550.0	0.0	1,550.0	1,100.0	450.0				
		<b>TOTAL GCCOG</b>		<b>1,550.0</b>	<b>0.0</b>	<b>1,550.0</b>	<b>1,100.0</b>	<b>450.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Metro	AE3722900	I-710 Soundwall Design Package 1		2,161.9	0.0	2,161.9	2,161.9					
Metro	Bucket	I-710 ITS/Air Quality Early Action <b>(Grant Match)</b>	Deob	8,760.0	(5,000.0)	3,760.0	3,760.0					
Metro	PS2198100	I-710 Soundwall Package 2		2,551.6	0.0	2,551.6	1,000.0	1,551.6				
Metro	PS-4010-2540-02-17	I-710/I-5 Interchange Project Development		600.0	0.0	600.0	600.0					
Metro	PS4340-1939	I-710 Corridor Project (PA/ED) EIR/EIS		40,495.9	0.0	40,495.9	40,495.9					
Metro	PS-4710-2744	I-710 Soundwall Feasibility & Project Development		3,509.0	0.0	3,509.0	3,509.0					
Metro	PS4720-3330	I-710 Soundwall Design Package 3		5,271.6	0.0	5,271.6	5,271.6					
Metro	PS4720-3334	Program/Project Management Support of Measure R Funds		200.0	0.0	200.0	200.0					
Metro	MOU.Calstart2010	Professional Services contract for development of zero emission technology report		150.0	0.0	150.0	150.0					
Metro	MR306.02	I-710 Soundwall Package 2 ROW & Construction		4,948.0	0.0	4,948.0		1,000.0	3,448.0	500.0		
Metro	MR306.04	I-710 Soundwall Package 3 ROW & Construction		45,000.0	0.0	45,000.0		5,000.0	10,000.0	30,000.0		
Metro	MR306.38	Sustainable Transportation Planning Grant <b>(Grant Match)</b>		64.8	0.0	64.8	64.8					
Metro	MR306.41	FRATIS Modernization <b>(Grant Match)</b>		3,000.0	0.0	3,000.0	3,000.0					
Metro	MR306.59	Imperial Hwy Capacity Enhancements Project		865.0	0.0	865.0		865.0				
Metro	various	Professional Services contracts for I-710 Utility Studies (North, Central, South)		25,046.0	0.0	25,046.0	25,046.0					
Metro	MR306.05	I-710 Integrated Corridor Management (ICM) Project	Add	0.0	5,000.0	5,000.0			1,000.0	3,000.0	1,000.0	
		<b>TOTAL METRO</b>		<b>142,623.9</b>	<b>0.0</b>	<b>142,623.9</b>	<b>85,259.3</b>	<b>8,416.6</b>	<b>14,448.0</b>	<b>33,500.0</b>	<b>1,000.0</b>	<b>0.0</b>

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
POLA	MR306.40	I-710 Eco-FRATIS Drayage Truck Efficiency Project (Grant Match)		240.0	0.0	240.0	240.0					
		<b>TOTAL POLA</b>		240.0	0.0	240.0	240.0	0.0	0.0	0.0	0.0	0.0
Metro	13.01/USAGE	Third Party Support Services for I-710 Corridor Project (US Army Corp of Eng)		100.0	0.0	100.0	100.0					
		<b>TOTAL USACE</b>		100.0	0.0	100.0	100.0	0.0	0.0	0.0	0.0	0.0
Metro	MR306.39	I-710 Soundwall Project - SCE Utility Relocation Engineering Advance		75.0	0.0	75.0	75.0					
Metro	MR306.48	SCE design support I-710 Soundwall Package 3		400.0	0.0	400.0	400.0					
Metro	MR306.5B	Third Party Support Services for I-710 Corridor Project (So Cal Edison)		1,623.0	0.0	1,623.0	1,623.0					
		<b>TOTAL SCE</b>		2,098.0	0.0	2,098.0	2,098.0	0.0	0.0	0.0	0.0	0.0
Caltrans	MR306.24	Reconfiguration of Firestone Blvd On-Ramp to I-710 S/B Freeway		1,450.0	0.0	1,450.0	1,450.0					
Caltrans	MR306.27	Third Party Support for I-710 Corridor Project EIR/EIS Enhanced IQA		3,500.0	0.0	3,500.0	3,500.0					
Caltrans	MR306.29	I-710 Early Action Project - Soundwall PA/ED Phase - Noise Study Only		100.0	0.0	100.0	100.0					
		<b>TOTAL CALTRANS</b>		5,050.0	0.0	5,050.0	5,050.0	0.0	0.0	0.0	0.0	0.0
LA County	MR306.01	Whittier Blvd (Indiana Street to Paramount Blvd) Corridor Project (Call Match) F9304		700.0	0.0	700.0		300.0	400.0			
LA County	MR306.16	Staff Support for the Review of the Draft I-710 South EIR/EIS		157.0	0.0	157.0	157.0					
		<b>TOTAL LA COUNTY</b>		857.0	0.0	857.0	157.0	300.0	400.0	0.0	0.0	0.0
Bell	MR306.07	Staff Support for the Review of the Draft I-710 South EIR/EIS		136.0	0.0	136.0	136.0					
Bell	MR306.37	Eastern at Bandini Rickenbacker Project (Call Match) F9200		178.6	(0.0)	178.6	178.6					
Bell	MR306.44	Gage Ave Bridge Replacement Project		66.8	0.0	66.8	66.8					
		<b>TOTAL BELL</b>		381.4	0.0	381.4	381.4	0.0	0.0	0.0	0.0	0.0

**ATTACHMENT A**

<b>Lead Agency</b>	<b>Fund Agr (FA) No.</b>	<b>PROJECT/LOCATION</b>	<b>Notes</b>	<b>Prior Alloc</b>	<b>Alloc Change</b>	<b>Current Alloc</b>	<b>Prior Yr Program</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>	<b>FY23</b>	<b>FY24</b>
Bell Gardens	MR306.08	Staff Support for the Review of the Draft I-710 South EIR/EIS		152.3	0.0	152.3	152.3					
Bell Gardens	MR306.30	Florence Ave/Eastern Ave Intersection Widening ( <b>Call Match</b> ) F7120		1,184.7	0.0	1,184.7	1,184.7					
Bell Gardens	MR306.35	Florence/Jaboneria Intersection Project ( <b>Call Match</b> ) F9111		283.4	0.0	283.4	0.0	100.4	183.0			
Bell Gardens	MR306.52	Garfield Ave & Eastern Ave Intersection Improvements		4,635.0	0.0	4,635.0	4,635.0					
		<b>TOTAL BELL GARDENS</b>		6,255.4	0.0	6,255.4	5,972.0	100.4	183.0	0.0	0.0	0.0
Commerce	MR306.09	Staff Support for the Review of the Draft I-710 South EIR/EIS		75.0	0.0	75.0	75.0					
Commerce	MR306.23	Washington Blvd Widening and Reconstruction Project ( <b>Completed</b> )		13,500.0	0.0	13,500.0	13,500.0					
Commerce	MR306.45	Atlantic Blvd. Improvements Project		1,500.0	0.0	1,500.0	1,500.0					
		<b>TOTAL COMMERCE</b>		15,075.0	0.0	15,075.0	15,075.0	0.0	0.0	0.0	0.0	0.0
Compton	MR306.10	Staff Support for the Review of the Draft I-710 South EIR/EIS		35.3	0.0	35.3	35.3					
		<b>TOTAL COMPTON</b>		35.3	0.0	35.3	35.3	0.0	0.0	0.0	0.0	0.0
Downey	MR306.18	Staff Support for the Review of the Draft I-710 South EIR/EIS		120.0	0.0	120.0	120.0					
Downey	MR306.20	Paramount Blvd/Firestone Intersection Improvements ( <b>Complete</b> )		3,069.0	0.0	3,069.0	3,069.0					
Downey	MR306.31	Lakewood Blvd Improvement Project ( <b>Completed</b> )		6,000.0	0.0	6,000.0	6,000.0					
Downey	MR306.42	Firestone Blvd Improvement Project (Old River Rd. to West City Limits)		323.0	0.0	323.0	323.0					
Downey	MR306.49	Paramount Blvd at Imperial Highway Intersection Improvement Project		3,185.0	0.0	3,185.0	1,185.0	2,000.0				
		<b>TOTAL DOWNEY</b>		12,697.0	0.0	12,697.0	10,697.0	2,000.0	0.0	0.0	0.0	0.0

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
Huntington Park	MR306.36	Staff Support for the Review of the Draft I-710 South EIR/EIS		15.0	0.0	15.0	15.0					
Huntington Park	MR306.53	Slauson Ave Congestion Relief Improvements		700.0	0.0	700.0	700.0					
		<b>TOTAL HUNTINGTON PARK</b>		<b>715.0</b>	<b>0.0</b>	<b>715.0</b>	<b>715.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Long Beach	MR306.11	Staff Support for the Review of the Draft I-710 South EIR/EIS		146.0	0.0	146.0	146.0					
Long Beach	MR306.19	Shoemaker Bridge Replacement Project	Chg	11,000.0	12,900.0	23,900.0	7,500.0	3,500.0	6,000.0	6,900.0		
Long Beach	MR306.22	Atlantic Ave/Willow St Intersection Improvements (Completed)		300.0	0.0	300.0	300.0					
Long Beach	MR306.60	Shoreline Drive Realignment Project		2,800.0	0.0	2,800.0	520.0	2,280.0				
		<b>TOTAL LONG BEACH</b>		<b>14,246.0</b>	<b>12,900.0</b>	<b>27,146.0</b>	<b>8,466.0</b>	<b>5,780.0</b>	<b>6,000.0</b>	<b>6,900.0</b>	<b>0.0</b>	<b>0.0</b>
Lynwood	MR306.51	Staff Support for the Review of the Draft I-710 South EIR/EIS		20.0	0.0	20.0	20.0					
Lynwood	MR306.54	Imperial Highway Corridor Congestion Relief Improvements		0.0	0.0	0.0						
		<b>TOTAL LYNWOOD</b>		<b>20.0</b>	<b>0.0</b>	<b>20.0</b>	<b>20.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Maywood	MR306.12	Staff Support for the Review of the Draft I-710 South EIR/EIS		65.0	0.0	65.0	65.0					
Maywood	MR306.56	Slauson Ave and Atlantic Congestion Relief Improvements		445.0	0.0	445.0	445.0					
		<b>TOTAL MAYWOOD</b>		<b>510.0</b>	<b>0.0</b>	<b>510.0</b>	<b>510.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Paramount	MR306.13	Staff Support for the Review of the Draft I-710 South EIR/EIS		130.0	0.0	130.0	130.0					
Paramount	MR306.32	Garfield Ave Improvements		2,825.0	0.0	2,825.0	2,825.0					
Paramount	MR306.06	Rosecrans Bridge Retrofit Project	Add	0.0	800.0	800.0	0.0		800.0			
		<b>TOTAL PARAMOUNT</b>		<b>2,955.0</b>	<b>800.0</b>	<b>3,755.0</b>	<b>2,955.0</b>	<b>0.0</b>	<b>800.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
POLB	MR306.55	Pier B Street Freight Corridor Reconstruction		10,000.0	0.0	10,000.0	10,000.0					

**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
		<b>TOTAL PORT OF LONG BEACH</b>		10,000.0	0.0	10,000.0	10,000.0	0.0	0.0	0.0		
South Gate	MR306.14	Staff Support for the Review of the Draft I-710 South EIR/EIS		184.5	0.0	184.5	184.5					
South Gate	MR306.17	Atlantic Ave/Firestone Blvd Intersection Improvements <b>(Complete)</b>		12,400.0	0.0	12,400.0	12,400.0					
South Gate	MR306.33	Firestone Blvd Regional Corridor Capacity Enhancement Project <b>(Completed)</b>		6,000.0	0.0	6,000.0	6,000.0					
South Gate	MR306.50	I-710 Soundwall Project - Package 1 Construction Phase		8,900.0	0.0	8,900.0	4,700.0	4,200.0				
South Gate	MR306.57	Imperial Highway Improvements Project		1,456.2	0.0	1,456.2	1,456.2					
South Gate	MR306.58	Firestone Blvd at Otis St Improvements		700.0	0.0	700.0	700.0					
		<b>TOTAL SOUTH GATE</b>		29,640.7	0.0	29,640.7	25,440.7	4,200.0	0.0	0.0	0.0	0.0
Vernon	MR306.15	Staff Support for the Review of the Draft I-710 South EIR/EIS		70.2	0.0	70.2	70.2					
Vernon	MR306.25	Atlantic Blvd Bridge Widening and Rehabilitation		2,070.0	0.0	2,070.0	2,070.0					
		<b>TOTAL VERNON</b>		2,140.2	0.0	2,140.2	2,140.2	0.0	0.0	0.0	0.0	0.0
		<b>TOTAL I-710 SOUTH &amp; EARLY ACTION PROJ</b>		<b>247,189.9</b>	<b>13,700.0</b>	<b>260,889.9</b>	<b>176,411.9</b>	<b>21,247.0</b>	<b>21,831.0</b>	<b>40,400.0</b>	<b>1,000.0</b>	<b>0.0</b>



**ATTACHMENT A**

Lead Agency	Fund Agr (FA) No.	PROJECT/LOCATION	Notes	Prior Alloc	Alloc Change	Current Alloc	Prior Yr Program	FY20	FY21	FY22	FY23	FY24
<b>North County: SR-138 Capacity Enhancements</b>				<b>200,000.0</b>		<b>200,000.0</b>	<b>153,575.1</b>	<b>29,810.0</b>		<b>12,340.0</b>	<b>2,274.9</b>	<b>0.0</b>
Metro	MR330.01	SR-138 (AvenueD) PA/ED (I-5 to SR-14)		19,400.0	0.0	19,400.0	19,400.0					
Metro/ Caltrans	MR330.12	SR 138 Segment 6 Construction		5,600.0	0.0	5,600.0	5,600.0					
<b>TOTAL METRO</b>				<b>25,000.0</b>	<b>0.0</b>	<b>25,000.0</b>	<b>25,000.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
Lancaster	MR330.02	SR-138 (SR-14) Avenue K Interchange	Chg	15,000.0	5,340.0	20,340.0	15,000.0		1,000.0	4,340.0		
Lancaster	MR330.03	SR-138 (SR-14) Avenue G Interchange	Deob	15,000.0	(13,124.9)	1,875.1	1,875.1					
Lancaster	MR330.04	SR-138 (SR-14) Avenue J Interchange	Chg	10,000.0	11,274.9	21,274.9	3,300.0	6,700.0	1,000.0	8,000.0	2,274.9	
Lancaster	MR330.05	SR-138 (SR-14) Avenue L Interchange	Deob	5,000.0	(3,490.0)	1,510.0	1,200.0	310.0				
Lancaster	MR330.06	SR-138 (SR-14) Avenue M Interchange		20,000.0	0.0	20,000.0	20,000.0					
<b>TOTAL LANCASTER</b>				<b>65,000.0</b>	<b>0.0</b>	<b>65,000.0</b>	<b>41,375.1</b>	<b>7,010.0</b>	<b>2,000.0</b>	<b>12,340.0</b>	<b>2,274.9</b>	<b>0.0</b>
Palmdale	MR330.07	SR-138 Palmdale Blvd. (SR-138) 5th to 10th St. East		25,000.0	0.0	25,000.0	25,000.0					
Palmdale	MR330.08	SR-138 Palmdale Blvd. SB 14 Ramps		25,000.0	0.0	25,000.0	13,400.0	11,600.0				
Palmdale	MR330.09	SR-138 10th St. West Interchange		15,000.0	0.0	15,000.0	15,000.0					
Palmdale	MR330.10	SR-138 (SR-14) Widening Rancho Vista Blvd. to Palmdale Blvd		25,000.0	0.0	25,000.0	25,000.0					
Palmdale	MR330.11	SR-138 Avenue N Overcrossing		20,000.0	0.0	20,000.0	8,800.0	11,200.0				
<b>TOTAL PALMDALE</b>				<b>110,000.0</b>	<b>0.0</b>	<b>110,000.0</b>	<b>87,200.0</b>	<b>22,800.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>TOTAL SR-138 CAPACITY ENH</b>				<b>200,000.0</b>		<b>200,000.0</b>	<b>153,575.1</b>	<b>29,810.0</b>	<b>2,000.0</b>	<b>12,340.0</b>	<b>2,274.9</b>	<b>0.0</b>
<b>Total Measure R Spent Inception to Date</b>				<b>1,195,308</b>	<b>201,322</b>	<b>1,396,630</b>	<b>949,455</b>	<b>124,379</b>	<b>112,501</b>	<b>118,325</b>	<b>41,675</b>	<b>50,595</b>

**Definitions:**

Lead Agency is the primary project manager for the administration of scope and use of funds

Funding Agreement (FA): references the agreement number on file with Metro

Project Location: Describes the general scope and parameters of the project

Project Phase identifies which lifecycle phase the project is in at the time of reporting noted as follows:

*PI - Project Initiation / PE - Preliminary Engineering / EA - Environmental Analysis / FD - Final Design / ROW - Right of Way Acq / CON - Construction*

Notes: Provide a quick reference to reported change for the period such as:

*Add - Addition of a new project / REP - Reprogram of funds / SCAD - Scope Addition / BAD - Budget Adjustment / DEL - Deletion*

Prior Allocation identifies the reported project allocation reported in the previous report

Alloc Change denotes the amount of change occurring in the current reporting period.

**South Bay Subregion**

**Measure M Multi-Year Subregional Plan - Transportation System & Mobility Improvements Program (Expenditure Line 66)**

	Agency	Project ID No.	Project/Location	Funding Phases	Note	Pror Alloc	Alloc Change	Current Alloc	FY2019-20	FY2020-21	FY 2021-22	FY 2022-23
1	REDONDO BEACH	MM5508.05	REDONDO BEACH TRANSIT CENTER AND PARK AND RIDE	CONSTRUCTION	chg	4,500,000	2,750,000	7,250,000	4,000,000	500,000	2,750,000	

**Gateway Cities Subregion**

**Measure M Multi-Year Subregional Plan - I-605 Corridor "Hot Spot" Interchange Improvement (Expenditure Line 61)**

	Agency	Project ID No.	Project/Location	Funding Phases	Note	Pror Alloc	Alloc Change	Current Alloc	FY 2019-20	FY2020-21	FY2021-22	FY2022-23
1	LONG BEACH	MM5509.05	Studebaker Rd - Loynes Dr Complete Streets	Environmental PS&E, CON	chg	6,250,000	2,500,000	8,750,000		2,942,000	5,808,000	